

EUROPEAN NEWS

French finance minister sees autumn recovery

Bérégovoy optimistic of economic recovery

By George Graham in Paris

THERE ARE good times just around the corner, according to Mr Pierre Bérégovoy, France's minister for finance and the economy.

"I am reasonably optimistic. The signs of a recovery in the economy are beginning to be confirmed, and most economic forecasters share this opinion," Mr Bérégovoy said yesterday.

"1992 will be a much better year than 1991, and the end of 1991 will be much better than the beginning, because our economy is fundamentally said.

In France, all the same, there were encouraging signs. Mr Bérégovoy said the recent pick-up in industrial production in April was confirmed by strong car orders in May, and by the monthly survey by Insee, the state statistical agency, of business opinion.

The Insee survey shows that we have passed the lowest point, and that order books are filling up," he said.

He also viewed yesterday's announcement of the May foreign trade deficit as an encouraging sign, since the relatively modest overall deficit was achieved despite a larger

energy deficit and the sale of fewer Airbus passenger jets than in the previous month.

The foreign trade deficit widened to just over FFr2bn (£200m), compared with FFr1.88bn in April.

There was, however, a sharp decline in the deficit in industrial goods, from FFr1.5bn in April to FFr1.2bn in May, partly because of an increased surplus in trade in weapons and other military material.

The May figure brings the total trade deficit for the first five months of the year to FFr17.6bn, compared with FFr12.6bn for the same period of 1990.

Economic forecasters are predicting, however, a huge leap in unemployment in May, due to be announced this afternoon. This may overshadow Mr Bérégovoy's optimism.

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The setting of EC-wide minimum standard rates for value added tax and excise duty has yet to be enshrined in binding directives; these will be tabled in the autumn. The UK government may then well veto them on the ground that, as it formally stated on Monday, it does not see the need for legal constraints on VAT rates.

But Britain this week accepted the principle of binding minimum excise rates on fuel, tobacco and alcohol (for protection of public health). Its EC partners were yesterday hoping that by autumn it may shift similarly on VAT.

The Twelve had already agreed to abolish customs checks on goods. Yesterday, the continental free travel zone for people was enlarged from six to eight EC states, with Spain and Portugal

signing the Schengen convention. Today Community interior ministers will discuss ways of strengthening controls on the EC's external frontier as a means - a premise that Britain still rejects - to doing away with intra-EC checks on travellers.

But Monday's accord, incomplete though it is, nearly founders on a variety of fiscal foibles. Mr Michel Charasse, the French budget minister, got the day's entertainment off to a good start by denouncing virtually the whole of the Luxembourg presidency's tax compromise. France had seemed to have relatively few problems with the deal beforehand and such opposition would have been serious; but Mr Charasse was just clowning.

It was Mr Norman Lamont, the UK chancellor of the exchequer, who was instrumental in getting the UK to accept the principle of binding minimum excise rates on fuel, tobacco and alcohol (for protection of public health).

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What had happened in the meantime, as one observer put it, was that "les distilleries étrangères se sont rebellées". The Scottish distilleries have woken up. Scotland's whisky producers realised their exports might suffer if southern EC states were forced to raise their excise, and looked the UK Chancellor in the eye.

The latter, disarmingly, noted to his colleagues that Scotland fields 70 MPs at Westminster - to which someone retorted: "But very few are from your party". Undeterred by such continual quibbling, Mr Lamont got agreement on spirits excise put off.

The main points of this week's political agreement are:

• A 15 per cent minimum standard VAT rate by January 1 1993. This will require Germany to move up from 14 per cent (it has already said it will do so), and Spain and Luxembourg from 12 per cent. As compensation, the latter two are to be allowed to tax some items at a reduced rate.

• At the top of the VAT range, special rates that some countries impose on luxury goods will disappear. At the bottom, countries can choose one or two

reduced rates, around 5 per cent, while countries such as the UK can continue their zero-rating of certain necessities.

• Minimum excise duty on cigarettes will be 57 per cent of the final retail price, and on beer it will be Ecu 1.27 for every one degree of alcohol for every 100 litres.

• To satisfy Germany, Spain, Portugal, Italy and Greece which levy no excise on wine, this will be zero-rated for excise. At the insistence of France, which wants to continue its excise on wine, the Commission will study whether zero-rating is compatible with controls on preventing German and southern wine undercutting French wine in the French market and the north of the EC.

• The minimum excise on leaded petrol will be Ecu 3.87 per tonne, with as much as Ecu 50 lower for the unleaded variety. An unexpected difficulty arose at the last moment from Mr Lamont, who eventually got the minimum duty on heavy fuel cut from Ecu 16 to 12 per tonne.

This reduction, enabled the UK chancellor to say, as he did on Monday night, that "no taxes will change in the UK". Britain's EC partners reckoned a few Ecu were not much to pay to give Mr Lamont a badly-needed political fig leaf.

Walesa tones down threat to parliament

By Christopher Bobinski in Warsaw

PRESIDENT Lech Walesa yesterday toned down his threats to dissolve Poland's parliament and tried to calm the public mood at a meeting with factory workers.

The meeting was the first in a series this week during which Mr Walesa intends to sound out opinion on how to react after the Sejm, parliament's lower chamber, defied him on a new electoral law.

Individual workers called for dissolution of parliament "which has been acting against us and is a waste of time". But when Mr Walesa asked for a show of hands on the dissolution issue at the end of the meeting, little more than half supported tough action.

He adopted a conciliatory tone, assuring his listeners that decisions he took on the issue "will not harm democracy". He appeared to have been taken aback by adverse

public comment after he said in Gdansk on Sunday that he was considering dissolving parliament and he reiterated that he "cannot break the law".

At the moment he has no grounds for dissolving parliament, which is insisting on a slightly more democratic election law. Mr Walesa says this risks producing unstable majorities and weak governments. He can only veto the Sejm's decision and there is every chance his veto will be overruled.

Speakers at the meeting were applauded for accusing Mr Leszek Balcerowicz, the finance minister, of "ruining state sector industries" and calling for the president to lock up former communists who were now successful businessmen. However, Mr Walesa defended the minister and warned that purges of former officials had led to staff shortages.



Soviet general set to leave Prague

GENERAL Eduard Vorobyov (right), commander of the Soviet Army's Central Group and the last serving Soviet soldier still in Czechoslovakia, yesterday signed a protocol ending the stationing of Soviet troops there after 23 years, Renter reports from Prague. Gen Vorobyov, pictured with Czechoslovakian foreign minister Jiri Dienstbier, leaves for home tomorrow.

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European dream begins to take real shape

David Buchan looks at prospects following this week's agreement on indirect taxes

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Efta and EC confident of accord

THE EC and the European Free Trade Association (Efta) said yesterday they were confident an accord on a common market would be in place by the end of next month, although enormous political problems still had to be overcome, Renter reports from Stockholm.

Mr Jacques Poos, Luxembourg's foreign minister, told a news conference: "We are convinced that in the course of negotiations in the month of July we will finish the accord."

But he admitted a political accord declared last week had failed to solve all outstanding problems, notably the 380-member European Economic Area (EEA).

Mr Wolfgang Schüssel, Austria's economics minister, has warned that if a deal is not signed in the autumn it would be difficult to have the 18-nation market in place by January 1 1993, as planned.

Swedish opposition pledges tax cuts

MR CARL Bildt, Conservative party leader, said he aimed to cut taxes for small- and medium-sized companies, value-added tax and payroll taxes. He said VAT should be cut to 18 per cent from 26 per cent.

The cuts would be balanced by cuts in subsidies and other forms of assistance.

According to an opinion poll released at the weekend, about 21 per cent of the electorate support the Conservatives.

The Social Democrats had 33 per cent of voter support, but a conservative-led opposition majority would win a narrow majority in parliament, the poll showed.

The Conservatives are seen as the main opponents of the Social Democratic government in general elections to be held on September 15.

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• Sweden's GDP fell 0.4 per cent in the first three months of
the same period last year, the Central
Bureau of Statistics said.

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UK backs voluntary greenhouse gas targets

By John Hunt, Environment Correspondent

BRITAIN and Japan have made a significant policy switch away from firm targets for reducing greenhouse gases at the Geneva talks to draw up a convention to combat global warming.

The UK has submitted a paper proposing that developed countries should give voluntary undertakings to draw up targets or strategies to limit greenhouse gases a year after a convention comes into force. Developing countries should do so two years after it comes into effect.

This would allow industrialised nations to decide their own programmes on greenhouse gases after the convention is agreed at the Environment and Development Conference - the Earth Summit - in Rio de Janeiro next June. The convention would merely be a framework with no minimum targets and timetables.

Originally, it was intended that the convention would agree mandatory international targets to stabilise and then reduce greenhouse gases. Many European countries had agreed to stabilise emissions by 2000 or earlier, while Britain had said it would do so by 2005.

Environmentalists are critical of the move and see it as an attempt to appease the US, which has refused to adopt targets for the reduction of carbon dioxide even though it is the world's biggest producer of this greenhouse gas.

The US would have no trouble accepting the British proposal as it would be able to adopt a strategy for reductions without setting targets.

Mr Richard Mott, treaties officer at World Wide Fund for Nature, said in Geneva yesterday: "Selling out the climate treaty just to have the US on board is a great mistake."

Japan has put forward a similar mechanism to that of Britain, under which countries would publish a target or estimate on limiting emissions within three months of ratification of the convention. France is sympathetic to Japan's proposals.

Brussels drafts final 'open skies' package

By Paul Betts and Richard Tomkins

A THIRD package of European air transport liberalisation measures is to be tabled by the European Commission next month. Mr Karel Van Miert, the transport commissioner, said in London yesterday.

Mr Van Miert also said the EC would put forward proposals by the end of this year for a "global approach" to transport problems embracing the infrastructure, safety and environmental aspects of European transport.

The third package is in the final stage in the Commission's "open skies" policy. It will include common criteria for airline and route licensing; the introduction of cabotage, enabling an airline from one country to offer domestic services in another; the complete phasing out of capacity limits; and the generalisation of fifth freedom rights allowing a carrier from one country to pick up traffic on intermediate routes within the EC.

Mr Van Miert was in London to bring Sir Alastair Morton, British co-chairman of Eurotunnel, and Mr Malcolm

Croatians shrug off fear of isolation

By Laura Silber in Zagreb

BURGHERS strolling through Ban Jelacic square, Zagreb's central meeting point, yesterday were not really concerned about the consequences of Croatia's declaration of independence or the snubs by western governments. They quietly accepted their government's decision to eschew democratic decentralisation as inevitable and necessary.

But in the Sabor, or parliament, deputies last night clapped loudly after they had passed legislation that ultimately made the republic independent of Croatia.

"We can now begin the process of negotiating an alliance of independent states of Yugoslavia," said Mr Darko Bektic, a senior adviser to the president.

Out on the streets, a 35-year-old banker, expressing typical Croatian self-confidence, shrugged off the idea that the republic might become isolated. "The European Community and the US may call for the preservation of Yugoslavia's external and internal borders. But it is only a question of time before they will have to recognise us," he said.

The Commission is also pressing ahead with proposals to introduce a more transparent system of take-off and landing rights or "slots" at European airports to ensure fair competition.

Mr Van Miert said there was a clear need for the EC to become involved in negotiations with other countries in future international aviation agreements. He wanted the Commission to be given a mandate to negotiate complete liberalisation of air freight with the US and Japan.



President Tudjman's image looks out from a Croatian poster in Zagreb yesterday

The only thing that mattered to these citizens was that Croatia would now shed the shackles of the Yugoslav federation. To them, the federation was synonymous with domination by Serbia, Yugoslavia's biggest republic. This disdain for Serbia is reflected in an obsession with the external trap-

pings of statehood. For the past few weeks, the city, and villages and towns throughout the republic, have been decked with Croatian flags. The picture of Mr Franjo Tudjman, the president, is in every newspaper, indeed on almost every page. The cult of personality reigns in Croatia.

The ruling Croatian Democratic Union (CDU) has spearheaded a popular campaign aimed at fostering a renaissance of the Croatian culture.

But one 70-year-old pensioner remarked quietly: "An independent Croatia is fine. But my wife and I are homeless and we need help from the government."

The dismal state of the economy was of little worry to most people in Ban Jelacic square, whose name the CDU changed from Republic square to honour one of Croatia's heroes during the Austro-Hungarian Empire.

But one 70-year-old pensioner remarked quietly: "An independent Croatia is fine. But my wife and I are homeless and we need help from the government."

Papandreou trial hit by strike

By John Hunt

ATHENS

LAWYERS in Athens extended a 15-day strike for another week yesterday, further disrupting the trial of former Socialist prime minister Andreas Papandreou, charged with bribe-taking in a \$200m scandal. Reuter reports from Athens.

Mr Papandreou's trial is being delayed while main witness Mr George Kotsopoulos, a banker who alleges he was forced to bribe the former prime minister, testifies after being extradited from the US.

The lawyers are protesting over a law raising office space rentals which they say will put hundreds of them out of business.

Berlin move may need tax increase

By David Marsh in Bonn

THE German government is preparing voters for possible higher taxes to help finance the planned shift of the country's political centre from Bonn to Berlin, in an exercise likely to bring fresh unpopularity for Chancellor Helmut Kohl.

As the Bundestag administration confirmed yesterday that parliament would move from the Rhine to the Spree in four years' time, Mr Theo Waigel, the finance minister, has said he cannot give firm assurances that there will not be future tax rises.

Government officials term as "nonsense" speculation about increased taxes to foot the DM30bn-DM60bn (£10.2bn-\$27.2bn) estimated bill for building new facilities in Berlin and finding compensation for businesses, employees and property owners in Bonn. None the less, Mr Waigel's latest comments, amounting to a significant reversal of his refusal last weekend to countenance higher taxes, show the government is starting to face up to the prospect.

The government is also still wrestling with a political storm over large - and supposedly temporary - increases in income tax coming into effect next month.

Mr Waigel's admission fol-

lows repeated warnings from the Bundesbank - the strongest only a week ago - about the dangers of sharply rising budget deficits. A report from a Bundesbank committee looking into the affairs of former state-owned east German companies this week has concluded that the German public sector will have to take over DM300bn in extra debts to clean up financial problems east of the Elbe.

The additional debts made up of a mixture of liabilities of the former East German state and of companies and property run by the Treuhand holding company, will fall due in the period up to 1993, according to the report.

Sony, the Japanese home electronics group, has become the first foreign multinational to decide to move its European headquarters to Berlin, Reuter reports from Berlin.

Sony said it would sign a deal with the city today to build offices on the central Potsdamer Platz, divided until 1989 by the Berlin Wall.

Daimler-Benz, the German motor and aerospace conglomerate, has also bought a prime site on the square in a controversial low-priced deal under investigation by the European Commission.

EC groups urge tax to help E Europe

SIX EC research institutes called yesterday on the Community to pay up to 100m a year in a solidarity tax to help east Europe catch up with the west, Reuter reports from Brussels.

The foreign policy study groups, calling for sacrifices from EC citizens to ensure Europe's future stability, said the Community must also open its markets to east European goods, notably in sectors where EC industry was vulnerable.

"The EC cannot remain a prosperous club of democratic nations if the other Europe at its border collapses because of economic deterioration and the rise of nationalism," a spokesman for the French Institute of International Relations told a news conference to release the joint report.

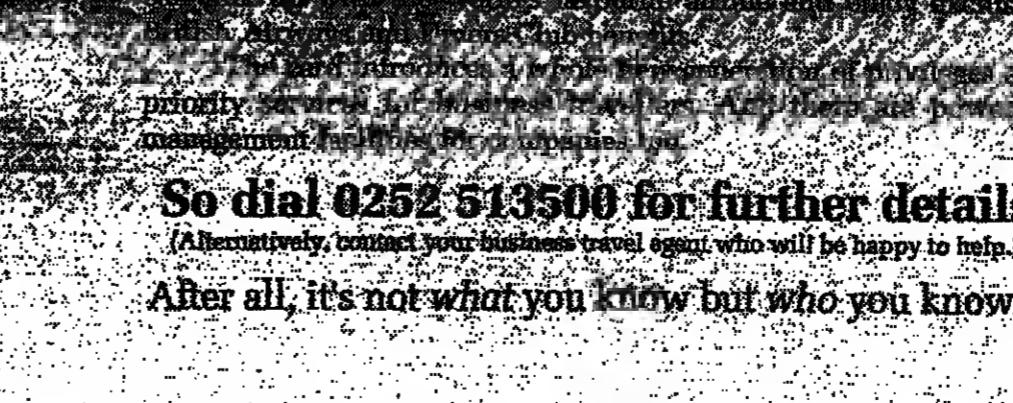
The 50-page study described as "totally inadequate" EC offers of trading opportunities to the three most advanced east European countries - Hungary, Poland and Czechoslovakia - which are negotiating association agreements with the Community.

The institutes - two from Germany and others from France, Britain, Italy and the Netherlands - said the EC should set 1992 as a target date for these three countries to apply for full Community membership.

In the meantime, they must be given greatly improved access to EC markets, notably in agricultural products, textiles, steel and coal where they are most competitive and where EC industrial lobbies are most active in seeking to limit such change.

The solidarity tax, to come out of the EC budget, might reach 0.2 per cent of EC gross national product, or \$10bn a year, to be used as grants and soft loans.

The institutes said the tax would meet about half east Europe's need for funds for macro-economic stabilisation and project aid.



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INTERNATIONAL NEWS

Japan's institutions urge tougher securities rules

By Robert Thomson in Tokyo

LEADERS of Japanese economic institutions yesterday called for tighter controls on securities dealings and tougher penalties for breaches of regulations, as part of suggested reforms designed to restore public confidence in securities markets.

But it was back to business as usual yesterday on the Tokyo stock market, where the Nikkei average rose 141.56 to close at 23,907.42, in spite of fears that Monday's resignations of the presidents of two leading brokerages, Nomura Securities and Nikko Securities, would lead to a further sharp fall in the market.

The Finance Ministry came under attack for alleged lax control over the securities industry, and Mr Ryutaro Hashimoto, the finance minister, again expressed his "deep regret" over the impact of news of leading securities companies' links to gangster groups and their compensation of favoured corporate clients for trading losses.

However, Mr Hashimoto gave no indication that he, too, would resign to take responsibility for the scandals, and it seems that his apparently bright political future will not be hampered by the events of recent days.

Mr Hashimoto did say that the controversy could delay the planned release this year of government-held shares in Japanese railway companies as investors' confidence in the market has been undermined.

Calls for reform of the secu-



Mieno: fair competition necessary in financial sector

rities industry came from Japanese economic organisations and media commentators, some of whom suggested that an independent financial authority be established to oversee the securities houses.

The finance ministry has been criticised for allowing its close links to securities companies to compromise its policing of the industry.

The Japan Securities Dealers' Association said it would support a ban on discretionary accounts, which allow a company to entrust funds to a stockbroker for investment and which have been at the centre of the compensation scandal.

Some companies have entrusted funds to brokerages

demanded compensation for losses after the stock market collapse last year.

Meanwhile, Mr Yasushi Mieno, governor of the Bank of Japan, said that securities companies had to understand that fair competition was a necessary part of all successful financial systems. He said that the Japanese system would have problems until individual investors are confident that the system was fair.

Mr Goichi Hiraiwa, chairman of the Keidanren, the federation of economic organisations, said companies must "abide by strict ethics" and the securities industry "has to acknowledge its lack of morality".

Japanese visit marks China investment boost

By Robert Thomson in Tokyo

QIAN QICHEN, China's foreign minister, arrived in Tokyo yesterday for a visit that coincides with a resurgence of Japanese investment interest in China and the lifting of the only remaining sanction imposed on Beijing after the crushing of the pro-democracy movement two years ago.

During his four days in Japan, Qian will invite Mr Toshiki Kaifu, Japan's prime minister, to visit Beijing in August, a visit sought by the Chinese leadership as evidence for its own people that the government has regained its international status. Mr Kaifu is expected to accept the offer and will become the first head of an important industrial country to visit Beijing since June 1989.

Qian's talks will include discussion of North Korea, which has recently begun negotia-

tions with Japan, and the situation in Cambodia, in which China has long had an active interest. Japan has more recently become interested in acting as a mediator among the four warring factions in Cambodia.

Qian's visit coincided with the expected approval this week by Japan's Finance Ministry of a Chinese bond issue in Tokyo for the first time since June 1988. Bank of China has already received informal approval for the ¥20bn (S\$6m) issue, which is likely to herald the return of other Chinese financial institutions to the Tokyo market.

Bilateral trade has surged this year, with Japan's exports to China in the first five months up 36 per cent to \$2.98bn (S1.82bn) and imports from China 26 per cent higher at \$5.47bn.

India may ease investment laws

By David Housego in New Delhi

DR Manmohan Singh, India's finance minister, hinted strongly yesterday that the new government would liberalise India's restrictive foreign investment laws.

At his first press conference in New Delhi since taking office, he said that India would have to open itself up to investment by multinationals and the technology this could bring - or else it would be marginalised.

In what he clearly sees as the first step in a campaign to change Indian attitudes, he spoke critically of India's longstanding phobia of foreign investment as something "dangerous and immoral".

He said that both the Soviet Union and China welcomed foreign investment and were anxious for loans from the International Monetary Fund.

"We in this country have to wake up to the harsh realities of this new world," he declared.

Dr Singh declined to be drawn on the details of any revision of the foreign investment laws, which normally limit a foreign company's holding in an Indian joint venture to 40 per cent.

He signalled to India's foreign creditors that the government would adopt a medium-term programme aimed at reducing the fiscal deficit and bringing inflation down to 3 to 4 per cent. He declined to confirm that the government would stand by its predecessor's pledge to the IMF to reduce the budget deficit from 9 per cent of gross domestic product last year to 6.5 per cent this year.

In contrast to his warm welcome to foreign investment, the finance minister was more hesitant about privatisation, which forms part of the Congress party manifesto. He said he preferred public sector units if they worked well. "But if the

public sector cannot deliver, we must look at other options," he declared. He said he had no "ideological hang-ups" about privatisation.

He was scathing about another promise in the Congress party manifesto to "roll back" prices - including petroleum products and telephone rates - within 100 days of taking office. He said in a phrase that could cause him political difficulties that the Congress in opposition had probably been unaware of the harsh realities.

The minister left no doubt that he believed "an honourable agreement" was possible with the IMF on the emergency \$2bn (\$1.2bn) stand-by credit India is seeking. He said the IMF would impose conditions. But he added: "We can live with such conditions" as long as they were consistent with India's interests.

Moody's downgrades India, Page 31

UK sets up aid for 'good government'

By Edward Mortimer

BRITAIN IS earmarking £50m of its bilateral aid programme in the coming year to promote "good government" in developing countries, Mrs Linda Chalker, minister for overseas development, announced yesterday.

Mrs Chalker, speaking to a joint meeting of the Royal Institute of International Affairs and the Overseas Development Institute, said the money would cover "first, government-to-government assistance to the legal sector, prisons, customs services, public administration, public expenditure management, accounting and auditing; and second, the processes needed for democratic and pluralistic structures, a free press and human rights".

This would be additional to Britain's share of "good government activities" by multilateral bodies, and would not include balance of payments support such as the special programme of assistance for sub-Saharan Africa the minister said. She added that Britain would carry on with efforts to incorporate "good government criteria into planning systems for project management".

Ms Ann Clwyd, Labour's spokeswoman on overseas development, expressed "delight that Mrs Chalker is stealing Labour's clothes", but questioned her willingness to follow through these commitments. "Mrs Chalker has just been to Kenya, but we haven't heard a squeak out of her about human rights in Kenya," Ms Clwyd said.

Iranian minister in UK talks

Mr Ali Akbar Velayati, the Iranian foreign minister, met Mr Douglas Hogg, the British foreign office minister, on a stopover in London yesterday to discuss securing the release of hostages in the Middle East, Reuters reports. The hour-long talk at Heathrow airport also covered Iraq, including its Kurdish and Shia populations.

Kuwait announces lifting of martial law

By Our Middle East Staff

KUWAIT HAS announced that martial law, imposed at the end of the Gulf war, will be scrapped today. The decision comes in the wake of mounting western criticism of human rights abuses and the summary trials of non-Kuwaitis accused of having collaborated with Iraqi forces.

Kuwait's official news agency quoted Mr Ghazi Obaid al-Sammar, the minister of justice, as telling a Kuwaiti newspaper published in London that outstanding trials of alleged collaborators would be transferred to civilian courts.

"The period of martial law in Kuwait will end tomorrow and will not be extended for another period," Mr Sammar was quoted as saying.

His statement came a day after Kuwaiti authorities said young people were still causing carnage in the streets with guns left over from the war.

Justice Ministry officials said they could not confirm that the clampdown would end until there was an official statement from Crown Prince Sheikh Saad al-Abdullah al-Sabah, the martial law administrator. But diplomats and opposition leaders said they saw no reason to doubt it.

Martial law provisions gave Kuwait's army sweeping pow-

ers of search and arrest. Twenty-nine people have been sentenced to death since trials of more than 200 alleged Iraqi collaborators began last month. No executions have been carried out.

The government is also arresting and deporting thousands of Palestinians because of the Palestine Liberation Organisation's support for Baghdad before Iraqi forces were driven out of the emirate in February.

Opposition leaders said many of the special measures introduced under martial law were also written into the civil code and the lifting of the

restrictions was unlikely to make much difference to ordinary citizens.

Human rights groups and some western governments voiced alarm over the conduct of the trials at which scores of people, mainly Palestinians and Iraqis have been jailed for up to 25 years. "As far as the press is concerned, censorship still applies," said Mr Abdulla Nabil of the Kuwait Democratic Forum, a coalition of opposition groups. "Political activity, the distribution of leaflets and so on is still difficult. The only difference is under martial law the penalties are more severe."

It is understood that the

US has responded to European pressure not to allow the Kurds too. Washington shifted its stance on Iraq war reparations. Having demanded that Iraq pay 50 per cent of its oil revenues toward reparations, the US has now agreed that the figure should be 30 per cent.

US officials predict that the administration will shortly drop its opposition to an Iraqi request to sell \$340m (S275m) of oil on the world market to help raise money for humanitarian needs at home.

Like other allied countries, the US, acting through the UN, has demanded that Baghdad reveal how much money is held in the Iraqi central bank, both at home and in foreign bank accounts.

Iraq has so far given two unsatisfactory responses, a US official said.

Now, however, the US is ready to approve the oil sale because it wants to take the newly-agreed 30 per cent cut on the proceeds.

Some of the money will be used to finance UN refugee programmes in Iraq and other needs in the wake of the Gulf war.

UK takes tough stance

BRITISH troops would not withdraw from northern Iraq before strict conditions were met to guarantee the safety of the Kurds, Mr John Major, the UK prime minister, confirmed in the House of Commons yesterday.

If Turkey withdraws approval, US officials are examining the possibility of pulling 5,000 or so troops out of Germany in the event of trouble.

Dispatching NATO forces into Iraq from either Turkey or Germany would raise questions about the NATO alliance acting "out of area", or outside the European theatre defined under its charter.

But a US official explained that the allies are seeking ways around this obstacle, just as they did during the Gulf war. "We would make clear that this is out a Nato commit-

ment, but a temporary commitment by the countries involved.

Washington's support for a rapid redeployment force follows British and French pressure to delay the withdrawal of US forces from Iraq. The US military high command had originally scheduled the pull-out to take place by the end of this month.

The Bush administration

now agrees in principle with its European allies that some forces should remain in the region, combined with a stiff, unambiguous warning to President Saddam Hussein that the allies will respond to military attacks against the Kurds.

The administration hopes that some 500 United Nations "guards" will be in place in northern Iraq by the middle of next month to bolster the secu-

rity of the Kurds. However, this quasi-police force is lightly armed and may be ill-equipped to prevent lightning raids by Iraqi troops.

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Clear warnings to Iraq that

Scandals impose pressure on Tokyo

The public interest may become a factor, writes Emiko Terazono

JAPAN'S Finance Ministry yesterday received the last of a series of reports on the reform of the securities industry, a day after the industry was shaken by the resignation of the presidents of two leading stockbrokers.

The scandals in Tokyo have made the question of reform even more difficult for the ministry. It has been strongly criticised for allowing an environment in which brokers were able to link with gangster groups and in which compensation for losses was paid to favoured clients.

Japanese banks and brokers believe the reforms, which includes the entry of banks into the equities business, will bring the biggest changes to Japanese finance since the war.

Ministry officials are examining the final reports from advisory councils representing both the banking and securities industries, which are bitterly divided over the dismantling of Article 65 of the Securities and Exchange Act, Japan's version of the US Glass Steagall Act.

The ministry is under pressure to put the legislation before the Japanese parliament later this year, and it is under extreme pressure following the resignations this week of Mr Yoshimasa Tabuchi, president of Nomura Securities, and Mr Takuji Iwasaki, president of Nikko Securities.

Japan's capital and stock markets are one of the most stable and efficient markets in the world," says an official at Nikko Securities.

The securities companies are the ones who built up the current system and are proud of it," adds another brokerage official.

The most likely scenario is a compromise under which banks and securities companies allow entry into each other's territory through subsidiaries.

The banking industry is also

divided over the introduction of securities through subsidiaries, and an eventual entrance into brokering, the most lucrative business of the securities houses. But the brokerages want the banks permanently excluded from brokering.

Brokerages fear that banks, with vast branch networks, will threaten the small and medium-sized securities houses.

City banks are angered by the proposals.

"The argument is the other way around," says Sanwa Bank.

The securities side has

grudgingly agreed to admit banks' subsidiaries into the primary markets, recommending entry into lead managing publicly-placed bonds and equity linked instruments, and issuing privately placed bonds.

But the banks say that underwriting without brokering is meaningless.

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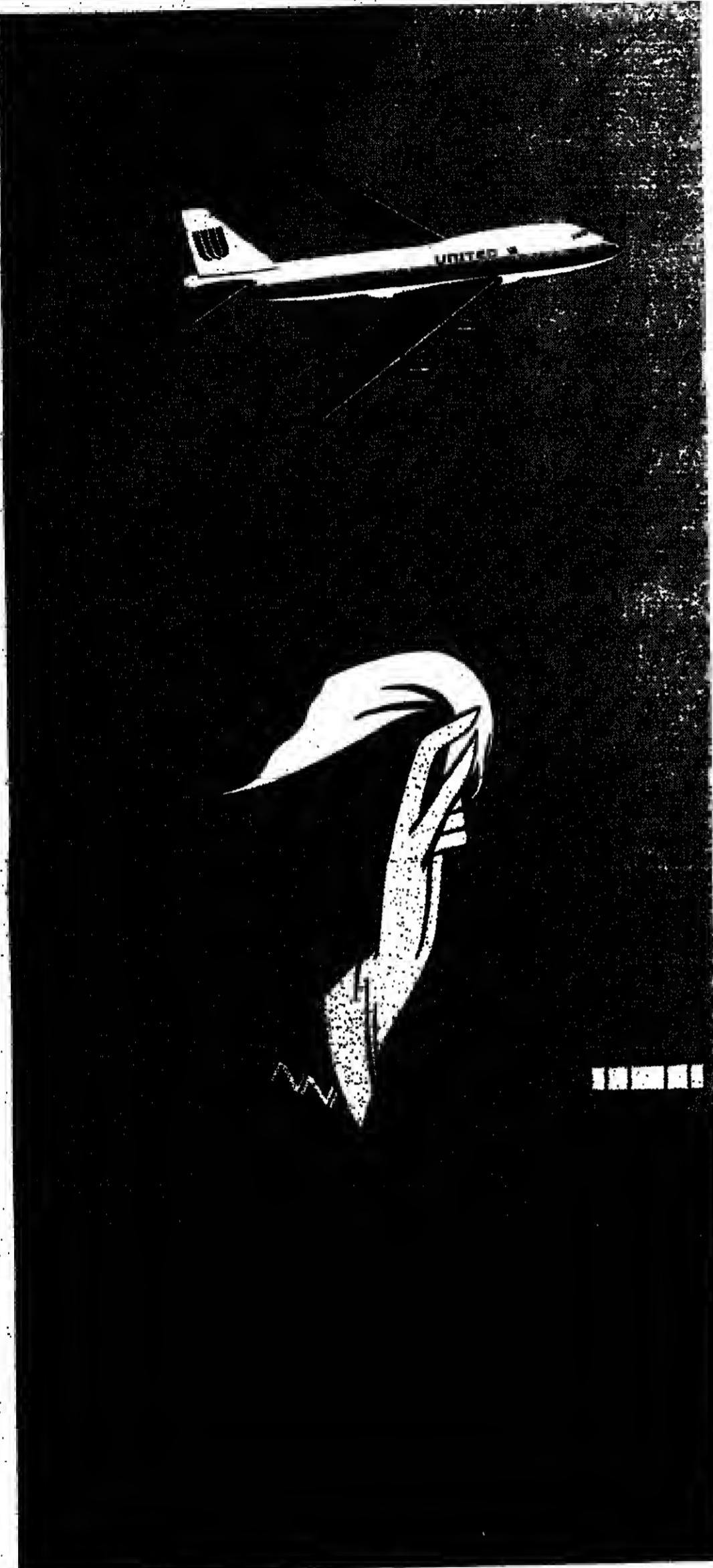
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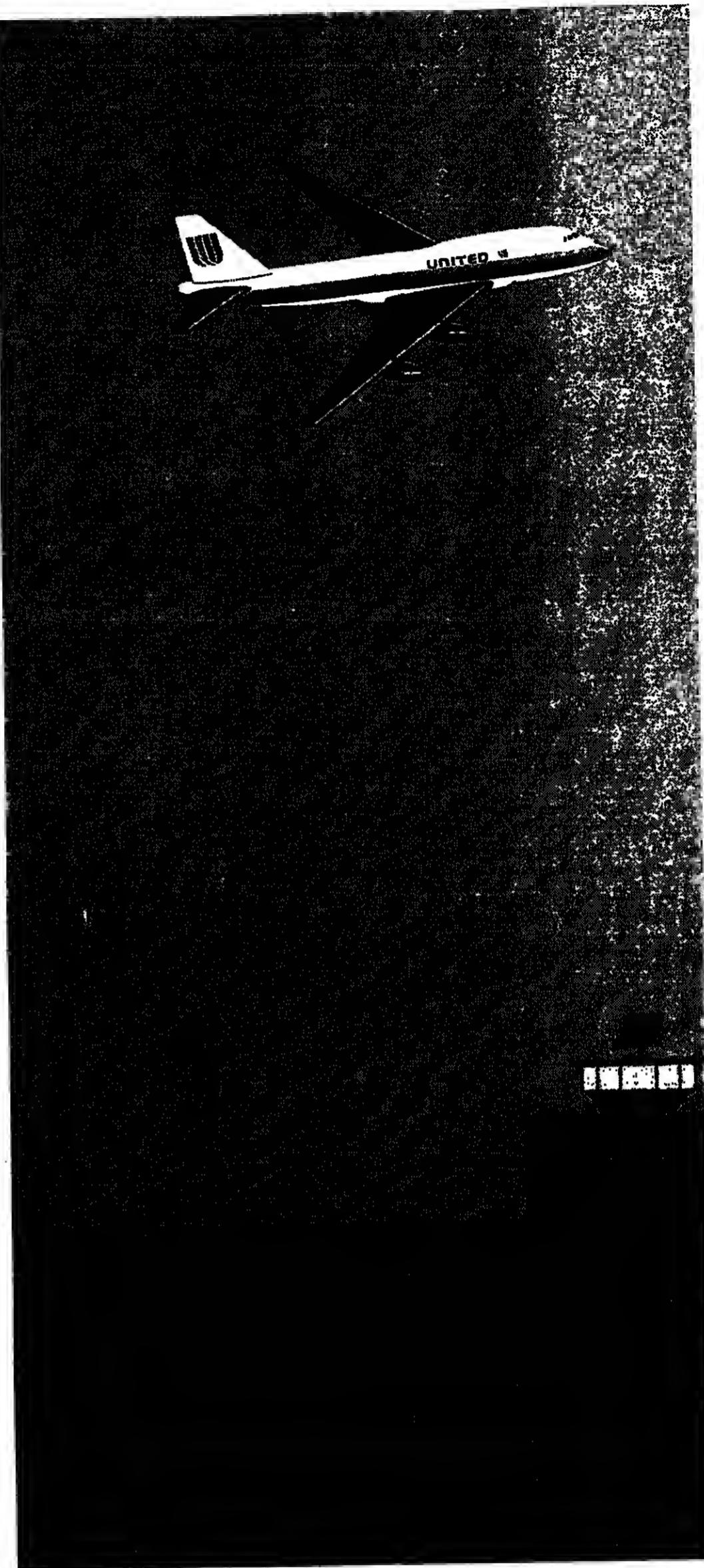
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AMERICAN NEWS

G7 power put in doubt by \$ rise

Michael Prowse reports a ministerial warning proved a damp squib

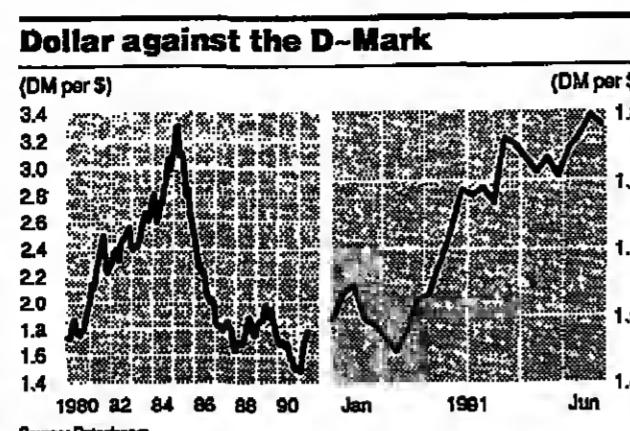
THE dollar has risen by nearly a quarter against the D-Mark since early February, raising doubts again about the ability of the world's finance ministers to deliver stability in international currency markets.

The rapidity of the dollar's rise has prompted speculation about official action to "cap" it. But last weekend's Group of Seven meeting in London proved a damp squib. Ministers from the seven leading industrial countries chose to send only a muted warning to currency markets by reiterating "their commitment to co-operate closely, taking account of the need for orderly markets, if necessary through appropriate concerted action in exchange markets".

The dollar, now trading at about DM1.80, is at its highest level against most European currencies for about 18 months. The rise against a basket of foreign currencies, while less startling because of the yen's relative strength, is still enough to wipe out last year's gains in competitiveness.

In the absence of strong countervailing measures, many analysts believe the dollar's rally is still in its early stages. Mr Stephen Axilrod, vice-chairman of Nikko Securities in New York, predicts a sustained rise of the dollar over the next two to three years.

Goldman Sachs, the Wall Street investment bank, is equally bullish, arguing recently that the US currency is merely "limbering up for Round Two of its bull run". It predicts that the dollar will reach DM1.90-2.0 by the end of the year. Sterling, which was worth about \$2.0 only a few months ago, is expected to sink



Source: Datastream

Further to \$1.45-1.55.

The case for dollar strength rests on several plausible

• Cytical economic factors: Analysis sees recent indicators, including yesterday's increase in durable goods orders, as convincing evidence that a US economic recovery is under way, although its likely strength remains hotly disputed.

The Federal Reserve is thus most unlikely to cut interest rates further and could tighten policy before the end of the year. In other main economies, short-term difficulties may prevent early interest rate cuts, but a gradual easing of policy in the longer term seems inevitable.

• Improving US economic fundamentals: The US is seen as having made substantial progress in reducing the imbalances of the 1980s. The structural budget deficit is well under 3 per cent of Gross National Product and set to fall further. The trade deficit, which could be as low as about \$70bn this year, has halved since 1987.

Mr John Williamson, a senior fellow at the Institute for International Economics and a long-time advocate of "target zones" for the world's

major currencies, says the dollar has "already risen too much". In recent congressional testimony, Mr Fred Bergsten, a colleague at the institute, vigorously attacked the Bush administration's failure to combat the rise in the dollar since February.

He argues that the recession would have been twice as deep but for the buoyancy of exports, and claims that each 10 per cent rise in the dollar will cause a \$60bn-\$70bn deterioration in the US current account. Undue strength of the dollar would thus wipe out progress in reducing trade imbalances while threatening the US economic recovery.

If the dollar surge continues, it will be judged unlikely the world's finance ministers have only two choices: concerted intervention in exchange markets or co-ordinated interest rate adjustments.

Academic research suggests that intervention can be surprisingly effective, provided it is made public. One recent study indicates that as little as \$100m of official intervention can move exchange rates by about 2.5 per cent, provided traders know what is happening. Intervention in secret has negligible effects.

But even public intervention is an unreliable tool unless backed by monetary policy.

The evidence of recent international meetings is that most countries are determined to put their domestic interests first. The best bet, therefore, is that official interventions will do no more than throw grit in the wheels of dollar appreciation. It will be a good summer for American tourists in Europe, if not for US manufacturers.

World Bank in fresh move to resolve IFC row

WORLD BANK executive directors are to make fresh attempts to resolve a row with the US Treasury over the bank's role in lending for private-sector development, Nancy Dunnne writes from Washington.

The row has delayed a proposed \$1bn capital increase for the International Finance Corporation, the World Bank's private enterprise arm. The US has sought to force a shift in the bank's practice of lending to developing-country governments for important projects

and public-sector reforms towards lending direct to the private sector, linking its demand to the IFC capital rise.

A World Bank director's meeting last week ended in a draw when a proposed compromise on the issue was rejected. A World Bank official said no meeting had been scheduled to resolve the impasse. But Mr Kirby Jones, IFC chief of corporate communications, said directors might meet today or tomorrow on a compromise which would endorse World Bank lending "in support of

rather than directly to the private sector.

Any compromise is likely to mean closer co-operation between the IFC and World Bank. Under its charter, World Bank loans must be guaranteed by member governments, most of which would be unlikely to guarantee loans to private enterprises. To alter that would need a change in the bank's charter, which Mr David Mulford, US Treasury under-secretary, is not seeking.

World Bank officials have offered to strengthen the

Bank's existing Private Sector Action Programme, which promotes financial sector and regulatory reforms, but the Treasury has been holding out for more.

• Mr Mulford yesterday urged Congress to back a proposed \$300m capital increase for the IMF, needed because the fund's "resource base is being depleted," he told a Senate subcommittee. The IMF was expected to lend nearly \$16bn in 1991 and \$10bn in 1992. Repayments in those years would be about \$20bn.

"Never," he replied.

WORLD TRADE NEWS

Dunkel tries to revive stalled Gatt talks

By Anthony McDermott

MR Arthur Dunkel, director general of the General Agreement on Tariffs and Trade (Gatt), has proposed a series of technical options on agricultural reform aimed at breathing new life into stalled Gatt negotiations in the Uruguay Round.

Related documents detail problems still outstanding on market access through the reduction in import tariffs for such goods as textiles, and services.

In putting technical considerations ahead of politics, the proposals are an attempt to revive negotiations which stalled in Brussels last December over the inability of the US and EC to reach agreement over cuts in farm subsidies.

In the short term, Mrs Carla Hills, the US Trade Representative, has talked both in Paris and London of the need for "an

action plan" to be completed by the end of July.

This remains a short term goal. But both Mr Felipe Jarquin, chairman of the negotiations on services, and Mr Gerhard Denner, his counterpart on market access, in texts accompanying Mr Dunkel's proposals saw the July deadline as a first stage ahead of a target of the end of 1991 for concluding negotiations.

The content of Mr Dunkel's proposals, and the two letters underline the extent of problems which remain unresolved. Mr Denner lists seven alone in market access.

Mr Dunkel's document aims to present the technical aspects of what is possible in terms of negotiating concessions in agriculture over the support of domestic prices, import barriers to market access for farm products.

Other issues included how to differentiate between genuine food and commercial deals.

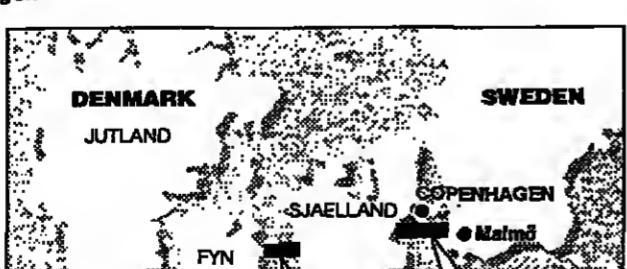
Danish bridges face hurdles

By Hilary Barnes in Copenhagen

DENMARK'S TWO major bridge construction projects – one linking Denmark and Sweden and the other linking east and west Denmark – are being threatened by Danish political vacillation in the first case and Finnish insistence on a treaty right to sail oil drilling platforms out of the Baltic in the second.

Finland objects to the construction of a suspension bridge across the Great Belt, which separates east and west Denmark, on the grounds that the 65 metre clearance planned by the Danes will prevent Finnish shipbuilders from moving oil drilling rigs through the strait.

No progress was made yesterday in resolving the dispute when Prime Minister Poul Schlüter and Finland's Prime Minister Mr Esko Ahu met in



Copenhagen for talks. This means that a case which Finland has brought against Denmark in the International Court at The Hague will go ahead on July 1.

Sweden has approved the bridge between Malmö in Swe-

den and Copenhagen and so

has Denmark's parliament. But claims by civil engineering consultants that a tunnel would be a better solution than a bridge appear to be causing an earlier Folketing majority in Denmark to crumble.

The government will pay back the loan from BFRs out of funds from the 1992 budget. The amount of subsidies allocated to the project has been controversial and last weekend Matra, the French space, telecommunications and transport group, which produces the Espace – a vehicle similar to the one planned – asked the Commission to investigate the legality of the proposed aid.

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Cubans on trial over Castro murder plot

Argentina keen to begin talks soon on bank debt

By John Barham in Buenos Aires

ARGENTINA hopes to begin negotiations soon with its foreign bank creditors over \$20bn in debt arrears, government officials confirmed yesterday.

Mr Carlos Sánchez, economy under-secretary, said in New York on Monday that negotiations could begin in August or September.

The talks would follow the International Monetary Fund's agreement to a \$1bn-\$1.2bn standby loan, Mr Sánchez said. Officials hope the loan, Argentina's fifth since 1983, will be approved before the IMF summer recess begins next month.

With support from American diplomats, Argentina has apparently won the support of the IMF's board for President Carlos Menem's economic programme. Talks are concentrating on targets for tax revenue, privatisation receipts and the budget deficit.

Argentine officials are reported to have agreed to an IMF annual budget surplus target of \$4.2bn. The surplus would be used to make service payments on the \$61.3bn external debt and pay \$300m to domestic creditors.

However, creditor banks are puzzled by Argentina's haste to begin negotiations, which were not expected before October.

A debt specialist at a leading Argentine bank said: "The banks are not pressuring Argentina for talks. We agree that they are going in the right direction domestically, with the idea of killing President Castro to save the country".

Dr Bientz Saab, who suggested blowing up the president with dynamite as he visited the neurology institute, he said.

According to the prosecution, the plotters also discussed how to obtain explosives and arms such as rifles equipped with telescopic sights.

Prosecution charges and Dr Arana's evidence indicated that Cuban intelligence services had intervened in the affair at an early stage.

Dr Arana, a member of the Cuban communist party had worked on a fellowship in Canada in 1987-88.

He was asked by the court whether any individuals or groups hostile to Cuba's communist government had approached him during his stay there.

"Never," he replied.

and

October.

"Maybe they want a meeting to fulfil an unwritten promise to the Fund to hold talks with the banks, or to present some imaginative initiative we hadn't expected," the banker said. Another banker believes officials will want to explain future economic policy to the banks.

September.

But we know that they don't have the money, even if they are very creative".

Argentina pays commercial banks a token \$50m a month interest on its \$55m bank debt. Banks had not expected substantive talks with Argentina until the autumn, after important congressional and gubernatorial elections in September.

Sandinistas and Contras 'to work for stability'

meeting, also attended by government and Organisation of American States officials.

Sandinista and Contra leaders were expected to release a formal statement, focusing on disarming civilians and resolving land disputes, Mr Ortega added.

At the meeting, former Contra leaders charged that 60 former rebels had been killed by Sandinistas in the past six months. A Sandinista left power in April 1990.

"We've agreed to work village by village, town by town, province by province, to bring peace to Nicaragua's peasants," Mr Ortega said after the same period.

and

October.

In a letter to Mr Parejo, Mr Luis Jaramillo, foreign minister, said the envoy's remarks were "incompatible" with his diplomatic functions. But Mr Jaramillo rejected Mr Parejo's resignation.

Envoy's offer to quit refused

COLOMBIA has reprimanded an ambassador who criticised the nation's drug policy, but the government has refused his resignation, AP reports from Bogota.

Mr Enrique Parejo, Colombian ambassador to Switzerland, resigned on Monday, saying his government's offer of reduced sentences to drug traffickers who surrender "sets a bad precedent and weakens justice".

In a letter to Mr Parejo, Mr Luis Jaramillo, foreign minister, said the envoy's remarks were "incompatible" with his diplomatic functions. But Mr Jaramillo rejected Mr Parejo's resignation.

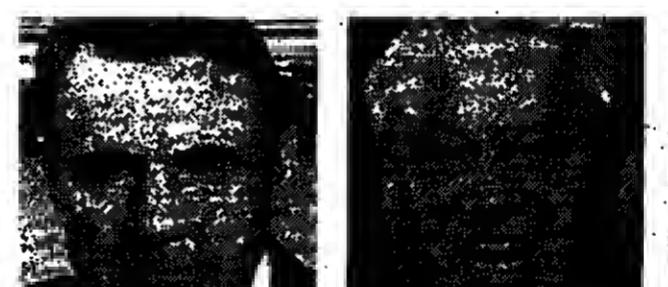
Soviet and Finnish goods denominated in hard currency and exchanged on that basis.

The loss of power from the centre and the "federalisation" of the Soviet Union posed new problems for the centralised Finnish state, Mr Kovalisto said.

In talks with Mr Yeltsin, the Russian president took a cautiously welcoming line, but did not advocate starting direct trade between Russia and Finland. Nor did he issue an invitation to Mr Yeltsin to visit Helsinki.

"This is the kind of problem we have with countries which are federal or confederal, as the Soviet Union is now becoming. We have no corresponding institutions, he said.

Kovalisto (left): unhappy over fall in trade holds talks with Yeltsin (centre) and Gorbatchev



around the markka 5bn (5716m) level.

The Finnish president said exporters had expected that a shift from barter, or clearing trade, to hard currency prices

would lead to a sharp fall. It is also causing severe difficulties for the completion of long-term projects agreed some time ago.

"Our exporters will have to

be more active than they have been up to now," the president said.

Mr Kovalisto said he had proposed that a form of barter trade continue, with both

for heavy duty Tatra trucks which were mostly supplied to the Soviet Union in the past.

Exports in general have been boosted by the devaluation of the Czechoslovak crown.

The success of Motokov lies in foreign expertise and marketing abroad

(222m) compared with the same period last year.

Mr Motokov himself is typical of the new breed of managers who worked abroad under the old regime. He worked for Motokov in England and Ireland before returning to Czechoslovakia.

The company already has a network of 20 subsidiaries in 16 countries and Mr Motokov, who was elected chairman in February 1990, has shaken up the network and sought to end what he describes as bureaucratic inertia.

Motokov used to import mainly raw materials, which Czech enterprises can now do for themselves. What they lack is the kind of contacts which Motokov has built up over the first half of the 1990s. Motokov has been negotiating with its Soviet partners to resume some form of barter trading and reactivate the old clearing system to circumvent the shortages of hard currency.

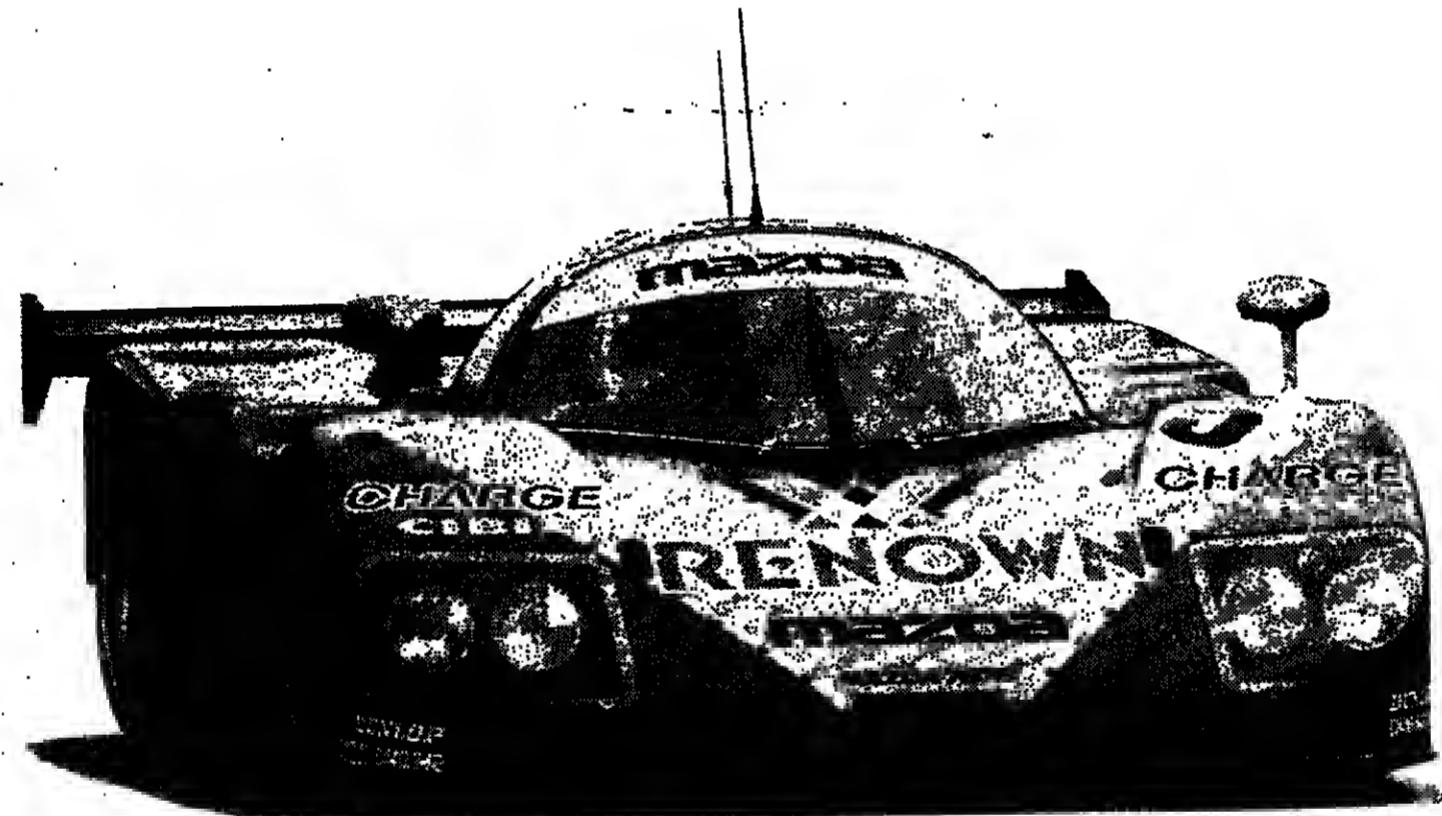
Motokov's success in penetrating new markets lies mainly in two rare factors in Czechoslovakia: the foreign expertise of its management and the company's extensive marketing network abroad.

It intends to set up a foreign financing base from which it will become active on international capital markets.

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debt

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AMERICAN NEWS

Brazil to allow debt-for-nature swaps soon

BRAZIL is to allow debt-for-nature swaps for the first time, Mr Pedro Malan, the country's new debt negotiator, said yesterday. Christina Lamb reports from Rio de Janeiro.

"We are currently drawing up the regulations and will start swaps as soon as practicable," said Mr Malan, stressing that President Fernando Collor had given his commitment to the policy. The move came in the wake of considerable demand, Mr Malan added.

Debt-for-nature swaps entail the purchase of developing-country debt at large discounts and swapping it into local currency to finance conservation projects.

Mr Carlos Garcia, the Administration Secretary, said \$10m in swaps would be made its first payment, of \$90m, under an accord agreed in April on more than \$6bn in interest arrears built up since a moratorium was declared two years ago. The accord was finally ratified by the Brazilian Senate last week.

Also yesterday, the govern-

ment blocked the accounts of all state companies and regional governments which had not met Monday's deadline to deposit 25 per cent of their external debt arrears with the central bank.

Next week Brazil is due to make its first payment, of \$10m, under an accord agreed in April on more than \$6bn in interest arrears built up since a moratorium was declared two years ago. The accord was finally ratified by the Brazilian Senate last week.

Some bankers took the govern-

ment's move to block the accounts as a sign that Brazil, the developing world's largest debtor, did not have the foreign exchange for the first repayment tranche.

Brazil is understood to aim for a 25-year stretch-out on principal and a big cut in interest payments for the first five years, to allow time to stabilise its inflation-ridden economy through radical fiscal reform. Since January, Brazil has been paying 30 per cent of current interest.

However, Mr Malan denied this, insisting: "We are blocking accounts to make clear that this government expects all debtors to pay on time."

Mr Malan is leaving next week to visit Japan, Europe and the US, where he will present the debt strategy of

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soon

etition

Nissan UK cuts new car prices by up to £1,000

By John Griffiths

Nissan UK (NUK), the privately-owned car distributor, yesterday announced immediate price cuts of up to £1,000 on all models sold in Britain.

Industry analysts said the move reflected the distributor's discontent at attempts by Nissan Motor - its Japanese supplier - to set up its own UK retail network rather than as the first round of a price cutting war in the deeply depressed new car market.

Reductions, however, may be announced by other manufacturers. Rumours are rife of planned price cuts of up to 10 per cent and other marketing initiatives by manufacturers as they prepare for the introduction of new models in August.

Discounting is already widespread following the fall of around 30 per cent in new car sales in the first five months of this year.

In announcing its price cuts, NUK blamed its own fall of more than 30 per cent in sales this year more on Nissan itself than the poor market.

The Japanese manufacturer is planning to sever all ties

with NUK at the end of this year and set up its own dealer network after a long running series of rows, most recently over pricing.

NUK has accused Nissan of trying to wholly-owned distributorships on the Continent and at up to £2,000 less per vehicle than paid by NUK. For its part, Nissan has accused NUK of itself setting retail prices too high.

In a statement announcing the cuts, an NUK spokesman said: "It's never an easy decision to reduce prices but we felt the deplorable situation forced our dealers this year demanded drastic measures".

A spokesman for Nissan Motor refused direct comment on the decreases. But the company said: "We reject claims that we have created uncertainty among dealers".

NUK last week filed an appeal against two High Court rulings on the dealer network dispute: one relating to arbitration of the dispute in Japan; the other refusing NUK an injunction against Nissan. The appeals are to be heard in London's Appeal Court on July 23.

Travel blues catch up with jet-set executives

By Diane Summers, Labour Staff

SENIOR British managers are increasingly likely to refuse to pack their suitcases and set off on yet another business trip as they opt to spend more time with their families instead.

That is the main finding of a survey of managers by Mori, the market research group.

Less than half of senior managers are prepared to spend two weeks or more abroad without their spouse or partner, and only 15 per cent are prepared to spend more than a month away from home.

Borealis, nonetheless, the disruption of family life and pressure from husbands or wives, are given as the main reasons for business travel no longer being the perk it was once considered.

These small indications that "new man", the domestic variety, is beginning to evolve (only 12 per cent of the sample was female) may be seen as a step forward in the development of the human race.

The findings, however, will provide little cheer for the travel industry. Already severely hit this year by the twin pressures of the recession and the Gulf War.

The survey of 200 British senior managers found almost all had been on overnight business trips in the past two years and a third expected to have to go on more in the next two years. Sales and marketing professionals were the most frequent travellers, with an average of one trip or more a month.

Labour promises independent education commission

By Andrew Adonis

CONCERN at poor education standards in Britain compared with other western European countries has prompted calls by the opposition Labour party for an independent "education ombudsman".

Under plans announced yesterday by Mr Jack Straw, Labour's education spokesman, an Education Standards Commission would take over the present work of Her Majesty's Inspectorate (HMI), and would be responsible for directing local education authority (LEA) inspectorates.

Mr Straw said Labour would establish the commission within a year of winning the next election.

Concern about educational standards in this country has rarely been greater, he said.

"British children are no less bright than their counterparts in western Europe, but educational opportunities are low in the UK. The ambition we have is to make Britain the best educated and trained nation in Europe."

The proposals would allow parents and governors to complain directly to the Commission when dissatisfied with the performance of their school.



Reaching for a better standard: Labour spokesman Jack Straw announces plans for a new education ombudsman

Nomura embarrassed by damaging court case

By Raymond Hughes, Law Courts Correspondent

THE CURRENT embarrassment of Nomura, Japan's largest securities house, has been compounded by a High Court ruling that its London arm, Nomura Bank International, wrongly retained \$211,640 belonging to a private customer.

The events recounted yesterday in the High Court included the jailing of two Nomura foreign exchange dealers for conspiracy to defraud the bank and allegations of cash being passed in envelopes across a dinner table.

The story began in early 1987 when Nomura, newly-established in London, decided to develop its foreign exchange activities.

At the suggestion of Mr John Lepine, its recently-recruited head of foreign exchange desk, Nomura agreed, as an experiment, to take on Mr Demetrios Fafalios, a Greek businessman with whom Mr Lepine had had previous dealings, as a private customer.

months, of which 12 were suspended.

Mr Fafalios had by then left the UK.

When the High Court case began on June 17 Nomura discontinued its claim, agreeing to pay all the costs, but contested the counterclaim.

After yesterday's judgment the bank's lawyers declined to be drawn on the reason for the discontinuance.

In the witness box Mr Lepine, who was released from prison at the end of last year and was called to give evidence for Mr Fafalios, admitted that from the end of January 1988 he had operated the Fafalios account "unethically" - that he had done deals without Mr Fafalios' express instructions.

He also admitted fraudulently "back-booked" some transactions: doing dollar/yen deals at a certain rate but not entering them on his trading sheets until the rate was moving in the direction he had expected.

Mr Fafalios counter-claimed \$318,682: the \$299,882, less \$81,150 which he contended was the actual loss Nomura had suffered.

In November 1989 Mr Lepine and Mr Couling pleaded guilty to conspiracy to defraud Nomura. Mr Lepine was sentenced to five years in jail, reduced on appeal to three years, and Mr Couling to 18

months, of which 12 were suspended.

Mr Fafalios had by then left the UK.

Judge Main commented that the only inference that one could draw from that is that Mr Lepine was not then acting in the best interests of the bank as far as Mr Fafalios was concerned.

It was, he said, "strong but not compelling evidence of fraud". Nor, he added, did Mr Fafalios' "prudent departure" from the country necessarily indicate fraud.

On balance, the judge said, he was not satisfied fraud had started before Mr Lepine said it had. "I remain very suspicious, but no more."

As for the \$1 transactions, the judge concluded that 28 had been back-booked. He held Nomura had over-appropriated \$211,640 and he gave judgment for Mr Fafalios for that amount, with costs.

European scrutiny, Page 18

Nuclear submarine project may be axed

By David White, Defence Correspondent

THE MINISTRY of Defence is expected to abandon plans for a new class of nuclear-powered submarine as part of its Options for Change defence review.

Its plan is to build instead an improved version of its current Trafalgar class in order to save on costs.

The decision, expected to be announced either in the course of a House of Commons debate on the navy tomorrow or when the annual defence white paper is published next month, will come as no surprise to the navy or to the submarine builders VSEL.

The project for a new "huncher-killer" submarine, known as SSN 20 or the "W" class, has been in doubt for about two years. It was reckoned that it would be built, if at all, after the turn of the century.

VSEL received a contract in early 1987 to begin design work on the new class, but the company said this work was still at "a very early stage".

The switch to an upgraded Trafalgar class may be seen as advantageous to VSEL in bringing construction dates nearer.

If it is thought that the new submarines will be powered by the same Rolls-Royce PWR 2 reactor used in Britain's Trident ballistic-missile submarines, now under construction. They are also expected to have upgraded weapons and sensors.

The new submarines will replace the six vessels of the Swiftsure class, which were built in the 1970s, and operate alongside the more recent Trafalgar class submarines.

The SSN 20 was to have been a slightly larger submarine than the Trafalgar class, with a strengthened hull. Under the original plan, the first of the class would have already been ordered by now.

The government's handling of defence cuts has been criticised by Mr Menzies Campbell, the Liberal defence spokesman. In a letter to Mr Tom King, defence secretary, Mr Campbell accused the MoD of "switching from one controversial decision to another."



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UK NEWS

Pay rise for power chief condemned

EUROPEAN POLICY

Hurd hopes to soothe Tory fears

By Philip Stephens, Political Editor



Mr John Major yesterday condemned a 5% per cent pay increase awarded to Mr John Baker, chief executive of National Power, the recently privatised electricity generator, writes Emma Tucker and Clare Pearson.

The company revealed, along with preliminary results for its last financial year yesterday, that Mr Baker's remuneration had risen from £25,000 to £135,000.

Seizing on the latest in a string of high pay awards to industrial chief executives Mr Roy Hattersley, deputy leader of the opposition Labour party, asked Mr Major if he would join with him in condemning the award.

Mr Major replied "Yes, sir". "I made it perfectly clear when I was Chief Secretary to the Treasury some years ago, that I don't believe excessive salary increases are right," he said.

The row over top executive pay increases erupted in the House of Commons less than a week after Mr Robert Evans, chairman and chief executive of British Gas was awarded a 6% per cent pay increase.

The revelation came as National Power announced pre-tax profits of £479m for the year to end-March, up from £267m in the previous year and slightly ahead of the £465m forecast when it was privatised in February.

Seeing eye to eye: Mr John Major (left) won agreement from Mr Jacques Santer, the Luxembourg prime minister

prime minister, sets out her alternative vision of a greatly enlarged European Community with strong links to the US.

Downing Street has been assured by Thatcher aides that her remarks do not include any criticism of Mr Major.

As the government seeks to maintain its delicate balancing act, Mr Francis Maude, the Treasury minister, will tell MPs that it remains optimistic of reaching agreement in the separate negotiations on Economic and Monetary Union. Its acceptance of the principle of a single currency, however, will remain conditional on the deferral of any final decision to a future parliament.

The debate will coincide with the screening of a television interview in which Mrs Margaret Thatcher, the former

in Downing Street, both leaders agreed that the summit would concentrate on "taking stock" of progress so far and setting general "orientations" for the conclusion of negotiations in December.

Earlier the prime minister had repeated in the Commons his opposition to the inclusion of the word "federalist" in any treaty changes. He left open the possibility, however, that Britain could accept such a phrase if it were carefully defined to imply the dispersal of power within the Community rather than its centralisation in Brussels.

Mr Tony Blair, Labour's employment spokesman, yesterday redoubled his attacks on the government's opposition to the European Community's social charter by warning that the Tories were excluding employers from formulating policy.

Mr Michael Howard, the employment secretary, was meeting his European colleagues in Luxembourg. Mr Blair said that the main consequence of the policy was that British businesses would have no input into Community law on key employment issues.

His attacks were echoed in Frankfurt where Mr Neil Kinnock, the Labour leader, told a meeting of international socialists that Britain was again on the "outside track" of Europe

on comments after a meeting on the 48-hour week proposal.

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BRITAIN IN BRIEF



Accountants to make 180 redundant

Price Waterhouse, the UK's third largest accountancy firm in terms of fee income, is shedding 180 of its audit and business advisory services staff. The majority are staff who qualified in the last three years. None are partners.

Mr Ian Schmidt, the senior partner, said: "The continuing recession has forced this action on us."

He said that qualified accountants who would normally leave the firm for jobs elsewhere were staying on because new opportunities were not available. Although the firm's business was continuing to grow, the rate of growth had slowed because of the recession.



Mr Raymond Seitz, new US ambassador to Britain, leaves his embassy to present his credentials to the Queen at Buckingham Palace. He is accompanied by Lt. Gen. Sir John Richards, marshal of the British Diplomatic Service

Protection agency demand

250 jobs lost as mill closes

A national environment protection executive should be established to oversee all aspects of hazardous waste management and other environmental health issues, says the British Medical Association.

The Observer, Guardian and Sunday Times are seeking a ruling that the government can ban publication of extracts from Spiegel, the memoirs of former MI5 officer Mr Peter Wright, was a breach of the European Human Rights convention guaranteeing freedom of expression.

Newspapers challenge ban

Lawyers for three British newspapers challenged the government's right to "tag the media" in an important legal battle in the European Court of Human Rights.

The Observer, Guardian and Sunday Times are seeking a ruling that the government can ban publication of extracts from Spiegel, the memoirs of former MI5 officer Mr Peter Wright, was a breach of the European Human Rights convention guaranteeing freedom of expression.

Slack demand for mortgages

There has been little upturn in mortgage lending despite the recent fall in interest rates. Mr Mark Boast, director-general of the Building Societies Association, said yesterday, "Clearly the recent reduction in mortgage rates has not yet resulted in a significant increase in mortgage demand."

Digging in the past revives old insurance policies

By Richard Gourlay

SHEILA Mulrennan, president of the Insurance Archaeology Group of New York, is doing nothing to cheer up the Lloyd's Names who will gather in London this morning to hear the extent of the insurance market's most recent losses.

From offices in New York and Washington, Ms Mulrennan's company uncovers and revises old insurance policies for US companies facing huge bills for clearing up the environment.

"The cost of cleaning up corporate America will be at least \$100bn," she says. "Broadly worded insurance policies, many written on Lloyd's of London in the 1920s and 1930s, are one way of offsetting this cost for companies, shareholders and municipalities."

Since setting up IAG six years ago, Ms Mulrennan has found her clients some \$4bn worth of "previously

unknown, insurance assets (policies) which can respond to a variety of products liability and environmental litigation".

Most of the policies from that period came home to roost in Lloyd's of London. US insurance companies either re-insured in London or insuring corporations took so-called excess of loss insurance at Lloyd's directly, she says.

Liability claims from the past, so-called long tail liability claims, lie behind one of Lloyd's most serious problems, that of syndicate managers not being able to "close" the books.

Names continue to face liability if a syndicate leaves a year "open" because the extent of losses are not quantifiable.

The Lloyd's Names are today likely to hear Mr David Coleridge, the Lloyd's chairman, report losses of £520m for the market as a whole in 1988, the most

recently reported year.

Businesses like IAG are likely to add to problems of the Names, whose wealth backs underwriting at Lloyd's, by increasing the number of syndicates which will have to leave open.

IAG concentrates on finding policies which have expired. Ms Mulrennan says recent US court rulings have shown that claims can still be valid on expired policies as long as the insured incident - pollution of land, or the cause of the asbestos, for instance - happened during the life of the policy.

Regulatory bodies are encouraging companies to investigate their policy history and shareholders demand that companies aggressively pursue insurance companies," says Ms Mulrennan. "And municipalities argue that the tax payer has paid the premium and so why should they pay twice."

"Lloyd's was the predominant market for excess of loss insurance in North America before 1980 when many of the claims we find date from," says Ms Mulrennan.

Since IAG started, a number of other companies have entered the US insurance archaeology business. They all rely on digging in a company's old accounting and insurance records, legal files, records of former auditors and also documents lodged in National Archives in Washington.

Ms Mulrennan says courts have also been very impressed by the drafting history of insurance policies. These record what insurers actually meant by pollution, for example, and what Lloyd's policies excluded, or as the market is finding to its peril, frequently did not exclude.

Lex; London market, Page 18

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Brisk decision making is what managing is all about. Every entrepreneur chooses his level of risk and safety. In every case, risk containment is vital. Right now, there looms a challenge that compels many companies to rethink strategies: the European Single Market.

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MANAGEMENT

Havelock Europe is a storefitting company. In its factories it builds counters, shelves and cupboards for shops and banks, then sends out teams of men to install them. Until recently those factories were fairly inefficient.

When Havelock examined the way it built one of its most common products, a sloping front counter for boots stores, it found it used 116 steps in the process, including moving the semi-finished product and collecting components in fit to it. Yet only 22 of these steps actually added value to the product.

Furthermore, each counter was travelling 1712 metres – almost a mile – on its way round the factory. And the lead time needed to produce a counter, from the moment the factory began to organise its manufacture in the time it left the plant, was seven weeks. Yet the actual process time, during which work was actually being done on the counter, was only 4.15 hours.

Havelock discovered these disconcerting facts about its Nottingham factory when it was taking the decision to move to just-in-time (JIT) manufacturing. It also found that the number of steps involved in production could theoretically be cut from 116 to 34, though 68 was a more realistic target, and that the distance travelled could be trimmed to about 300 metres. An ideal lead time is just one day; Havelock set a target of one week.

Havelock is now beginning to enjoy the benefits of introducing JIT manufacture at Nottingham and at its other main plant at Dalgety Bay, Fife. It has not all gone smoothly, and not all the promised advantages have been realised. On the other hand, Havelock has achieved some unexpected gains, not least in improved staff motivation.

"It's not been an easy ride but we're getting converts to JIT every day. People realise it's more efficient and their work's often easier," says Archie Barr, senior production manager, who was part of the team which planned and introduced JIT at Dalgety Bay.

Havelock realised the need to improve its manufacturing efficiency in 1989 when financial institutions forced out the old top management and installed Lewis Robertson (since knighted) as chairman. Robertson brought in Hew Balfour as chief executive.

Consultants had already identified the fact that very high levels of overtime were being worked throughout the year. Because lead times were so long and because, as Balfour says, "the customer was not always prepared to wait for up to nine weeks," the company held a large buffer stock of finished goods, many of which never found buyers.

"At Nottingham alone we had £2m locked up in work in-progress and stock plus stock," says Balfour. "That's equal to £300,000 worth of interest that we could have saved."

He points out: "It's no good top

management imposing JIT from above; the middle management will see it as a threat." Instead the Nottingham plant put together a team of half a dozen people in study the possibilities of JIT. The most senior member was the plant's chief engineer; the most junior was a machine operator.

The team was relieved of other responsibilities. It studied how the plant worked and devised targets and methods of achieving them, helped by consultants from Coopers & Lybrand Deloitte. It identified the benefits, which included a £2m reduction in stock, the release of 43,000 sq ft warehouse costing £125,000 in annual rent, and the freeing of 42,000 sq ft of production space.

They made a presentation to the board, asking for £231,000 to cover changing the layout of the plant, new equipment and training, plus consultants' fees of £120,000. The plan was accepted.

A similar plan was devised last winter at Dalgety Bay, where the lead time was a less excessive 25 working days, to be cut to five. First it identified the choke points where production was held up.

Sandy Robertson, managing director at the plant, says the factory grew up in an ad hoc way which meant that, as at Nottingham, equipment was in an illogical order. In particular the press, used early in the process to press and glue pieces of board together, was located in the middle

layout of the plant was changed and heavy equipment moved. Production flow was reorganised to avoid unnecessary setting time at the main machines. In the joinery shop work was broken down into cells for different types of wood with each joiner concentrating on one process at a time. The materials, tools and glue are now brought to him on trolleys.

The project team made presentations to the employees to convince them of the benefits of change. Video cameras were brought in (against some opposition) to demonstrate to individual workers how they could save time. "When you've been working the same machine for 20 years you don't automatically think of ways of doing it differently," says Balfour.

Peter Letham, who runs the metal shop, says: "The minute we had the strategy there and realised the company would back it up with money we saw it made sense. We said let's go for it."

Some staff took longer to be con-

vinced. "In any organisation you get 10 per cent who latch on to a new idea at once," says Balfour. "Another ten per cent refuse and the remaining 80 per cent are floating voters who wait to see which way the wind is blowing. That is why converts to JIT are still being enrolled."

Willie Anderson, one of the joiners who now works on a cell system, says: "The work's a lot easier and a lot more efficient. There's none of that walking about getting the materials." He adds: "It's a bit less satisfying, though, because you never complete an entire unit yourself."

Though JIT was introduced fairly smoothly at Dalgety Bay the earlier implementation at Nottingham ran into problems after a few months. A new product for TSB bank branches was introduced, productivity halved and disillusion with JIT set in.

It turned out that part of the problem was with the computer system which handled production planning. It had to be re-programmed. A new

production manager came in who identified the choke points created by the TSB product. Eventually productivity recovered and is now higher than before.

Now that production at Havelock Europe is on a JIT basis some of the pressure has shifted elsewhere in the production cycle. "We say to ourselves: we will try to make it just a week before it has to be delivered," says Balfour. But having eliminated the lead times it is now more important to have a steady flow of work. Havelock is trying to work with customers so as to be able to forecast orders before they are placed.

Assessing the results so far, Balfour says that only half the reductions in stock have been realised at Nottingham, partly because not all the surplus stock has found buyers, but he is hopeful of achieving the full savings by the end of the year.

Production space has been liberated at Nottingham. Production has ceased at the group's third plant, Inchinnan near Glasgow, with the loss of 126 jobs, and the work moved to Dalgety Bay.

"We had hoped to improve our profit margins with JIT," says Balfour. "But in the last few months the recession has hit us, instead JIT has prevented margins being reduced as much as they otherwise would have been."

Now that the factories have rationalised their production systems it is possible for the first time to make accurate measurements of production. "We can now calculate the 'throughput' of production in terms of square metres of wood processed per hour at different points," says Sandy Robertson.

An unexpected bonus is that, as well as lead times being cut, Havelock believes that for most products the process time may have fallen by half at Dalgety Bay. In the original calculations it was assumed that process time would not be reduced.

Balfour makes the caveat that previously process time was estimated rather than measured. Nevertheless, he thinks that changes in the system are enabling people to work more quickly. "For example, by raising the height of the trolley carrying the board to be machined, the machine operator doesn't have to bend down so far to pick it up. So he saves time, gets less tired and works faster."

As for the workforce, Balfour says JIT has helped workers to become more involved in the production process and for some of them to take more responsibility. No jobs have gone at Nottingham or Dalgety Bay. Overtime has been reduced because of higher productivity but that has partly been camouflaged by recession, which would have reduced overtime anyway.

"The loss of overtime has not been as unpopular as one might have expected," Balfour says. "After working seven days week people have found having the extra time a rather pleasurable experience."

The key to product differentiation

Simon Holberton explains why keeping customers happy is increasingly important

Investing in training for service in the UK, for example, just 36 per cent of managers and 34 per cent of non-managers receive training in customer service. Britain is by no means the worst offender; in continental Europe only 36 per cent of managers and 28 per cent of non-managers receive training in customer service.

The conclusions of the survey read like a checklist for managerial action. They are:

- Successful delivery depends crucially on the attitudes and behaviour of all employees. Moving from a product-driven to customer-driven culture is a profound change in mindset.

- Employees need training if they are going to accept full "ownership" of customer service; they also need more freedom to make the best decision when they meet the customer.

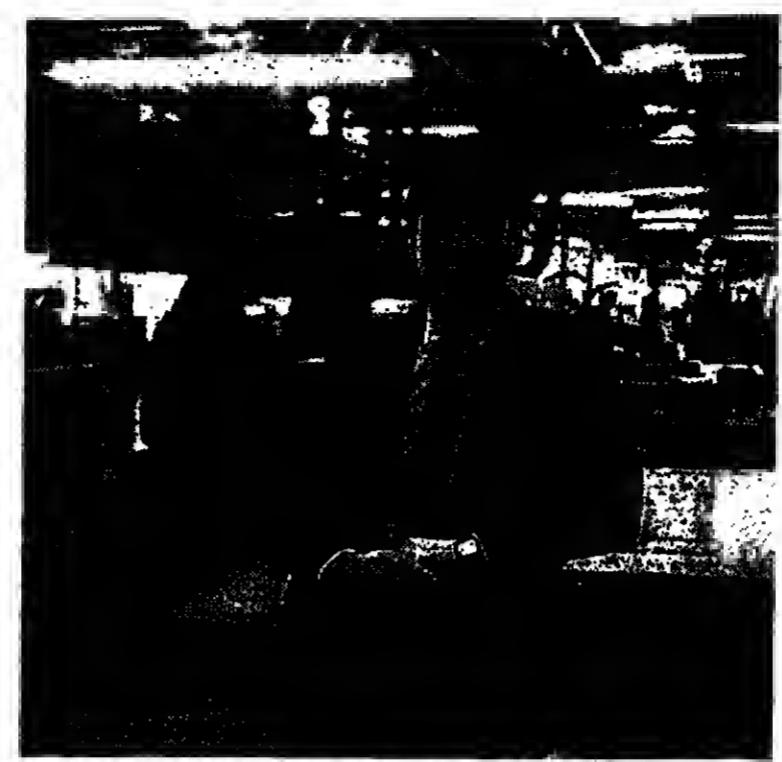
- Companies need to recognise that if they believe customers are the real asset of the business, then they should set in place systematic ways to measure customer satisfaction.

- Companies should also take the time to find out what their competitors are doing. They should buy their products and test their services.

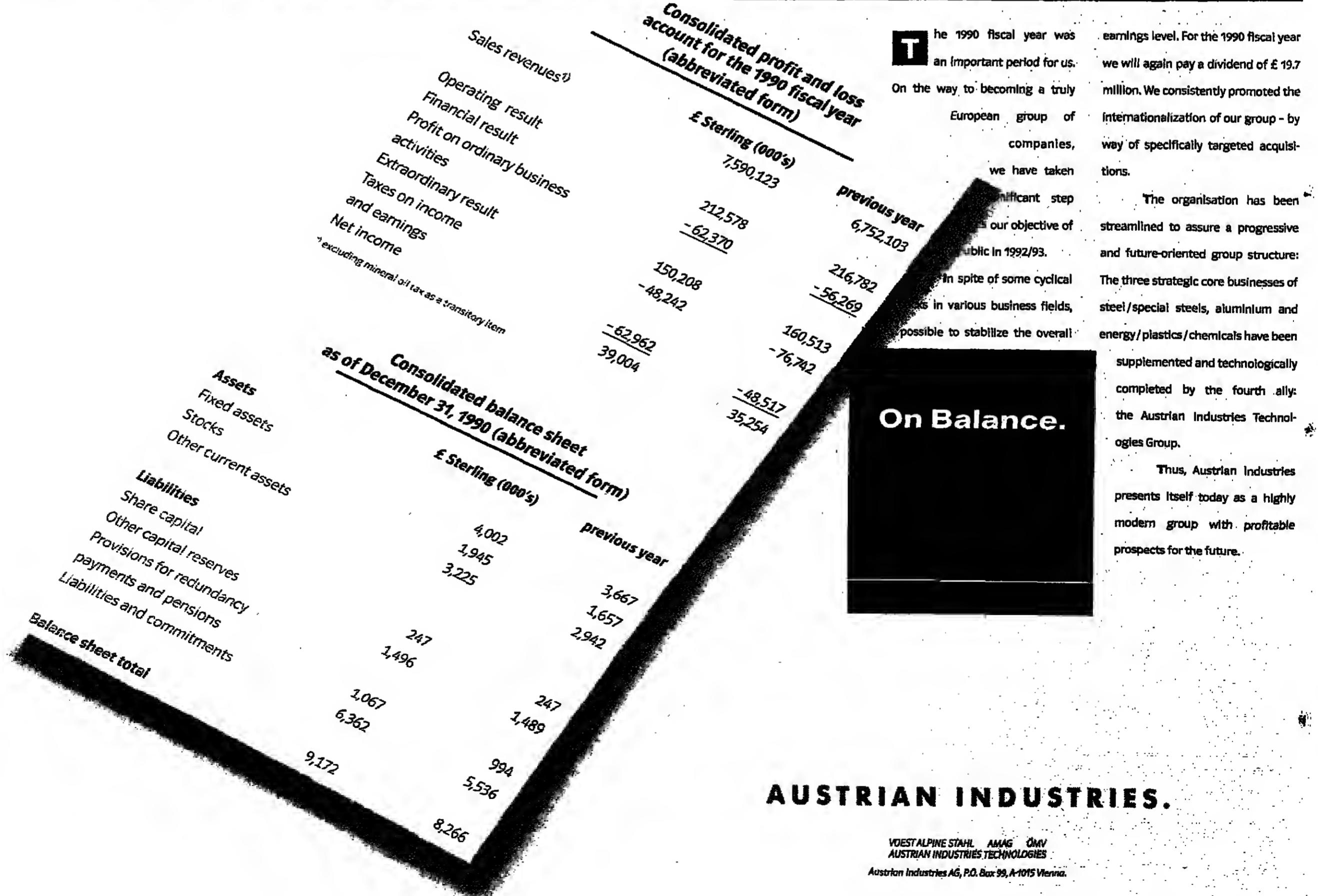
- Be aware that the Japanese, as the survey appears to confirm, are bringing to bear on service the same intensity, passion and detailed implementation that they bring to product quality in the 1990s.

Service: the new competitive edge, available from: Digital DEC Park, Imperial Way, Reading, Berks RG2 0TE.

MEETING CUSTOMER NEEDS: Effective methods					
	Per cent	Europe	USA	Japan	UK
Regular discussions with the salesforce	85	85	90	88	
Regular meetings between customers & senior management	85	82	88	88	
Market research of potential customers	85	74	88	84	
Customer questionnaires	73	73	90	74	
Customer "offices" on products/services	85	84	90	85	
Comment cards attached to products	54	56	89	47	



New Balfour: "JIT has prevented margins being reduced as much as they otherwise would have been."



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*Based on consumer complaint statistics compiled by the U.S. Department of Transportation. ©1991 Delta Air Lines, Inc.

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FT LAW REPORTS

One-party arbitration is invalid.

HAYTUR SA v FINAGRO HOLDING SA
Court of Appeal (Lord Justice Lloyd, Lord Justice Farquharson and Lord Justice Nolan); June 13 1991

clear that two steps were necessary. First, the assignee must give notice to the other side to perfect the legal assignment. Second, he must intervene in the arbitration, by giving notice to the arbitrators.

He said, with regard to costs that intervention clearly was a submission to the jurisdiction of the arbitration.

In the present case not only was there no submission to the jurisdiction, there was not even any notice of the assignment.

An assignee did not automatically become party to a pending arbitration on the assignment taking effect in equity. Something more was required. He must at least give notice to the other side, and submit to the jurisdiction of the arbitrator.

That was never done.

The immediate consequence was that the arbitration lapsed. An arbitration required two or more parties. There could not be a valid arbitration when one of two parties had ceased to exist.

The award published on April 12 1989 was a nullity. Baytur did not know it was a nullity since it did not know that the buyers had ceased to exist.

On May 11 1989 it gave notice of appeal. Gatta fixed August 10 for hearing before the Board of Appeal. The following day Baytur asked to be allowed legal representation. On August 3 it found out that the buyers had been dissolved. On August 7 it took issue with Finagro's title to sue.

On August 10 the request for legal representation was granted. Baytur was ordered to pay £15,000 on account of the Board's fees.

On October 4 the substantive hearing began. Mr Leigh-Jones made it clear at the outset that his appearance was without permission to Baytur's contention that the Board of Appeal had no jurisdiction, since the arbitrators' award was a nullity.

The Board of Appeal went ahead and made an award dated December 20 1989. It upheld the arbitrators but reduced the damages.

On January 17 1990 Baytur issued the notice of motion in the present proceedings, claiming a declaration that the appeal award was a nullity.

Finagro argued that as the Board of Appeal had decided it had jurisdiction to determine the appeal, the only remedy open to Baytur was how to make an application for leave to appeal on a question of law under section 1 of the Arbitration Act 1976.

There was nothing in that point. If the arbitrators' award was a nullity, there was nothing to appeal about. The Board of Appeal could not confer on itself jurisdiction to decide the issue.

Mr Merriman accepted that, but argued that the dispute was a nullity was a dispute arising out of the contract of sale, and therefore the Board had jurisdiction under the contract coupled with rule 10(7) of the arbitration rules.

There were two answers to that.

In the first place, the dispute was not a dispute arising out of the contract, but a dispute arising on the award.

Second, an arbitration clause, however widely drafted, did not itself confer jurisdiction on an arbitration. There must first be a reference of the dispute. There was no such reference to the Board of Appeal.

It was said that Baytur was estopped from denying the Board's jurisdiction.

Mr Merriman conceded that. Mr Leigh-Jones reserved his position at commencement of the October 4 hearing. But he submitted that by then it was too late, and that Baytur's conduct prior to the hearing was enough to create an estoppel.

He relied on the application for legal representation, and the £15,000 payment.

The argument was rejected. Nothing in what Baytur said or did could amount to a clear and unequivocal representation that it was accepting the Board's jurisdiction.

On the contrary, it made it clear from as early as August 7 that it was accepting no such thing.

It followed that Baytur was entitled to the declaration sought.

The court was conscious that the point taken by Baytur was highly technical and against the merits. Nevertheless it must apply the law as it found one.

The result, however regrettable, was that Finagro must start the arbitration again, assuming it was in time or could get an extension.

For Finagro: Nicholas Merriman QC (Taylor Johnson Garrett).

For Baytur: Nicholas Leigh-Jones QC (Clifford Chance). Rachel Davies Barrister.

TELEVISION

Why Curtley is better in the flesh

Good things are always better in the flesh. Cricket is no exception and there is nothing to compare with watching a good match being played in front of your eyes. It is only when you go to a match that you remember how different it is to being there in person, rather than watching it on television.

When Viv Richards was out lbw for 62 soon after play started last Friday morning at Lord's, there was an instant roar from the crowd and a thrill of excitement that penetrated even the closed ranks of the members' pavilion. Who watched the recording of that dismal on television afterwards, it was hardly conceivable. It was no longer fast and fleeting the moment it was filmed, it became a matter of fact, clear and clinical.

Cricket on television is a godsend. It enables viewers anywhere to watch the game as it happens, but it does feel just one step removed from what is happening. The screen between the watcher and the game removes the urgency of being there in the flesh. At the start of the season I was sitting next to an elderly gentleman in the members' section of Fenner's, Cambridge University, ground, watching the students struggling to survive against Lancashire, in Arctic conditions. We were outside, swathed in blankets. All the other members were in the pavilion. The old man said, through blue lips, "It doesn't seem the same from behind a screen somehow. You don't feel as if you're watching it in real life." He was right, he is the screen that of a glass door, a line of pavilion windows or a television set.

Also, modern television coverage is so exhaustive that it makes it hard to watch attentively because there is no need to bother. That is part of television's charm - and its danger. It does the work for you, picking up details invisible to the naked eye. Friday's viewers saw poor Graeme Hick's face behind his visor desperately trying not to look nervous during his 11 minutes at the crease before Curtley Ambrose put him out of his misery for 11. Saturday's viewers got close-up pictures of Robin Smith whipping his hand away and grimacing with pain after being hit by a fast, high ball as he batted his way to an unbeaten 148. Close-range insights such as

these are set against sharply focused, long-range background pictures, showing every ball bowled, stroke played, catch taken, decision given and piece of fielding undertaken.

Ball-by-ball vision is television's answer to ball-by-ball commentary on the radio. Because television's pictures are so good nowadays, so much smoother and more powerful at long range than they were about 20 years ago, when the West Indies' 1969 tour of England was broadcast. In jerky, fuzzy, black-and-white, the cameras play a curious trick on their audience. The pitch is not just brought closer to the viewer and shown from above so that all of it is clearly visible; it is also shortened. Fast bowling doesn't look nearly as fast on television as it does in the flesh.

Ambrose on television only bows a shortened distance in the second or so that each delivery takes him, but at Lord's on Friday, watched from sideways on, he was bowling the full 22 yards and the ball rocketed past at terrifying speed. The full sensation of speed is one of the casualties of cricket on television.

The BBC is rightly proud of its cricket camera-work. Unfortunately, wanting to make the most of this asset, it has become addicted to replays. Any important or interesting incident is replayed *ad nauseam*. Replays, like bouncers, are most effective when used in moderation. Television uses them in excess.

There are different angles and slower speeds for every noteworthy incident. Slow replays must outnumber full-speed replays by about three to one nowadays. Force-feeding viewers too often and too slowly, getting them out of practice at watching for themselves. Saturday "Jack" Russell was caught behind of Carl Hooper, twice at full speed, at least three times in slow motion and

Heads down - here comes Curtley

Last lights on the news.

Because you know you can catch up on anything you miss, you miss more. That is why the recent proposals that

umpires should be provided with video recorders, so they can watch replays before making their decisions, is a kind of blasphemy. The irony is that this is advocated as a measure that will improve umpires' judgement, when in fact it would weaken it. If you have a screen, you use it, and if you use it you quickly need to use it.

Once that has happened, both players and umpires lose confidence in the umpires' judgement. Good umpiring becomes a thing of the past, just as good watching of televised cricket, amid a barrage of replays, is in danger of becoming a thing of the past.

It is not helped as much as it might be by television's cricket commentary, which seems uncertain about its aims and alternates between the educational and the chatty. It is not ball-by-ball commentary, as on the radio, but it seems unsure of letting pictures speak for themselves. Viewers are given a patchy flow of explanations and remarks which never manage to generate much sense of climax. Listening to them is like watching a flat landscape, broken only by occasional humps and blips.

In part this is because the middle ground between educational commentary and chatty commentary is held by Richie Benaud and Ray Illingworth, a shrewd pair with great experience of Test cricket. Illingworth in particular makes some acute comments delivered in the manner of an old sage talking resignedly about the inevitability of fate. The commentary has such an air of weary acceptance of life and its cricket that you almost feel it is in the past tense.

Tony Lewis and Jack Baumberger belong more

clearly to the chatty contingent and their commentary, like Benaud's and Illingworth's, is neither good nor exciting, but nor is it

bad. Interviewing Desmond Haynes when had right had stopped play on Saturday, Lewis brought out a good natured and humorous side of Haynes's character that is not often open to the public. It is a pity television does not have a West Indian commentator for this series, in the radio tradition of always having one member of the commentary team from the country of the visiting tourists.

Instead we have Geoffrey Boycott, the old expert Yorkshireman with a sharp wit, explaining the fine points of the game to the uninitiated while the programme decides that it is time for entertainment to give way to instruction. These lessons are not one of television's success stories. "Any youngster watching - staggers themselves... My advice to Steve (Watkin) is - just get it half a yard up."

Whatever point Boycott is trying to make is undermined or emphasized with white lies. These look roughly sketched and scribbled. They have an air of the absurd about them, drawing rings around any fielding position Boycott mentions, almost always just as the fielder moves away, or putting crosses through fielding positions Boycott does not approve of.

On Saturday, a white line was used to indicate a fielder who was not visible on the screen. "And a man out of your sight, right down here," said Boycott. The line to nowhere was quickly capped with an arrowhead, to show us where the man would be if we could see him. The sooner these are done away with, the better. I am being a hard judge. One of the reasons why the radio commentary is so much better than the television commentary is that it is evoking pictures out of nowhere, uninhibited by images in front of its listeners' eyes. A radio with voices talking through an atmosphere of its own making is a possessive force. Television is an everyday force.

However, I would not be without it. If fate forbids that I watch a Test match in person, then, like many other English cricket fans, my idea of heaven is listening to the radio commentary of England winning a Test series against the West Indies while I watch them winning it on television.

Teresa McLean

Guillaume Tell

GRAND THEATRE, GENEVA

Most Swiss theatres have made an effort to mark Switzerland's 700th anniversary this year. Berne, Lausanne and Biel lavished considerable resources on new operas by local composers, none of which made much of an impression. Opera Factory Zurich is currently touring a new chamber opera by Rudolf Kelterborn, which views the Romeo and Juliet story simultaneously in three different settings - medieval Verona, the 19th century Swiss country idyll after Gottfried Keller, and a contemporary Palestinian camp in the Israeli-occupied territories. Lucerne has gone a step further by commissioning three composers to write one opera (an act a piece).

Geneva's choice of *Guillaume Tell* (staged by the young Swiss producer Reto Nickler, conducted by Gabriele Ferro) may not have been the

most original contribution, but probably had more popular appeal than all the others put together. Rossini's uneven masterpiece has a long association with the Grand Théâtre - it inaugurated the building in 1875 and was revived for the centenary. Although written for Paris, the opera voices the Swiss ideals of independence and self-sufficiency with unequivocal directness. Given Switzerland's current preoccupation with the trend towards political and economic integration in Europe, these ideals are once again being put to the test.

Fortunately, Nickler made no attempt to point up the work's "relevance". By opting for an unfussy traditional presentation, he has been accused of dullness - but in fact he chose the more difficult path, and thereby did the work a service. Carlo Tommasi's single

set - a stepped semi-circular platform which divided up into separate blocks - looked disappointingly wooden at the outset, but gave the production a solid, versatile foundation. Nickler grouped the chorus intelligently and engineered a commendably realistic account of the apple-shooting scene, though Tell's storm-driven row across the lake - in a miniature boat hoisted airborne above a billowing blue canopy - was less successful.

For all its low-budget appearance, the staging told the story simply and effectively, offering no competition for the music and what sounded like the judicious pastiche and vaudevillian calls to arms, all delivered with keen splendour, suggested that this is as much a chorus opera as a tenor-and-soprano showpiece. Ferro's articulation of the illigree string accompaniments, his sense of instrument-

tal balance (the overture treated more as a delicate pre-Romantic tone poem than an orchestral showpiece) and his command of mature Rossini style - all lent the performance a blazing commitment and authority. With more than three-and-a-half hours of music, including three ballets, attractively choreographed by Alphonse Poulin, the evening was full and unflagging.

Thanks to the dignity and stature of José van Dam, Tell for once dominated the opera to which he gave his name. Van Dam, who by no means tall or well-built, is one of those rare singers with the gift of making their presence felt even when motionless. To hear him sing in his native tongue, with all his quietly expressive nuances, allied to a timbre that so unmistakably combines nobility and humanity, was to witness a great singer-actor at

the height of his powers.

Jane Eaglen's stately Mathilde (which she is to repeat at Covent Garden next season) was sung with commanding ease, the voice sounding rich, flexible and steady. She is an honest performer, offering nothing that does not become her. The challenge now is to develop a greater intensity of expression and depth of character than is at present seen on the level of a uniform Romantic heroine. Chris Merritt's Arnold made a safe but unglamorous partner. Hans-Peter Schmidinger's Gerster was a vulgar, violent fool, heroically declaimed and fleshed out the peddle stereotype with comic flamboyance. Linda Kitchen made a plucky, boyish Jenny. Dame Curry a dignified Hediwe, and the smaller roles were sung with equal distinction.

Andrew Clark

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw 20.15 Lucas Vis conducts Netherlands Radio Philharmonic Orchestra and Netherlands Chamber Choir in music by Gabrieli, Willaert and Stravinsky. Tomorrow: Giulini conducts all-Beethoven programme. Fri: Yehudi Menuhin conducts Beethoven's Choral Symphony. (8718 345). Beresovska 20.15 Oliver Knussen conducts Schoenberg Ensemble in Roberto Gerhard's *Halka*, Nonet, Leo and Falla's *El amor brujo*. Sun at 14.00: Frans Brüggen conducts Orchestra of the 18th Century in a programme of popular Baroque and Classical music (8270 469).

Muziektheater 19.30 Frans Brüggen

conducts Peter Mussbach's

production of *Idomeno*, with Ben

Heppner in title role and Faye

Robinson as *Elettra*. Final

performance on Sat. Tomorrow:

Dutch National Ballet opens a

week-long season (8265 459)

conducts Netherlands Radio

Philharmonic Chamber Choir in

music by Gabrieli, Willaert and

Stravinsky. Tomorrow: Giulini

conducts all-Beethoven

programme. Fri: Yehudi Menuhin

conducts Beethoven's Choral

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Orchestra in music by Brahms

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FINANCIAL TIMES

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Wednesday June 26 1991

The challenge for Yugoslavia

YESTERDAY, the Yugoslav experiment came to an end with the "declarations of independence" by Croatia and Slovenia. This ends the wishful thinking of western governments that this multi-ethnic, multi-lingual and multi-cultural state should succeed, and be preserved. It was easy to do this when the instruments of coercion available to the ruling Communist party were used to suppress ethnic identity and stifle economic reforms. But spurred on by events across eastern Europe, Yugoslavia's six republics last year held free elections. At first, western governments could breath a sigh of relief; the country was on the path towards democratisation. But what these governments failed to acknowledge is that unity and democracy may be incompatible in Yugoslavia. They have never co-existed for any sustained period since its foundation in 1918.

It is easy to understand why Mr James Baker, the US secretary of state, and officials from the European Community, have publicly pleaded for the six republics to remain together in a peaceful, united Yugoslavia. They fear that if they lend support to Slovenia's or Croatia's independence it will send out the wrong signals to the Balkans, to Georgia, and to Slovakia. They have defended their position by saying a united Yugoslavia contributes to stability at home, and throughout the Balkans. This is not necessarily so.

Maintaining a unified Yugoslavia under the present status quo is contributing to instability. The public rhetoric of western governments reinforces the position of Serbia, the largest republic, at the expense of the fragile democratic governments in the other republics.

Greater Serbia

Serbia's authoritarian president, Mr Slobodan Milošević, opposes any breakup of the federation essentially because it would erode Serbia's influence. His determination to keep the country together on his terms has precipitated its breakup. He has reawakened the idea of a Greater Serbia in which all Serbs living outside Serbia's borders would be united. This has rekindled the deep hatred and mutual suspic-

Silent watchdog

THE National Rivers Authority has been repeatedly described by ministers as the "strongest environmental agency in Europe". Set up after water was privatised, it has responsibility for enforcing environmental standards set by ministers. A separate Office of Water Services ensures that no matter how stringent the environmental objectives, water companies do not raise charges excessively. This is meant to avoid the conflict of interests repeatedly experienced when water was in state hands, with ministers failing to force water companies to clean up the UK's water because they were also responsible for water charges.

Now midway through his five-year term, the NRA's chief executive, Mr John Bowman, has suddenly left office "by mutual agreement". The news took the industry by surprise. Has Mr Bowman fallen out with the NRA's high profile chairman - the former cabinet minister, Lord Chrichton - over the pace of the clean-up of rivers? Or was it, as one report alleged, a confrontation with the Inspectorate of Pollution which had irritated ministers?

A Royal liberty

THE MOST important member of the Queen's staff is undoubtedly the least known. He is the Most Exalted Finder and Sorter of the Royal Dividend Voucher. If he does not exist, Her Majesty would do well to invent him, since under an arrangement made by her father the Inland Revenue refunds tax deducted at source. No wonder people imagine they hear the cry "what has happened to my dividend?" ringing through the railings at Buckingham Palace. This right royal liberty is worth some £7.3m a year according to current rumours. The figure is a guess, since no outsiders know what is held through Bank of England nominees, and how much income tax is paid.

Mr Phillip Hall has produced a new book, Royal Fortune, on the subject. Mr Sir Ian Hughes, Liberal Democrat MP, proposes to introduce a bill obliging the royal family to pay tax on his private wealth. Polling evidence suggests that there is widespread support for the proposition. This is understandable. The Queen and her relatives receive indexed pay-

ments from the civil list; these should cover the costs of being royal. Taxpayers cheerfully finance the upkeep of the major palaces, the yacht, and the like.

A private investment portfolio is another matter. The constitutional argument that the monarch cannot tax herself is anachronistic: in real life the government, not Her Majesty, raises taxes and spends the proceeds. In any event it appears from Mr Hall's researches that it was not until some time between 1937 and 1952 that George VI started the practice of reclaiming income tax deducted at source.

This would not have happened if there were more transparency in the conduct of our affairs. The government should come clean about the Queen's sources of finance. Perhaps the Audit Commission might essay a value-for-money report. The Queen has little to fear from such an exercise. She is an asset to the country, not least to its tourist and publishing industries. But her father's little tax dodge should be discontinued.

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In Mexico they do it by lottery. North Koreans spend at least five years doing it, while for Swedes it may be only five months. South Africa only makes whites do it, but others may volunteer. Paraguay has people doing it in the navy, even though the sea is 400 miles away.

Compulsory military service: in most countries it is part of the way of life - including most of Europe. But the various European conscription systems are now being increasingly called into question. Post-cold war arms reductions mean fewer conscripts are needed; post-cold war military planning raises the question of what conscripts would be used for, anyway. Conscription itself may well be on the decline.

Other west European countries stuck with military service when the UK dropped it. The final regulations for UK national service took place 30 years ago, and the last man was demobbed in May 1980. Three times this century Britain has introduced conscription: in 1916, 1939 and 1947 - and three times discontinued it.

Although military obligations were part of its feudal customs, Britain has tended to regard conscription with distaste.

The attitude is shared by most of its one-time colonies and dominions. Very few of these now enforce military service.

By contrast,

there is conscription not only in most of the world's poorer countries but throughout the non-English-speaking industrialised world, with the exception of Japan and little countries such as Luxembourg.

Out of 140 sovereign countries with their own armed forces, 83 have conscription in some form obliging all or some of their young men (and in a few cases women) too, to serve in uniform or, where the alternative is permitted, to perform community work. Worldwide, it makes a commando workforce of about 10m.

Defence has made this into another area of excess manpower. In Europe, military service has been undergoing changes in line with declining defence needs. The war in the Gulf has now prompted further re-examination. The lesson it brought home was that in most kinds of conflict in which western countries might foreseeably be involved, conscript forces would have little or no role to play.

No conscripts were among western combat troops sent to fight against Iraq. France, which unlike the US or Britain does have compulsory military service, dispatched only professional soldiers and airmen. As a result, it had difficulty getting complete army units together. It had some conscripts on warships, but ordered them to be moved out of the Gulf itself just before the war began.

Rethinking about the use of conscripts is going on in Germany, too, where it is linked to a debate about the extent of the country's military responsibilities and possible future participation in UN operations. Any such new role would be assigned to a "core" of professional servicemen. Both the French and Germans are working towards a distinction between conscript units dedicated to home defence, and all-volunteer forces available for foreign operations.

The length of military service is already being reduced in most west and east European countries. Up to two years ago, the Bonn government was pressing ahead with an unpopular plan to extend the period from 15 to 18 months in order to maintain force levels. But it retreated, and then cut the requirement to 12 months with effect from last October, on the eve of unification. The Dutch have also come down to a 12-month minimum and aim to reduce their total of conscripts by almost half by 1995.

Greece has reduced its minimum requirement to 15 months, and plans for reduction are afoot in Turkey, France and Spain, where conscripts serve 12 months unless they volunteer

Out east, but not gone west

■ There is life after resignation in Japan. Apart from the few executives so overcome by shame that they resort to ritual disembowelling, disgraced company officials can generally look forward to a post as an adviser with company car, reasonable income and, perhaps, a lingering reputation as an elder statesman of the corporate world.

Both Yoshihisa Tabuchi, ex-president of Nomura Securities, and his Nikko counterpart Takuji Iwasaki will be given the consolation prize of "vice-chairman", having taken the rap for their company's misbehaviour.

While executives are generally expected to maintain a lower profile after taking their resignation bow,

Japanese are more resilient. Take for instance two of the more prominent figures during the Recruit stocks-for-favours scandal in 1988: Yasuhiro Nakasone and Noboru Takeshita.

Nakasone - who left the ruling Liberal Democratic Party and became an independent candidate at the last election - now feels he has done his time in political purgatory. So he has rejoined the party, to the apparent surprise of Prime Minister Toshiki Kaifu.

Meanwhile Takeshita, who was forced to resign as premier, feels ripe for another term at the top, and has joined the queue of LDP factional heads waiting their turn.

Monopoly

■ Can any economist, market-maker or street trader make sense of the prices paid in yesterday's auction of the City of London's most famous street signs?

It is perhaps not surprising that Fleet Street went for

The end of the cold war in Europe has changed attitudes to military conscription. David White looks at a system in flux

When Johnny marches away



The faces of military service: 83 countries conscript in one form or another



reduced, the country could probably not now afford the cost of paying a professional army.

Arguments for and against conscription go to the heart of ideas of nationhood, on the one hand, and of individual liberty on the other.

The case against is that it is a waste of human resources, usually seen as a waste of time by those who take part. Avoidance of national service has frequently been a cause of emigration: for example, many Portugese who went to France to escape the four-year draft in force during the country's African wars. South African whites until quite recently faced a two-year draft plus follow-up obligations until the basic period was halved.

In military terms, some see drawbacks, others benefits. "Conscription tends to produce good soldier material," Gen Sir John Hackett, a former British army commander in Germany, wrote in a book called *The Profession of Arms*, "but this is only available with the time spent by conscripts in training - mainly to help curb the government's budget deficit. About a third are taking part in a trial five-month minimum stint while others do up to 15 months. More will be brought into the experiment this summer."

Since the beginning of last year, Romania, Bulgaria, Czechoslovakia, Hungary and Poland have all made reductions, so that the norm in eastern Europe is now between 12 and 18 months. Even Cuba recently cut its requirement from three years to two.

But it is in the Soviet Union, with its 800 conscripts, that the greatest challenges to the system are being faced. Moscow has begun to test the merits of moving towards a more professional structure. The experiment is being undertaken in the navy, where up to now sea-going conscripts have had to serve for three years. The compulsory period is being reduced to two years, with the option of serving for up to 12 months with effect from last October, on the eve of unification. The Dutch have also come down to a 12-month minimum and aim to reduce their total of conscripts by almost half by 1995.

Greece has reduced its minimum requirement to 15 months, and plans for reduction are afoot in Turkey, France and Spain, where conscripts serve 12 months unless they volunteer

for an extension, are both due to

reduce the period, to 10 months and nine months respectively. Poles in Spain have shown a majority in favour of abolishing military service altogether. Portugal has already cut its minimum to eight months and plans a further reduction.

Neutral Sweden is experimenting with the time spent by conscripts in training - mainly to help curb the government's budget deficit. About a third are taking part in a trial five-month minimum stint while others do up to 15 months. More will be brought into the experiment this summer.

Even where it is most onerous after 17 weeks basic training, all males have to keep returning for periods in uniform over the next 30 years, with objectors doing medical service. The higher ranking one is, the more time one spends. In November 1989, the Swiss got a chance to abolish their army but voted against.

French and German youth does not necessarily like military service, but both countries have yet to shake off their ideological attachment to it. In France it is linked to the early days of the republic, to the citizens' army that defeated the Duke of Brunswick's Prussians at Valmy in 1792, and the subsequent *levée en masse* summoning all help to the military effort.

The present Socialist government stands by the system against former President Valéry Giscard d'Estaing, who declared himself two years ago in favour of scrapping it. Some in the Socialist party agree with Mr Giscard, but they tend to keep quiet about it. Others think the idea of a period serving the community should stay, but should be organised more usefully.

In Germany conscription also has a history going back to the Napoleonic wars. It was established in Prussia from 1814 and in all Germany from 1871. It did not exist during the interwar Weimar Republic, but that is a period of unpleasant memories. The belief that citizens in uniform are more trustworthy than professional standing armies is firmly entrenched.

On the other hand, military service is increasingly unpopular. Recent years have seen an upsurge in the number of conscientious objectors, who do other kinds of service but have to spend three months extra. No political leader is championing the idea of shaming. But it is a latent theme. German officers say that cutting the time of service much more, on the Swedish model, would make it hard to provide proper training. Another way, in which countries might respond to lower requirements, would be to restrict the intake, but this would risk building up resentment against an unequal system.

Countries like France and Germany may not keep up conscription for ever. But the moment when they decide to drop it in favour of all-regiment armies may have to wait until their force requirements are very much smaller than the levels they are already being reduced to. The oddness of the present situation is that the same trend towards defence cuts that allows conscription periods to be reduced also - because of pressures on costs - works against the abolition of compulsory service. In the last analysis, it is always cheaper pressing youths into service than hiring them off the streets.

Additional reporting by Leyla Boulin in Moscow and Robert Taylor in Stockholm.

OBSERVER



"There could be an opening for a British Ambassador to the European Superstate."

Fidel's bulletin

■ The clearest sign that Cuban dictator Fidel Castro's days are numbered has emerged. His government yesterday decided to bring to trial four medical workers arrested last October charged with plotting to blow up their leader with dynamite.

Castro is 84 years old. He is not a great student of Marxist history, or he must feel himself immune from the threat of historical coincidence.

A short time before he died, Joseph Stalin had several doctors arrested on charges that they had plotted to poison him.

About turn

■ Was it only four years ago that Reed was prepared to pay £500 to bag Paul Hamlyn's Octopus, Britain's biggest independent publisher? Now Reed has chipped in £1m for a 30 per cent stake in Sinclair-Stevenson, perhaps the best known of the current clutch of fledgling independent

offices at the back of its advertising agency in Fitzrovia. The move is part of the cost-cutting initiative unveiled earlier this year by Saatchi & Saatchi's chief executive Robert Louis-Dreyfus, as part of the financial rescue of the ailing advertising group.

All its main board directors will move to Fitzrovia except for Charles and Maurice Saatchi themselves. The brothers are staying in their expansive offices on the seventh floor of Berkeley Square, together with the team handling the sensitive Tory Party advertising account.

The group hopes to sub-let the rest of the floor, but will keep the master lease. So the enormous Saatchi & Saatchi logo emblazoned across the building's Berkeley Square facade is there to stay.

Helsinki vocans

■ Latin is unlikely to become the lingua franca of the new Europe, but it is staging a revival at the moment in of all places - Finland, a country with one of the most intransigent languages.

Since September 1989 Finnish radio has been broadcasting five minutes a week of news in Latin on its shortwave channels at a modest cost of FM100,000. To judge by its mail the Latin service has a growing number of listeners among the 15m Europeans who are believed to be able to understand the language.

The idea seems to be catching on. Austria is believed to be planning to do the same.

PR speak

■ A new low in press style has been recorded by Scottish Widows. Launching a schools plan yesterday, the life company referred in its press release to helping parents with the cost of "educating" their children.

Presumably the plan does not cover English language lessons.

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LETTERS

Encouraged to sell to Japan

From Mr John D Rolfe.

Sir, British businessmen seeking a firmer path through the present economic morass would do well to look eastward to Japan.

The recently-launched Priority Japan Campaign promotes opportunities for British companies trading with Japan in a timely move by the DTI.

In my experience, the Japanese offer financing which is extremely attractive to British companies wishing to sell their wares. Japanese experts to hand to give all the advice needed. I would like to mention, in our case, the offer of an expense-paid visit to Japan to see local markets at first hand.

We found the Japanese pouring five a year into tax breaks to encourage their home-based manufacturers to bring in foreign goods.

We found massive tariff reductions on large-scale imports to Japan and over \$100m spent on import promotions.

All this and much, much more as they say.

My company is among the most diversified in the UK, so this was music in our ears.

Our presence on the Japanese scene is beginning to pay dividends. Sales of our fashion knitwear have doubled, year to year, and we expect they will reach £2m-plus in the next 12 months.

And we are currently processing a flood of enquiries for our wheelchair products after participating in a Japanese medical exhibition.

I can only say that if Japan is intent on becoming the world's import superpower, let's give a helping hand!

John D Rolfe,
marketing director,
Remploy,
415 Edgware Road, NW2

Something awry in allied defence procurement

From Lord Inglewood MEP.

Sir, I found your account of the background to the government's purchase of the Challenger 2 main battle tank ("Big guns hit the target", June 22) most revealing. While naturally I wish Vickers well with the Challenger 2, surely the story you tell suggests something awry in allied defence procurement.

The fact is that, over a four-year period, if not longer, four companies, three of them European, spent vast amounts of money chasing an order that in the end was for only 140 or so tanks. But the result of this decision, regardless of the marking time a year into tax breaks to encourage their home-based manufacturers to bring in foreign goods.

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marketing director,
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Real culprits in Davy's demise

From Mr Derek L Thornley.

Sir, Your reports and analysis of the beleaguered Davy Corporation (June 21) take a typically "City" view, blaming Conservative cutbacks and small size for the demise of this once great British engineering group to which we all owe much for past innovation, skill and expert effort.

Perhaps the most reprehensible element was your advice to shareholders to forsake the company, leaving the banks to "pick up the pieces".

Surely the real culprits are the "fixed price tender" employers (of whom there are too many in the construction and engineering industries) which refuse to take a share in the high risk ventures that will yield their future profits.

Derek L Thornley,
Knotty Green,
Beaconsfield, Bucks.

Truth, politics and research

From Mr William Pitt.

Sir, Your Leader, "The price of Labour" (June 21), describes the plausibility of Conservative cutbacks and small size for the demise of this once great British engineering group to which we all owe much for past innovation, skill and expert effort.

In truth, the Conservatives have arrayed their highly disputable predictions in the livery of an official government White Paper, having enlisted the help of supposedly apolitical civil servants to lend credibility to party political propaganda.

The research you so warmly praise should have been carried out by party workers at Smith Square, not civil servants in Whitehall.

William Pitt,
16 Battisford Wood Gardens,
Nashville,
High Wycombe

Competition for top jobs

From Mr James McFarlane.

Sir, If, since privatisation, the jobs of the top managers in the public utilities have really become so much more arduous and demanding as to justify their astounding salary increases, it seems to me that these jobs should have been opened to competitive applications, rather than simply awarded to the sitting tenant.

I am sure there are many in the private sector who would have jumped at the chance of offering themselves for such well-paid jobs in businesses that are fortunate enough to supply essential commodities to customers with minimal competition.

The need for European level rationalisation of the defence industry, and European level defence procurements, seems to me to scream from the coils of your article.

Lord Inglewood,
Hutton-in-the Forest,
Penrith,
Cumbria

Guessing game

From A F G Lewis.

Sir, Your Observer (Bottom Line, June 20) prompts me to ask whether anyone can define the meaning of "second-guesses". Perhaps, like weather conditions, pre-planning, proactive and gale force winds, it is part of the modern disease of tautology.

A F G Lewis,
16 Battisford Wood Gardens,
Nashville,
High Wycombe

Fax service

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Edward Mortimer

Take your leader to us

It is time for more forceful direction at the UN. The world's disadvantaged depend on it



FOREIGN AFFAIRS

Something is badly wrong with the international system.

Billions of dollars were spent tens of thousands of lives sacrificed.

Iced, and

(most difficult of all) the work schedules of many world leaders turned upside down, in order to rescue the 2m inhabitants of Kuwait, many of whom have meanwhile left the country while others seem to be little or no better treated by the restored "legitimate" government than they were by the invading Iraqis.

Only a tiny fraction of that expense and effort is being devoted to the much larger and more difficult task of rescuing 30m Africans from death by starvation.

Not surprisingly the director of the British charity Oxfam, Frank Judd (who took his seat in the House of Lords yesterday), feels that priorities have gone wrong somewhere, and that at least some of the technical and organisational brilliance displayed in the Gulf war should now be devoted to dealing with famine. He has called for a "humanitarian Schwartzenegger".

But Lord Judd is not only good at headline-catching phrases. As a former politician he also knows the virtue of putting forward practical proposals, and of citing precedent to prove they are realistic. He recalls that in 1985 - the last time there was a big African famine - the United Nations secretary-general set up an Office for Emergency Operations in Africa (OEOA) to co-ordinate the relief efforts.

This was necessary because

there are too many different

operational agencies within the UN system: the UN Development Programme (UNDP), the UN Children's Fund (UNICEF), the UN High Commissioner for Refugees (UNHCR), the World Food Programme (WFP), the UN Disaster Relief Organisation (UNDRO), and so on. All of these have a role to play in coping with emergencies, but each tends to operate in its own way and often jealously defend their own interests.

The director of OEOA, Mr Bradford Morse, was an experienced American politician with high-level access to leaders all

over the world, which he used energetically to raise funds and to clear administrative bottlenecks.

Under him as executive co-ordinator was Mr Maurice Strong, a Canadian multimillionaire with long experience of working for the UN, particularly on environmental issues, who was brought back into the UN with the rank of under-secretary-general. He is now organising next year's environmental summit in Rio de Janeiro.

Between them Mr Morse and Mr Strong, with a small directorate composed of representatives from the various operational agencies, were able to galvanise the UN system into a co-ordinated effort. Lord Judd remembers with nostalgia the enthusiasm and efficiency that characterised their New York office, in contrast to as much of the UN's bureaucratic routine.

OEOA was disbanded after the famine, in November 1986, but with the understanding

that it could be re-established if need arose. Need has now arisen, in spades, and Lord Judd has been waging a vigorous campaign to get OEOA re-established. He may be on the verge of success, as the secretary-general has agreed to call a meeting on the subject tomorrow - to be attended by the heads of the various UN agencies, by donor governments and, for the first time, the NGOs themselves.

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The director of OEOA, Mr Bradford Morse, was an experienced American politician with high-level access to leaders all

frontiers, as well as refugees proper (who have to have crossed an international boundary).

He would have some degree of military or paramilitary force at his disposal to ensure the security of aid workers, so that they do not have to be withdrawn from regions of conflict (as happened recently in Ethiopia and Somalia) at the very time when the civilian population needs them most.

But it is perilously late, when so many people are already starving. Clearly the world needs a capacity to respond promptly to crises whenever and wherever they happen, without waiting to get its act together each time when disaster has already struck. Hence the Anglo-German proposal, and a closely parallel American one, for a permanent UN executive commission to co-ordinate these

frontiers, as well as refugees proper (who have to have crossed an international boundary).

Unhappily there is so far little sign that they are doing that. Report filtering out of New York suggests that, as in the past, the issue is being discussed only in secret and will probably be settled at the last minute by a compromise on the candidate to whom there are fewest objections. The issue may even be shelved by a two-year prolongation of Mr Perez de Cuellar's mandate, though he has already served 16 years and is visibly exhausted.

His merits should not be underestimated: he has served

the UN with tact and discretion through many very difficult crises. But the time is surely ripe for a more forceful style of international leadership. It should not be missed.

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FT Essentials provide an excellent choice of business accessories from the innately FT Travel Organiser and FT Personal Investment Portfolio to a tubby FT Memo Pad for quick notes. As part of the FT Collection their quality is beyond doubt.

The FT Meetings Folder comes in a sleek finecell black leather case with FT-pink moiré silk lining and gilt corners. It has two stash pockets, an A5 FT-pink paper pad and a pen loop. (244mm x 318mm x 10mm thick)

The FT Credit Card Case incorporates plastic pouches for up to 10 cards and a leather pocket for records of credit card transactions. It has a finecell black leather case with FT-pink moiré silk lining. (82mm x 106mm x 5mm thick)

The FT Jotter/Calculator Wallet has a solar calculator on a magnetic base, a pen with FT-pink paper and a ballpoint pen. It has a finecell black leather case with a clasp and gilt corners and is lined with FT-pink moiré silk. (82mm x 106mm x 5mm thick)

The FT Business Case has three turned leather pockets that will comfortably hold 30 cards. It has a black finecell leather case lined with FT-pink moiré silk. (77mm x 107mm x 5mm thick)

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FINANCIAL TIMES

Wednesday June 26 1991

Rise in durable goods orders stimulates upturn, but economists warn of slow revival

New statistics point to US recovery

By Michael Prowse in Washington

A SHARP RISE in factory orders, more activity in the housing market and an increase in consumer confidence yesterday confirmed signs that a US economic recovery is under way.

The Commerce Department said orders for durable goods rose 3.8 per cent between April and May, but remained 6.1 per cent below last year's level. The figures showed all industrial sectors except electronic and electrical equipment reporting gains. Orders rose a revised 3.6 per cent in April. Sales of existing homes rose

6 per cent in May to their highest level in 18 months, the National Association of Realtors reported. This was the fourth consecutive monthly increase, providing further evidence that the housing market bottomed out in January.

Sales rose in all regions except the north-east, which has borne the brunt of recession.

Consumer confidence rose slightly this month after registering falls in April and May. An index monitored by the Conference Board, a business analysis group, rose to 78.0

compared with 76.4 last month. This time last year it stood at 102.4. Mr Fabian Linden, a board spokesman, warned that the index was still at a level "historically associated with a sluggish economy."

Yesterday's figures were seen as confirming earlier signs that the recession began to bottom out in April or May.

The consensus view is that the recovery will be one of the most sluggish on record with gross national product rising at an annualised rate of 2.3 per cent in coming quarters, compared with those nearly 5 per cent to 10.1. An index measuring con-

sumers' assessment of current conditions fell to a new low of 42.3, compared with 41.1 this time last year. Consumers showed more concern about job prospects than last month and less interest in purchasing cars, appliances or vacations.

Orders for non-defence capital goods, excluding aircraft - regarded as the best guide to future investment trends - rose 2.9 per cent last month following a 3.9 per cent increase in April.

US bonds, Page 23
Foreign exchanges, Page 33

France and Germany agree summit plan

By Ian Davidson in Paris

FRANCE and Germany agreed yesterday to give top priority to three issues at this week's European summit in Luxembourg: defence and security, the European Parliament's powers and regional policy.

They also agreed that the summit should not try to reach final agreement on these or any other detailed questions. Instead, it should take stock of the progress of the first six months' negotiations on European political union (EPU) and set priorities for the next six months before the year-end summit at Maastricht.

The agreement on priorities emerged after a two-hour breakfast meeting in Paris between President François Mitterrand and Chancellor Helmut Kohl.

It reinforced the impression following Monday's discussions in Dunkirk between Mr Mitterrand and Mr John Major, the UK prime minister, that the three largest member states are determined to avoid any confrontation in Luxembourg, and are only too ready to play the EPU negotiations out to the end of the year.

The French and German leaders also agreed, at Mr Kohl's insistence, that the summit must discuss the powers of the European Commission.

Some smaller member states, as well as the Commission, fear the French government is seeking to give an excessively



François Mitterrand (left) with Helmut Kohl after their meeting in Paris yesterday

inter-governmental flavour to some of the new items on the EPU agenda, such as foreign policy co-operation.

French officials said after the meeting that France and Germany were close in their approach to political union, closer perhaps than to Britain. However, they added that Monday's meeting with Mr Major had shown that the UK was showing positive goodwill.

Mr Mitterrand and Mr Kohl were convinced that the EPU treaty had to include a reference to security and defence, and French officials said they would be seeking a reference explicitly assuring a close attachment between the EC and the nine-nation Western

European Union defence organisation.

and that there would be no trial of strength in Luxembourg, nor any attempt to isolate Britain.

Mr Mitterrand and Mr Kohl were convinced that the EPU treaty had to include a reference to security and defence, and French officials said they would be seeking a reference explicitly assuring a close attachment between the EC and the nine-nation Western

European Union defence organisation.

Mr Michael Howard, UK employment secretary, tried to get the directive split in two. This would separate narrow health and safety measures, such as exposure to dangerous substances, from social provisions, such as maternity leave. European Commission officials said this would destroy the purpose of the directive.

Mr Vassos Papandreou, for social affairs, strongly attacked the UK's attitude towards the directive.

"I don't believe we can have a community where we care about economic indices but not about people," she said.

Because the Commission is putting through the measure under health and safety provision of the Treaty of Rome, a qualified majority is sufficient to get it into law. The UK alone cannot, therefore, block it.

Spain, Ireland, and the Netherlands support the directive and maintain that, as a social measure, it requires unanimous approval.

The UK Employment Department maintains the measures will cost employers at least an extra £400m (£652m) a year, and would damage the job prospects of women. "The most important social dimension of the single market is the creation of jobs," Mr Boward said.

The UK's provision for maternity leave is the least generous in the EC. Of the richer countries, Denmark provides 28 weeks at 90 per cent of salary, while German legislation requires 14 weeks at full pay.

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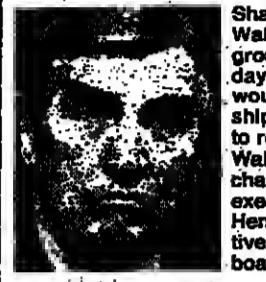
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INSIDE**BSN bid values Jacob at £259m**

BSN, the giant French foods group, is to bid for W & R Jacob, the Irish biscuit maker. The French company already has a 29.6 per cent stake. It said yesterday it will offer 500 Irish pence a share for the remainder of W & R Jacob, valuing the company at £259m (£388.59m). W & R Jacob controls around 50 per cent of the biscuit market in Ireland. Page 20

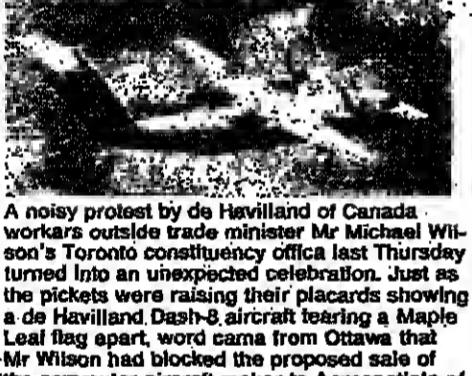
Shareholders told to oust Walker


Shareholders in Brent Walker, the UK leisure group, were told yesterday that the company would go into receivership if they did not vote to remove George Walker (left), former chairman and chief executive, and John Hemingway, non-executive director, from the board. Page 25

Chilean miners to vote on strike
More than 9,000 miners at Chuquicamata, the world's biggest copper mine, vote today on whether to strike for a 9.25 per cent wage increase following the collapse of pay talks with CODELCO, Chile's state copper corporation. Chile's largest company, struggling to remain competitive with aging and overmanned copper mines, says the workers' demands would increase CODELCO's wage bill at Chuquicamata by 163 per cent. Page 27

Liffe in the slow lane

The London International Financial Futures Exchange is launching a futures contract on the FTSE-Eurotrack 100 Index, made up of 100 continental European stocks. Although investors are making increasing use of index products generally, demand is expected to be weak at first. Dealers and investors will be unfamiliar with the technical complexities of the new contract and the present softness of European stock markets is likely to discourage future trading. Tracy Corrigan reports. Page 23

Flying pickets alter course

A noisy protest by de Havilland Canada workers outside trade minister Mr Michael Wilson's Toronto constituency office last Thursday turned into an unexpected celebration. Just as the pickets were raising their placards showing a de Havilland Dash-8 aircraft bearing a Maple Leaf flag apart, word came from Ottawa that Mr Wilson had blocked the proposed sale of the commuter aircraft maker to Aerospaciale of France and Italy's Alenia. Page 21

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Chief price changes yesterday			
FRANKFURT (DM)			
Rhein	100	Rhein	100
Lehmeyer	-15	Rehagen-Say	+22
Philips	+15	Rehagen-Say	+22
AG Int & Werk	-10	Reichstag	+15
Com. Ver.	-10	Reichstag	+15
Kerstoff	-10	Reichstag	+10
Lehrer	-12	Reichstag	+14
Spengler	-10	Reichstag	+11
Wells Fargo	-10	Reichstag	+11
Apple Comp.	+1	Alcatel	+10
IBM	+11	Alcatel	+10
Motorola	+11	Alcatel	+10
Siemens	+11	Alcatel	+10
Amoco	+11	Alcatel	+10
Exxon	+11	Alcatel	+10
Exxon	+11	Alcatel	+10
Occidental	+11	Alcatel	+10
Wells Fargo	+11	Alcatel	+10
New York prices at 12.30.			
PARIS (FF)			
Rhein	100	Rhein	100
Lehmeyer	-15	Rehagen-Say	+22
Philips	+15	Rehagen-Say	+22
AG Int & Werk	-10	Reichstag	+15
Com. Ver.	-10	Reichstag	+15
Kerstoff	-10	Reichstag	+10
Lehrer	-12	Reichstag	+14
Spengler	-10	Reichstag	+11
Wells Fargo	-10	Reichstag	+11
Apple Comp.	+1	Alcatel	+10
IBM	+11	Alcatel	+10
Motorola	+11	Alcatel	+10
Siemens	+11	Alcatel	+10
Amoco	+11	Alcatel	+10
Exxon	+11	Alcatel	+10
Exxon	+11	Alcatel	+10
Occidental	+11	Alcatel	+10
Wells Fargo	+11	Alcatel	+10

LONDON (Pounds)			
Rhein	100	Rhein	100
Any St James	+14	Rehagen-Say	+22
Day & Night	+14	Rehagen-Say	+22
Deutsche	+14	Rehagen-Say	+22
Haus Scty	+14	Rehagen-Say	+22
Agys	+14	Rehagen-Say	+22
RSF	+14	Rehagen-Say	+22
Philips	+14	Rehagen-Say	+22
IBM	+14	Rehagen-Say	+22
Exxon	+14	Rehagen-Say	+22
Occidental	+14	Rehagen-Say	+22
Wells Fargo	+14	Rehagen-Say	+22
New York prices at 12.30.			
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IBM	+11	Alcatel	+10
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Siemens	+11	Alcatel	+10
Amoco	+11	Alcatel	+10
Exxon	+11	Alcatel	+10
Exxon	+11	Alcatel	+10
Occidental	+11	Alcatel	+10
Wells Fargo	+11	Alcatel	+10

FINANCIAL TIMES COMPANIES & MARKETS

Wednesday June 26 1991

Davy hopes to join a strong engineering force, write Roland Rudd and Andrew Baxter

A problem aired is a problem sold

SIR Eric Parker knows a thing or two about negotiations.

The chief executive of Trafalgar House, the UK construction, property, shipping and hotels contractor, has wanted to buy Davy, the independent UK engineering contractor, for the last nine years but refused even to consider a price until after the engineering group announced its disastrous results last week.

"You do not negotiate until the full significance of the problems are out in the open," said Sir Eric yesterday.

He has now given Trafalgar House permission to examine the whole business in detail.

Sir Eric said he persuaded Mr Patrick McTighe, Davy's chief executive, that an agreed bid by Trafalgar House was the only solution to Davy's problems.

Sir Eric then stepped back from the deal, waited for Davy's results to be announced to the public, and then hammered out a price during 10 hours of talks last Sunday. Davy's board only approved the deal yesterday.

After just three days of negotiations, which ended successfully on Sunday, a new force in worldwide engineering and construction has emerged. A complex two-part deal will create Britain's largest engineering contractor with a technology base to challenge the big US and continental European contractors.

According to Sir Eric, the full impact of Davy's problem - a £114m (\$186.9m) loss on the unfinished conversion of the Ocean Emerald rig into an oil platform - was only fully appreciated by its board in the last two months.

As late as last October, when Trafalgar House started its most recent approaches to Davy, the directors gave Sir Eric the impression that they had no need to do a deal with anyone.

Some argued that they would rather go under than lose their independence.

The enormity of the corporation's loss dawned on Davy's board six weeks ago when it

caused by Ocean Emerald as well as a more intractable long-term issue.

The company was simply not big enough to handle the risk of big contracts in modern process plant contracting and that, says Mr McTighe, "has been a matter of some concern to us".

Over the past decade UK process plant contractors have felt the need for the financial security offered by big broad-based companies such as Trafalgar House.

John Brown, bought by Trafalgar House in 1986, has been one of the conglomerate's more successful acquisitions.

"It never made sense to have so many UK process contractors. What was needed was a strong UK contractor with the critical mass to front-end big overseas contracts," says Mr Peter Delighton of County NatWest Securities.

Davy's metals division, which had operating profits of £28.5m last year, is a prize for Trafalgar House, and gives it world leadership in many sectors of the market for designing and engineering plant for the steel and metals industry.

In the City there is a suspicion that Kleinwort Benson, which is advising Trafalgar House, brought the Davy deal to the conglomerate as a means of getting over a £157m unrelieved advanced corporation tax.

This is a tax payable on dividends in the UK, an advance payment of mainstream UK corporation tax. Trafalgar House, like many big international companies, is not earning enough profit in the UK to generate a corporation tax charge which would use up the ACT so it needed another deal to earn greater UK profits, for its tax rate to drop.

Sir Eric denied that the deal was driven by his desire to mitigate his ACT problem. Yet he freely admitted that the deal would bring Trafalgar House's tax rate down from 33 per cent to below 30 per cent by the end of the year.

There is still plenty of time for Trafalgar House's agreed bid to be trumped by an outside party - Spie-Batignolles, the French engineering group which owns 14.9 per cent of Davy, has yet to respond. Mausmann said yesterday it did not plan a counter-bid for the entire Davy group.

Sir Eric says a rival bid is a scenario far too pessimistic to contemplate. If Trafalgar House were to lose Davy, it would become more vulnerable to a bidder. The £310m rights issue Trafalgar House announced yesterday will bring gearing below 40 per cent, making the company more attractive as a target.

Trafalgar House

<table border="

INTERNATIONAL COMPANIES AND FINANCE

BSN bid values Irish biscuit maker at £59m

By George Graham in Paris

BSN, the giant French foods group, is to bid for W&R Jacob, the Irish biscuit maker.

The French group already holds a 29.6 per cent stake which was acquired when it bought Jacob's Bakery, the UK biscuit group, two years ago along with the other biscuit subsidiaries of RJR Nabisco.

An offer of 500 Irish pence a share for the 70.4 per cent of W&R Jacob it does not already own will be made, valuing the company at £58m (£88m).

W&R Jacob controls around 50 per cent of the biscuit market in Ireland, which accounted for around 60 per cent of its £28m sales last year, and also has a significant market position in Northern Ireland. BSN said its offer was made in agreement with the board and management of W&R Jacob.

The two companies have already begun to work together since BSN first acquired its stake with the introduction of a number of BSN biscuit lines into W&R Jacob's range.

Speculation that the French company would eventually seek to take control has persisted for some time, and contributed to a surge in W&R Jacob's share price last October.

W & R JACOB RESULTS			
	1990	1989	% change
Turnover	IR£29.9m	IR£24.8m	+13
Operating profit	IR£4.0m	IR£3.4m	+16
Profit before taxation	IR£3.9m	IR£3.0m	+28
Earnings per share - paid	25.4p	22.5p	+13
- adjusted	10.25p	9.25p	+8

* Adjusted for Rights issue, December 1990

Jacob's share price last October.

Mr Antoine Riboud, BSN's chairman, first took his group into the biscuit market in 1986 with the takeover of Générale Biscuit, the French market leader.

It was in 1989, however, that BSN cemented its position as the largest biscuit producer in Europe – and the second largest in the world – through the acquisition of the European biscuit operations of RJR Nabisco.

Mr Riboud initially paid \$2.5bn for five businesses, including Jacob's in the UK, Belin in France and Saws in Italy. Quickly, however, he sold on Smiths and Walkers, two British crisp and potato snack businesses which had

come with the Nabisco package, to PepsiCo of the US for \$1.35bn.

Outside Europe, BSN has only attempted to expand its biscuit operations where it felt it had the requisite size. Last August, for example, it sold its US biscuit business, including the Mother's and Salerno brands, to Belgium's Invis group, on the grounds that its 6 per cent market share was an inadequate base for growth.

In India and the Far East, on the other hand, it has teamed up with Mr Rajiv Palai's Britannia Industries to acquire many of RJR Nabisco's biscuit operations in the region.

W&R Jacob reported net attributable profits of IR£2.86m last year, up 22 per cent on 1989.

Koipe asked to drop takeover of Elosua

By Hilary Barnes in Copenhagen

THE Spanish Ministry of Agriculture has called on the Italian-controlled vegetable oil company Koipe to withdraw its bid to take over olive oil maker Elosua, Reuter reports from Madrid.

Koipe, part of the Ferruzzi group of Italy, bought a 24.9 per cent stake in Elosua 10 days ago and launched a bid for remaining shares. This prompted warnings by the government that it should not try to gain control of the strategic olive oil sector.

"Withdrawal of the [Koipe] bid would make talks easier," one ministry spokesman said after Elosua met two leading shareholders – the ministry itself and Banco Pastor to define a strategy to stave off the bid.

At stake is control of Spain's olive oil market.

Two Copenhagen stores come under same owner

By Hilary Barnes in Copenhagen

MAGASIN du Nord and AC Illum's Copenhagen's two biggest department stores, will come under the same ownership from September 1, it was announced yesterday.

A Danish consortium will buy a 23.7 per cent of Magasin's owner, the listed company Wessel & Vett, from Nordiska Kompaniet, the Swedish stores group.

Some of these shares will be exchanged for shares in a new holding company and will be offered to Danish and foreign investors, Baron Ebbe Wedell-Wedellsborg, Wessel & Vett chairman said.

The group will be owned through a new holding company in which the Magasin du Nord Foundation will own 45.2 per cent of the shares (50.2 per cent of the voting rights),

Illum's 23.7 per cent and a Danish consortium of institutional investors 31.3 per cent.

A stock exchange listing for the holding company is planned in two or three years.

The holding company will own 52.9 per cent of the shares (57.9 per cent of the votes) in Wessel & Vett.

Wessel & Vett will pay DRK50m (\$12m) in shares for Illum's, but will also take over DR200m in debts.

The real price is close to DR200m," Mr Jordan said.

The Magasin group has a turnover of DR2.64bn and 2,400 employees to Illum's DR550m and 375 employees.

The two stores, a few metres from each other on Copenhagen's main pedestrian shopping street, will retain their separate commercial concepts, Reuter reports.

Bayerische Versuchsbank will expand its range of leasing products, the bank said.

German bank to expand in leasing

By KAYKRISCHKE Versuchsbank is

to buy a 33.3 per cent stake in Hanseatische Investitionsbank, the German investment bank from Deutsche Bank Lübeck for undisclosed terms.

Hanseatische Versuchsbank will buy a 33.3 per cent stake in Illum's, but will also take over DR200m in debts.

The real price is close to DR200m," Mr Jordan said.

The Magasin group has a turnover of DR2.64bn and 2,400 employees to Illum's DR550m and 375 employees.

The two stores, a few metres from each other on Copenhagen's main pedestrian shopping street, will retain their separate commercial concepts, Reuter reports.

Bayerische Versuchsbank will expand its range of leasing products, the bank said.

NEW ISSUE

This announcement appears as a matter of record only.

June 1991

NICHIREI CORPORATION

U.S.\$100,000,000

5% per cent. Bonds due 1998

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Warrants

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Sumitomo Trust International plc

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Guinness offers £29m for Union Cerveceria

By Tom Burns in Madrid

Guinness is attempting to strengthen its position in the Spanish beer market through a £29m (\$47m) bid for Union Cerveceria, a loss-making domestic company that is controlled by the Carlsberg group of Denmark.

If the offer is successful, Guinness' stake in the fast-growing Spanish beer market will rise to 28 per cent. Guinness took a 22 per cent stake in the market last November when it paid \$20.3m for Cruzcampo, Spain's largest brewer.

It would put Guinness well ahead of its nearest competitor, El Águila, which is controlled by Heublein, which is the Netherlands and has a 15 per cent market share of the market.

The purchase is subject to the approval of Spain's monopolies authorities.

As part of the deal, Carlsberg will acquire 10 per cent of Cruzcampo for an undisclosed price.

Trading of Union Cerveceria's shares on the Madrid stock market was suspended yesterday at Pta275 and Cruzcampo will be offering Pta250 a share – their nominal value.

Carlsberg bought its first stake in Union Cerveceria in 1985 and has invested more than \$60m in the company, raising its shareholding to 63 per cent.

The Skol brand name, produced at Union Cerveceria's three brewing plants, has failed to impress the domestic consumer, and the company's relatively small size has hampered the distribution. Union Cerveceria's accumulated losses over the past two years totalled more than \$13m.

Wessel & Vett will pay DR50m (\$12m) in shares for Illum's, but will also take over DR200m in debts.

The real price is close to DR200m," Mr Jordan said.

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Bayerische Versuchsbank will expand its range of leasing products, the bank said.

Adia decides to get down to basics

By William Dullforce in Geneva

ADIA is to be slimmed down to its basic employment and personnel business through the sale of companies with combined annual turnover of SF12.4bn (\$1.5bn) and 1990 operating profits of SF13.6m.

Some of the companies for sale were bought in the belief that diversification would balance earnings from its cyclical employment business, others were acquired almost fortuitously during the group's alliance with Mr Werner Ray, its former leading shareholder, whose parent company, Omni Holding, is under protection from its creditors.

A single buyer is unlikely to be found, and conditions do not offer the best climate for selling enterprises. Mr Nico Isenmann, Adia's new chief executive, foresees a one-by-one sale over the next 18 months.

"We need to release capital soon, but we are not under pressure," he says. "The price and the quality of the buyer are more important to us."

Adia operates independent computer leasing businesses in the US and Europe under the Meridian name. They will almost certainly be sold separately. During the fiscal year ended on June 30 1990, Meridian US continued its steady five-year profit growth, posting a 15.2 per cent increase to SF1.1m in pre-tax earnings and a climb of 35.4 per cent to SF3.6m in turnover. Its net worth at the end of June was SF1.6m. In the full year 1990, Meridian US' net contribution to Adia's results rose to SF13.6m from SF12.1m in 1989.

Meridian International in Europe contributed SF7.7m. This result marked a turnaround from the SF2.9m loss recorded in the previous year. It was achieved through a restructuring which trimmed SF1.5m from SF9.2m in 1989. Operations were refocused on leasing and trading in mainframe systems. Other activities were abandoned. The head office was moved from London to Paris, and staff reduced to 210 from 530.

Allowing for a 10 per cent margin of error in Adia's estimate, the market for employment services must currently be between SF15.0m and SF16.0m a year. For this, Adia accounted for SF13.5m last year. The US was about SF1.6m bigger than

the new controlling shareholders at Adia, the Swiss services group, have chosen a bold strategy, writes William Dullforce.

They intend to make the company the uncontested leader in the world market for temporary employment and personnel services.

Mr Klaus Jacobs, Swiss businessman, and his friend, Mr Klaus Wiegandt, chief executive of Asko Deutsche Kanfthans, the big German retailing group, have so far invested a little over SF11m (\$670m) in acquiring 65 per cent of the Adia stock.

Their part will decline to 50 per cent, if all other shareholders follow them in switching to the newly-structured capital increase.

More capital will be raised by selling off all of Adia's computer leasing, inspection, quality control and security service companies in what amounts to a reversal of the strategy followed by the Adia management in the last four years.

This saw diversification as a means of evenning out the fluctuations in earnings which are a feature of so cyclically dependent a business.

Instead, Mr Jacobs and Asko intend to bank on Adia's growth prospects in the market for temporary help and help and personnel services which they estimate amounts to some SF15.0m a year in the 25 countries in which Adia is currently active.

By way of comparison, Adia puts the world markets for televisions and luxury products at SF7.7m each, while car hire amounts to only SF2.0m.

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under two-thirds of the SF13.6m in sales generated last year by Adia's inspection services sector, but it generated almost all the sector's operating profit of SF1.1m in spite of the slowdown in the US construction business. It should not lack interested buyers.

Prospects for Inspection, the remnants of Mr Ray's trade and quality control company merged with Adia in 1988, are much more problematical. It is struggling in a business dominated by the Geneva-based

current exchange rates. The temporary help market remains extremely fragmented. Mr Nico Isenmann, Adia's new chief executive, estimated that the five principal operators on the US market controlled only 28 per cent of the total in the UK, the top five had 26 per cent and in Germany 21 per cent. The Netherlands was the most concentrated, with the leading five companies accounting for 69 per cent; in France the proportion was 61 per cent.

INTERNATIONAL COMPANIES AND FINANCE

Minorco seeks to sell its 47.6% stake in Adobe

By Nicki Tait in New York

MINORCO, the Luxembourg quoted investment company which is 60 per cent owned by the Anglo-American-Di Beers group of South Africa, is seeking to dispose of its 47.6 per cent holding in Adobe Resources, the US-based oil and natural-gas explorer and producer.

At yesterday's mid-day price in New York, Adobe is capitalised at \$230m. Its shares rose by 3% to \$74 on the news.

Adobe said yesterday it had called in two US investment banks, Goldman Sachs and Lazard Frères, to "review the

company's options since its largest shareholder no longer considers its 47.6 per cent investment in Adobe Resources as a long-term holding".

Adobe added that Minorco's "passive holding" had failed to meet the group's objective of increasing its role as an operating entity in mining, metals and related businesses.

However, Adobe said that its principal shareholder had promised to "co-operate" while it explores alternatives with its bankers.

There was no one available to comment at Minorco USA in

Denver. However, the company has been under pressure recently to deliver on its promised transformation into a world class natural resources group.

Following its unsuccessful bid for Consolidated Gold Fields, Minorco has continued to sit on a substantial cash pile.

Adobe was created in the mid-1980s by a link-up between Adobe Oil and Gas, an independent natural resources group, and Madison Resources, a former investment company which had restructured itself into an operating entity.

The Australian government is unlikely to allow a foreign investor to buy a majority stake in Fairfax. But Mr Black, through his Toronto holding company, Hollinger, is understood to have teamed up with a partner for a possible bid for Aeropatiale.

The private-owned Fairfax group, which publishes the Sydney Morning Herald, the Australian Financial Review and other newspapers, was put into receivership in December with a debt of A\$1.7bn (\$A1.29bn).

The banks moved after the company failed to generate sufficient cash-flow to service debts built up during a 1987 takeover by Mr Warwick Fairfax, who bought out the rest of the family and minority shareholders for A\$1.1bn.

Mr Black said he was looking at several targets. He also implied that reorganisation efforts were continuing, saying that "Pan Am will emerge from reorganisation as a stronger airline".

Pan Am confirms Pritzker talks

By Nicki Tait

PAN AM, the financially-troubled US carrier which filed for Chapter 11 bankruptcy protection earlier this year, has confirmed that it has had talks with Mr Jay Pritzker, a member of the wealthy Chicago family and chief executive of Hyatt Corporation.

The talks are thought to have centred on a possible acquisition of the airline by Pritzker interests and the provision of further financing.

Mr Pritzker is reported to be considering a proposal which would involve the provision of "debt-in-possession" financing. This would aim to help keep the company running

until a reorganisation could be effected. Such financing is standard in bankruptcy cases, and places the lender towards the head of the creditors' queue should the company collapse.

Pan Am also said that its discussions with Delta Air Lines, a larger and much stronger US carrier, are continuing. These first came to light in April.

Pan Am, while confirming that it had held talks with Pan Am, fell short of saying that it was interested in acquiring the group as a whole.

Pan Am, on the other hand, has stressed repeatedly that it

AT&T names overseas co-ordinator

By Alan Cane

AMERICAN Telephone & Telegraph (AT&T), the largest telecommunications company in the US, confirmed yesterday it would shortly announce the appointment of Mr Randall Tobias to co-ordinate all its overseas business activities, including joint ventures and acquisitions.

Mr Tobias, 49, is an AT&T vice-president. His appointment will be seen as part of a trend by telecommunications companies worldwide to accelerate the development of their international activities.

Some 15 per cent of AT&T's annual revenues of \$37bn come

from outside the US, and the plan is to raise the proportion to 20 to 25 per cent by 1995.

The group recently acquired NCR, the US computer manufacturer, in its bid to become an aggressive supplier of computer systems. It has been investing heavily over the past few years to regenerate its overseas business activities, abandoned in the 1920s for anti-trust reasons.

Among the possibilities for growth outside the US which will be directed by Mr Tobias are the sale of telecommunications switches and transmission equipment to east European countries, now in the early stages of developing competent telecommunications networks.

At the same time as Mr Tobias' appointment, AT&T is expected to announce that a new operations committee has been established to supervise day-to-day activities.

It will include Mr Robert Kavner, head of data systems, and Mr Victor Palson, chief of communications services. The committee will also include Mr Gilbert Williamson, president of NCR. The NCR acquisition is expected to be completed later this year.

ESSELTE, the troubled Swedish office products group, is to restructure its business activities as part of a plan to improve its efficiency and competitive position. The company is also to make further job cuts.

The changes will involve an organisational shake-up, dividing the company into four distinctive business sectors — office products, information systems, retail supplies and entertainment.

An additional 1,400 jobs are to go. This follows last year's decision to reduce the number

of employees by 2,400, 11 per cent of the payroll. Certain head office functions located in London and New York are being moved to Stockholm.

Essette is to concentrate its office machines and computer selling activities on the wholesale sector in Denmark and Finland. It has discontinued retailing in those areas after the divestment of the Datetime chain in Finland.

The company is also to introduce a plan designed to reduce the amount of capital tied up in the group by just over SKr1bn (US\$15m).

This announcement appears as a matter of record only.



LAWSON MARDON
GROUP LIMITED
(incorporated with Limited Liability in the Province of Ontario, Canada)

7,800 Class A Subordinate Voting Shares
8,182,830 Class B Shares

The above securities, representing 28.4% of the share capital and 52.0% of the voting rights attached thereto, have been acquired by Cagnotti & Partners Capital Investment.

CAGNOTTI & PARTNERS
CAPITAL INVESTMENT

Black may make bid for Fairfax chain

By Bernard Simon

in Toronto

MR CONRAD BLACK, the Canadian proprietor of the UK's Daily Telegraph group, is considering making a bid for Australia's troubled Fairfax newspaper chain.

Mr Black, whose other publishing interests include the Jerusalem Post and several small-town papers in North America, told the Toronto Financial Post: "We are looking at Fairfax but haven't come to a final determination."

The Australian government is unlikely to allow a foreign investor to buy a majority stake in Fairfax. But Mr Black, through his Toronto holding company, Hollinger, is understood to have teamed up with a partner for a possible bid for Aeropatiale.

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De Havilland deal hits turbulence

Bernard Simon looks at Canadian concerns over the company's sale



The Dash-8: its solid reputation is a draw

maker Learjet, has so far not returned with a more acceptable offer or that de Havilland's owner, the US aircraft maker Boeing, will find another suitable buyer.

The Canadian government is well aware that de Havilland has little future as an independent aircraft maker. Investment Canada says in a background paper that it recognises that "international alliances are important and de Havilland needs to diversify its activities to survive".

It adds that "global rationalisation, through consortia, strategic alliances and other co-operative arrangements on projects, will continue as the commercial aircraft industry shrinks out internationally".

A number of other aerospace companies — British Aerospace, for example — have joined de Havilland. However, the option held by Aeropatiale — which has so far barred Boeing from serious negotiations with other bidders.

Ottawa would be happiest if Aeropatiale and Alenia had agreed to form a joint venture. The two companies have 30 days to come up with a revised proposal. Ottawa is gambling either that they will

For all de Havilland's attractions, however, neither the Canadian government nor the company's workers appear to be in a powerful bargaining position.

De Havilland last made a profit in 1982. According to a company official, it is now "nearly at a break-even point in operations". Facing cut-throat competition, it has not been able to raise prices for several years.

Boeing has repeatedly put off plans to develop a stretched, 70-seat version of the Dash-8. Approval would be required within the next few months for this Series 400 model to be delivered by the mid-1990s.

A new owner would also be taking over a restless workforce represented by the Canadian Auto Workers union, one of the highest profile unions in the country.

The current labour contract, negotiated last year, was first in two decades to be concluded without a strike. The suspension language that Boeing took a soft line with the union, knowing that it would be ratified by a few months later, will be tested again.

De Havilland would also provide a useful production and marketing base in North America for a European or Japanese group.

Being has won over C\$400m (US\$350.1m) on de Havilland's Toronto factory since it bought the company from the Canadian government for a song in 1986. It has installed computerised machine tools, integrated design and manufacturing and greatly improved the flow of aircraft along the production line. While output has been held at five aircraft a month, the workforce has shrunk from a 1988 peak of 6,200 to a current total of 4,800.

Brierley spin-off to list on NZ bourse

GRG, the cash-rich investment company which is 40 per cent owned by Brierley Investments and run by Sir Ron Brierley, the founder and president of EHL, said it would list on the New Zealand Stock Exchange tomorrow, Reuter reports from Wellington.

BIL agreed in April to reduce its GRG stake from 63 per cent by placing 74m shares, at 15p each, mainly in Australia and New Zealand.

Sir Ron will own 3 per cent of the investment company.

GRG, with £22.4m (US\$36.7m) cash and share investments of £10.4m, is regarded as Sir Ron's personal vehicle. He has recently scaled down his involvement with EHL, which he founded in 1961. GRG's investments, acquired from EHL, combine his interests in postage stamps, travel and gas companies.

Mr Guy Hallwright, an analyst with CS First Boston, which organised the placement, said it was likely the company would list at a premium to its share issue price of 45 cents. If GRG, with 323m shares on issue, listed at its issue price, it would be about the 20th biggest company in New Zealand in terms of market capitalisation.

Westpac, one of Australia's largest trading banks, said its New Zealand operations had achieved a profit after tax of NZ\$244.5m (US\$325.5m) in the six months to end-March, compared with a loss of NZ\$15m in the year-earlier period, AP-DJ reports.

The turnaround reflects a decline in bad and doubtful debts to NZ\$16.9m in the first half, against NZ\$297m for all of the bank's last fiscal year.

Mr George Stoopin, general manager for Westpac in New Zealand, said the result was a dramatic improvement.

Australian flotation in doubt

By Mark Westfield in Sydney

NATIONAL Foods of Australia said it would either issue a supplementary prospectus for its A\$22.5m (US\$16.5m) public flotation or abandon the offering because of the unexpected deterioration of the company's main business, Allowrie Farmers Group.

Directors of National Foods told the Australian Stock Exchange yesterday that they would decide which course of action they would take by the end of the week.

Poor earnings from the manufactured foods division of the Allowrie business meant it might not achieve the profit forecasts contained in the prospectus issued last month.

The Board of Industrial Equity, which is selling its food businesses to National

Foods, will meet tomorrow to discuss the situation.

Money sent by prospective shareholders has been deposited in a trust account and is earning interest at market rates. If a supplementary prospectus was issued, subscribers would be able to withdraw their applications, Mr Reaney said.

The original prospectus would remain open until the board resolved the situation.

In the prospectus directors predicted that earnings before interest and tax would improve in 1992 because of a change in product mix away from reliance on exports towards sales into the domestic market.

Tata Tea posts record earnings

By Emiko Terazone in Tokyo

IKEDA Bussan, a leading vehicle components maker affiliated with Nissan Motor, posted consolidated pre-tax losses of Y22.5bn (\$16.5m) for the year to end-March, due to setbacks on its investments and a heavier burden of interest payments.

On sales of Y131.2bn and after-tax losses of Y34.2bn. For the current year to end-March 1992, the company projects unconsolidated pre-tax losses of Y21.6m, on sales of Y127.5bn and after-tax profits of Y12.2bn.

Kawasho, Japan's leading trading company specialising in steel, said its consolidated pre-tax profit for the fiscal year to end-March came to Y10.83bn. It was the first year that the company released a report of consolidated earnings.

Earlier figures for comparison were not available, officials said.

Net income totalled Y6.37bn, or Y52.50 a share.

For the current fiscal year, Kawasho predicted its consolidated net earnings would decline but its revenues and pre-tax profits would increase.

Net profits should slip to Y5.8bn, the company said, but revenues should climb to Y1.83bn and pre-tax profit rise to Y11.5bn.

These securities having been sold, this announcement appears as a matter of record only.

May 13, 1991

BREMER LANDESBANK

Bremer Landesbank

DM 250,000,000
Profit Participating Certificates of 1991/2003

Arranged and privately placed

with institutional investors by

Bremer Landesbank

Prices for publicly demarcated for the purchase of the subordinate voting rights attached to the shares	
<i>Per unit</i>	
0.00	0.00
0.01	0.01
0.02	0.02
0.03	0.03
0.04	0.04
0.05	0.05
0.06	0.06
0.07	0.07
0.08	0.08
0.09	0.09
0.10	0.10
0.11	0.11
0.12	0.12
0.13	0.13
0.14	0.14
0.15	0.15
0.16	0.16
0.17	0.17
0.18	0.18
0.19	0.19</

NOTICE OF REDEMPTION

US\$125,000,000

Hydro-Québec

9% Debentures, Series DR, Due 1st August, 1992

NOTICE IS HEREBY GIVEN that Hydro-Québec will redeem all of the US\$88,997,000 debentures outstanding on 1st August, 1992 (the "Redemption Date") at a price of 100% of the principal amount together with interest on such principal amount accrued and unpaid to the date of redemption.

The redemption price on the Debentures shall be payable on or after the Redemption Date on presentation and surrender thereof with all unmatured coupons at any one of the following Paying Agents:

Bank of Montreal	Bank of Montreal	Bank of Montreal Trust Co.
11 Wall Street London	Main Office 119 St. James St West Montreal H2Y 1L6 Canada	77 Water Street NY 10005 U.S.A.
16 Boulevard des Italiens 75-50, Paris France	Commercial AG D-6000 Frankfurt (Main) 1 Germany	Credit Suisse 8 Prinzenstrasse 8021 Zurich Switzerland
Kredietbank N.V. 7 Rue d'Ancre B-1000 Brussels Belgium	Kredietbank S.A. 43 Boulevard Royal 1050 Brussels	Union Bank of Switzerland 45 Bahnhofstrasse 8021 Zurich Switzerland
S.G. Warburg & Co. Limited Paying Agency 2 Finsbury Avenue London EC2A 2PA England	Westdeutsche Landesbank Girozentrale 15 Benzstrasse D-4000 Düsseldorf 1 Germany	Hypo-Québec 12951 Luxembourg

Debentures should be presented for payment together with all unmatured coupons, failing which the face value of any missing unmatured coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 10 days from the Redemption Date.

On and after the Redemption Date interest on the Debentures shall cease to accrue and all coupons maturing after this date shall be void.

HYDRO-QUÉBEC

Dated: 26th June, 1991

The Prudential
Insurance Company of America
U.S. \$500,000,000
Collateralized Mortgage Obligations
Series 1986-1

For the period 25th June, 1991 to 25th July, 1991, the Bonds will carry an Interest Rate of 6.5125% per annum with an Interest Amount of U.S. \$92.50 per U.S. \$500,000 (the original Principal Amount) Bond, payable on 25th July, 1991. The Principal Amount of the Bonds outstanding is expected to be 34,089,104,441% the original Principal Amount of the Bonds, or U.S. \$17,044.46 per Bond until the Fifty Fifth Payment Date.

Bankers Trust
Company, London

Agent Bank

ALLIANCE AND LEICESTER
BUILDING SOCIETY

Japanese Yen 18,000,000,000
Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the six month period 27th June, 1991 to but excluding 27th December, 1991 the Notes will bear interest at 6.5125% per cent. per annum. The Coupon will be Japanese Yen 358,679 on the Notes of Japanese Yen 10,000,000. The relevant interest payment date will be 27th December, 1991.

Mitsui Taiyo Kobe Trust
International Limited
(Agent Bank)

International Bank for
Reconstruction and
Development
HK\$500,000,000
10 1/8% Bonds due 1995

We hereby give notice that S.I. Asia Limited has been replaced as Agent, & Paying Agent by
Mitsui Taiyo Kobe Trust
International Limited, Hong Kong Branch with effect from 1st July, 1991 in respect of the above bond issue. Agent

BT ASIA LIMITED

NEW ISSUE

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INTERNATIONAL CAPITAL MARKETS

French bank and
Italian broker
in joint venture

By Helga Simonian in Milan

SOCIETE Générale de France has teamed up with Studio Albertini, one of Milan's top stockbrokers, to establish a joint venture Società di Intermediazione Mobiliare (SIM), Italy's new form of stockbroker-fund manager hybrid.

The move brings to six the number of brokers forming a SIM with banking partners. At least two more deals are expected to be announced once the definitive regulations governing SIMs are published next month.

The Société Générale-Albertini venture should start operations in January 1992 when the new regulations come into force.

Albertini will control 50.01 per cent of the venture, to be called Albertini & C, with Société Générale taking the rest. The bank will take its stake through a capital increase by the new company.

Studio Albertini said Société Générale had been chosen because it offered a wide foreign network while not threatening its own client base.

which will initially be capitalised at more than L30bn (\$22.6m). A further L10bn will be available in the form of convertible loan capital.

Studio Albertini is widely believed to have a strong foreign client list. Although no precise figures exist, the firm claims to account for around 5 per cent of turnover on the Milan bourse.

According to Société Générale, the Italian securities market was "very interesting, especially for its future prospects".

Société Générale is one of the biggest foreign banks in Italy, with around 400 staff. It has four branches or representative offices, a leasing subsidiary, and a 21-branch consumer credit operation.

Studio Albertini said Société Générale had been chosen because it offered a wide foreign network while not threatening its own client base.

The next three banks to be privatised are Confindustria, Banca d'Italia and Banca d'Investimenti, which will be submitted to August. After that, the government will sell Bancaitalia, the country's largest bank, which could be worth up to \$5bn.

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The next three banks to be privatised are Confindustria, Banca d'Italia and Banca

UK COMPANY NEWS

Bison pushes NSM down to £3.8m

By Richard Gourlay

NSM, the debt-laden mining and building materials group, reported a collapse in pre-tax profits from £26.2m to £3.7m in the year to March 31 1990.

Debt rose from £13.1m to £64.9m, taking balance sheet gearing to 124 per cent.

Including leases and other loans, gearing finished the year at 175 per cent.

Mr John Jermine, chief executive, said the fall in profits followed a collapse in margins at Bison, the reinforced concrete supplier; lower volume and margins in coal extraction; and a failure to make any disposals of refurbished coal sites in the second half of the year.

NSM had the support of its bankers, Hill Samuel and the Bank of Scotland, for a business plan involving sales of assets including the waste division, he added.

Sales increased 8 per cent to £185.9m and the shares closed

up 14p at 14p after Mr Jermine bought 500,000 shares at 13p.

Earnings per share fell from 9.75p to 0.89p and the final dividend is omitted.

The company also reported extraordinary losses of £2.2m, some £5m of which related to losses on the fencing and plastics divisions.

Had £2.5m of operating losses in these divisions been taken above the line before the businesses were sold, NSM would have actually barely broken even for the year, analysts said.

The plastics and fencing businesses were bought by the open-cast coal mining company, which emerged from the Burnett and Hallamshire group in 1988, tried to exploit the successful Bison name by diversifying into building materials.

However, profits at Bison have run into a wall and the cashflow it spun off to fund the

development of the waste business also ran out.

After making a £5.5m profit in the first half, Bison went into losses in the second half of 1990.

Mr Jermine, who joined NSM as chief executive after conducting a study for the company in January, said no-one at Bison had any idea they were facing such a precipitous fall in business demand.

Interest charges rose from £5.1m to £9.01m – and this despite receiving the proceeds of a £45m rights issue in February last year.

Debt rose largely as a result of £10m spent on acquiring coal assets in the US, capital losses of £10m on the UK coal businesses, £10m spent on the UK waste businesses, and £5m acquiring Monolist, a Dutch pre-cast concrete flooring company.

COMMENT
This is one for investors who,

like NSM's bankers, are looking for long term recovery.

For, as the company says, it could be as late as 1993 before Bison sees a recovery in the building market.

And, in the meantime, NSM will have to pay about £5m in interest this half-year, a tall order given Bison's problems unless coal turns around sharply.

What NSM needs is a bit of luck reducing debt by finding an early buyer for the waste division, for which it can expect to receive £2m, and an upwards tick in coal prices in the US.

It also needs a recovery in demand for land and building services sooner than almost everyone is anticipating.

Without these blessings, NSM is looking at break even for the year at the pre-tax level, no dividend this year and no yield attractions to support the stock.

TI takes control of Japanese seals group

By Michiyo Nakamoto in London and Robert Thomson in Tokyo

TI GROUP, the specialised engineer, has acquired a 50.14 per cent stake in Dover Japan, a publicly quoted Japanese company which produces engineered seals for the commercial shipping market, from US-based Dover Corporation for £6.7m (£25m cash).

TI is also acquiring Dover Corporation's complementary US and European marine seals activities for about \$34m (£21m).

The moves are part of a planned expansion of John Crane International, TI's engineered seals business, which is already represented in Japan through a joint venture.

Dover Japan, which is traded on the Japanese over-the-counter market, said that TI would make a good partner because "it is easy for us to see that the company has an active attitude to doing business".

The company added that it had ambitions to expand its international business and the TI purchase would allow expansion on a "big scale". It is a world leader in the manufacture of stern tube sealings for ships, which account for about 72 per cent of sales, and has 134 employees.

Last year it had sales of £3.3bn and pre-tax profits of £600m. Net assets at the end of December 1990 were £1.8bn.

TI's purchase represents a rare case of a foreign company acquiring control of a publicly quoted Japanese business. Its fellow shareholders are headed by several Japanese banks which each have stakes of 5 per cent.

Greenwich Resources

GREENWICH Resources cut losses from £355,000 to £66,000 after tax for the six months ended March 31. There was an improved contribution of £206,000 (£203,000) from the African Paddington mine and the ending of losses in Sedan (£116,000 in 1990),

Southern Water will not pass on environmental spending

By Clare Pearson

SOUTHERN WATER yesterday ruled out seeking permission from the Office of Water Services this year to impose extra charges on customers to meet environmental spending not foreseen at privatisation.

Mr William Courtney, chairman, said: "Southern had decided not to make such a 'cost pass through' application because of its strong financial position. It had also had to hold up some capital spending until implications of a new EC directive on waste water were sorted out."

Mr Courtney said Southern was unable to design, let alone start work upon, a number of long sea-outfalls until the government had sorted out exactly what was wanted.

He was speaking as Southern unveiled pre-tax profits of £97.1m (£24.1m) for the year to end-March. It is recommending a final dividend of 11.8p for a 17.7p total.

Mr Courtney said that profits before interest in the core subsidiary were "in line with



William Courtney: Capital spending delayed

forecast profits agreed with the government". He added that Southern had not increased charges by the full amount allowed.

Turnover was £251.2m (£225.8m). Earnings worked

through at 53.4p (46.4p). Comparative profits were nationalised, calculated on the basis that Southern had been privatised for a full 12 months.

• COMMENT

As the water sector is overwhelmingly preoccupied with wondering what nasty shock Mr Ian Byatt, the economic regulator, will spring on the companies next, Southern's decision not to seek a cost pass-through brought some relief in the City yesterday. For Southern to have made such an application – as it is publicly entitled to do – would have been voluntary to put itself under the regulatory microscope at a highly inopportune moment. This way, it has avoided doing so probably until after the next general election. That worry out of the way, the shares look rather attractive. Pre-tax profits this year should reach £120m. That means the prospective yield is right at the top end for the sector at about 8.8 per cent.

Oceana set to launch Etam bid

By John Thornhill

OCEANA Investment Corporation, the investment vehicle for the Lewis family of South Africa, looks set to launch its long-awaited bid for the Etam fashion group.

Oceana is restricted from bidding more than 15% for each Etam share as this was the maximum price it offered

when it made a tender offer for 15.5% of the company's shares in May.

At that price Etam is valued at about £121m. Yesterday

Etam's shares closed unchanged at 180p.

Oceana has been stalking Etam for many months and now owns a 27.1 per cent stakeholding in the company.

It is believed that Oceana has been told by the Takeover Panel that it must either make a bid by 5pm today or withdraw from the field for a year. The Panel is thought to have been concerned at the stock market speculation swirling around Etam.

British Telecom plans to break into US video conferencing market

By John Thorpe

BT said it would build a presence in the US market virtually from scratch, using its existing North American sales force which focuses primarily on data communications.

Customers will have to pay between \$65,000 and \$80,000 to buy the necessary equipment and a one-hour conference between the US and the UK will cost about \$1,500.

It has also signed a technology pact with Motorola, the US electronics group, to develop components for video conferencing.

NEWS DIGEST**Flextech seeks £6.8m via rights**

FLEXTECH, the oil services company with media and communications interests, is raising about £2.8m by way of a 2-for-7 rights issue.

Over 7m new ordinary shares at 10p each will be issued and the proceeds used for the costs of further investment in Starstream. The Children's television Channel and the purchase of the outstanding 16.1 per cent minority interest in Expro, its oil services subsidiary.

This will in total absorb about £4.7m after allowing for part payment in shares. The balance will contribute towards Flextech's share of the working capital needs of Starstream and IVS.

The company also announced that pre-tax profits for the year to March 31 would not be less than £6.8m, representing a 23 per cent improvement. Prospective pre-tax earnings are forecast to be at least 50 per cent higher at 15p per share.

The rights issue is fully underwritten by NM Rothschild.

Jones & Shipman £960,000 in loss

JONES & SHIPMAN, the maker of standard and computer-controlled precision grinding and honing machines, fell £960,000 into the red in the year to March 31. For the previous 15 months there were profits of £2.0m.

The taxable outcome for the 12 months to March 31 amounted to £1.88m, a 12 per cent decline on the previous year's £2.1m. Mr Peter Beck, chairman, said the slowdown in business, reflecting reduced

turnover, was "downturn in business during the last quarter as the aviation industry came under pressure from the effects of the Gulf war, passenger and aircraft movement over the year showed a small increase, but aircraft cargo markets rose 43 per cent over the 1989-90 year".

Loses per share amounted to 8.2p (10.4p earnings) and there is no final dividend proposed, making up for the year (£p for 15 months).

Exceptions leave Bulgin in red

EXCEPTIONS costs of £563,000 left AF Bulgin, the maker of electronic and electrical components and power supplies, in the red for the year to end-January.

Pre-tax losses were £505,000 compared with profits of £565,000 which included exceptional profits of £10,000.

The charge related to the costs of moving the power conversion division to Lincoln and

extending the range of services and geographical spread had given some measure of protection. The greatest emphasis had been placed on Europe, where Mr Lay believed there were substantial opportunities.

The rise in costs was restricted to under 3 per cent. Mr Lay said there would have been a reduction but for more bad debts, significantly higher rent and rates, and closure and redundancy costs.

Platon International, the US-based instrumentation group, suffered a £900,000 turnaround, from profits of £408,000 to a loss of £484,000 for the year.

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Agent Bank
Lloyds Bank Plc

investment by international oil companies. Microlec's main customers were still continuing, although market share had been retained.

Turnover improved to £19.97m (£17.98m), although this increase was mainly attributable to a full year's contribution from OCF Automation and its CMS subsidiary.

Earnings per 5p share slipped to 9.2p (12.07p) but the final dividend is maintained at 5p for a total of 4.5p (4p).

Birmingham Airport at £8.46m

BIRMINGHAM International Airport, owned by local authorities in the West Midlands, achieved pre-tax profits of £8.46m in the year to end-March. Little changed from the previous year. Turnover rose some 15 per cent to £41.6m.

There was a downturn in business during the last quarter as the aviation industry came under pressure from the effects of the Gulf war. Passenger and aircraft movement over the year showed a small increase, but aircraft cargo markets rose 43 per cent over the 1989-90 year.

This notice is issued in accordance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland ("The London Stock Exchange"). It does not constitute an invitation to the public to subscribe for or purchase any shares.

Using the facilities of United Friendly Group plc have been delivered for the purpose of the Stock Exchange Act 1986 in the Register of Companies in England and Wales.

Application has been made to the London Stock Exchange for the admission of the shares to the Official List and the proposed Voting Shares of 10p each in United Friendly Group plc to be admitted to the Official List. Details in both classes of share are expected to commence on 6 July 1991.

Details of the above mentioned shares are included in the Companies Service available for collection from The London Stock Exchange.

Copies of the Listing Particulars relating to United Friendly Group plc are available from the London Stock Exchange Company Announcements Office, 46-50 Finsbury Square, London EC2A 1DD and on any weekday (Saturdays and public holidays excepted) up to and including 10th July 1991.

Country West Midland Mackenzie & Co. Limited, 135 Bishopsgate, London EC2M 3XT.

United Friendly Group plc 42 Southwark Bridge Road, London SE1 9HE.

26 JUNE 1991

SOUTHERN WATER**Preliminary results for the year ended 31 March 1991**

"I am pleased with our robust financial performance. We are on schedule to meet all commitments to higher standards."

WILLIAM COURTNEY, CBE
CHAIRMAN

Turnover increased by 11.2% to £251.2 million.

Capital expenditure increased from £126 million to £141 million.

Pre-tax profits up by 15.5% to £97.1 million on a pro-forma basis.

Earnings per share up 15.1% to 53.4p.

Proposed final dividend of 11.8p making a total for the year of 17.7p.

Our 1991 Report and Accounts will be sent to shareholders at the end of July. Copies will also be available from: The Company Secretary, Southern Water plc, Southern House, Yeoman Road, Worthing, West Sussex BN13 3XZ.



UK COMPANY NEWS

Warning from Brent Walker chief

By Maggie Urry

A WARNING that Brent Walker would go into receivership if shareholders did not vote to remove Mr George Walker and Mr John Hemingway from the leisure group's board was delivered at a special meeting of shareholders yesterday.

The group's shares fell 1p to 27p.

Mr Walker used the meeting to open his campaign to remain on the board; his supporters were handing out letters to shareholders stating their case.

Mr John Hemingway, and Mrs Jean Walker, his wife, who are still main executive directors, sat on the chairman's platform, with the rest of the board.

Yesterday's meeting was to consider technical legal points arising from the sharp fall in the group's net assets. Resolutions to remove Mr Walker, Mrs Walker and Mr Hemingway from the board will be put at another meeting next Tuesday.

Lord Kindersley, chairman,

told shareholders that the removal of the two men was a condition of the bank's approval of a restructuring plan aimed at saving the group from receivership. "If you want the company to survive the choice is obvious," he said.

Mr Walker prodded suggestions that the banks had pushed the group into receivership. He said he had the support of three of the banks, which held shares, to stay on the board and claimed that the banks as a whole had not raised any objection.

He said shareholders should ask the banks to state categorically that they backed him to go, adding: "If all the banks say I've got to go I'll go rather than hurt the company."

After the meeting Lord Kindersley said the banks had made Mr Walker's and Mr Hemingway's removal "such a cardinal point" of the restructuring plan that he seriously thought they would put the group into receivership if the

NEWS DIGEST

Turnover was £18.21m (£18.15m). Losses per share stood at 9.7p (1.8p earnings) and there is no dividend proposed for the year (0.6p).

Expedier swinging into loss of £1m

A warning of a first half loss of some £1m was sounded by Expedier, the USM quoted group which provides services to the sporting, entertainment and exhibition industries.

It would compare with a profit of £584,000 for the opening of £584,000 for the opening of March 31.

Looking forward to "an excellent" 1991-92, directors are lifting the dividend from 1.6p to 1.75p, with a final of 1p.

Earnings were 0.51p, against losses of 3.05p on £27.000 pre-tax in the previous year.

Mr Richard Adams, chairman, said sales forecasts for the current year showed a 40 per cent increase, excluding the sold Danish Natural Foods. After three months the group was ahead on sales and profits.

Country Fitness Kitchens, which was bought last year and is the largest producer of flapjacks in the UK, was experiencing unprecedented demand. It had been behind with orders for three months but Mr Adams hoped that additional capacity now installed would solve that within a few weeks.

Turnover rose to 27.89m (£5.12m); some 40 per cent of that was private label to a wide spread of customers.

USH venture with French company

United Scientific Holdings and Société de Fabrication d'Instruments de Mesure are to become partners in Sopelam, the French electro-optics company.

USH will sell 15 per cent of its 49 per cent holding to Sopelam, which has also purchased the 51 per cent owned by the other French shareholders. USH will apply proceeds of the sale to reducing its bank borrowings.

As well as becoming partners the three companies will

tell shareholders that the removal of the two men was a condition of the bank's approval of a restructuring plan aimed at saving the group from receivership. "If you want the company to survive the choice is obvious," he said.

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George Walker: fighting to retain his non-executive seat on the board. Shareholders will be asked to decide at a meeting on Tuesday next week

Morland seeks £10.8m to expand pubs chain

By Philip Rawstorne

MORLAND, the Thames Valley-based regional brewer, is to make its first cash call on shareholders to help fund the £16.4m acquisition of 101 pubs from Courage.

It proposes to raise £10.8m via a 1-for-4 rights issue of 4.2m new shares at 265p – a 55p discount on yesterday's opening price.

The balance of the deal, which will increase Morland's estate by 50 per cent to 300 pubs, will be financed through a medium term bank facility.

Whitbread Investment Company, which has a 43.6 per cent stake, is taking up its full entitlement. The rest of the issue has been underwritten by Baring Brothers.

The WIC stake could cause problems for both Whitbread and Morland if it remains above 15 per cent after November next year.

Under the terms of the government's tied estate order, Morland's pub would then be added to those of Whitbread in calculating the number – half the excess above 2,000 – to be freed from tied beer supplies.

Mr Jasper Clutterbuck, Morland's chief executive, said yesterday that the company was working to resolve the situation.

The deal would leave Morland with gearing of about 10 per cent and the financial flexibility to grasp further opportunities, Mr Clutterbuck added.

The package of tenanted pubs from Courage has been tailored to fit Morland's present trading region, extending it into more densely populated areas such as Slough, Woking, Guildford, Aldershot and Farnham.

Sims Food ahead as BSE scare recedes

By Michiyo Nakamoto

A GRADUAL recovery in consumer confidence in UK meat helped Sims Food Group report higher annual profits despite a 21 per cent fall in the first half.

The receding scare over mad cow disease enabled the company to reaffirm its view that "most of the adverse effects of BSE were now behind us."

As a result Sims enjoyed a strong second half which took pre-tax profits for the year to March 31 up to £8.22m from a previous £5.07m.

The improvement was achieved on turnover up 36 per cent at £227.99m (£167.91m). This included contributions from several acquisitions made during the year at an estimated cost of £5m.

The company increased boning and other activity for the Intervention Board, where payments tend to be made later than in other businesses. Together with an

increase in low-margin turnover in the trading division this took operating margins for the year down from 8.1 per cent to 4.2 per cent.

The retail division, which provides customer-ready packs of meat to supermarkets, benefited from their move away from in-store butchery. Turnover rose from £34m to £43m.

The catering division, however, suffered from a reduction in the amount spent by consumers on dining out which resulted in a 12 per cent decline in underlying turnover. The group believes this is a temporary setback and remains confident that the trend to eat away from home will continue.

The trading division, which comprises TS & W, a meat import and export company, increased turnover from £2m to £28m, mainly on low margin business.

All divisions made a profit contribution. The group announced several changes to the board, including the resignation of Mr Ron Randall, chief executive.

Mr John Stone, chairman, becomes chief executive while Mr Charles Lenox-Connigham is appointed non-executive chairman.

Mr Randall and his wife will retain 1m of their 2m (8.22 per cent) beneficial shareholding in the company. The balance was placed yesterday with institutional shareholders.

Borrowings increased to £11m giving higher gearing of 40 per cent. Interest charges jumped to £1.32m (£486,000) but interest was covered 7.2 times.

Earnings per share, down 32 per cent at the halfway stage, rose from 22.5p to 23p. A recommended final dividend of 7.61p makes a total of 10.26p (9.8p).

Bayer: Expertise with Responsibility.



We are building for the future, on the foundation of our most valuable resource – the skill and experience of our staff.

Organic growth is the guiding principle of our business philosophy. This is why we will be investing DM 3 billion in research and development in 1991, thereby creating the basis for continued success. A significant element in our corporate strategy is the further expansion of research facilities in the key markets of Japan and North America – supplementing our excellent research base in Germany. We believe in the knowledge, ability and experience of our staff. Worldwide, Bayer employs approximately 13,000 people in research and development. With their expertise and sense of responsibility they are making their contribution to solving the problems of the future.

During the first five months of 1991 trading conditions remained difficult. Compared with the preceding year, income before income taxes fell by approximately 4 per cent.

BUSINESS DEVELOPMENT

1991 In the first quarter, Bayer Group net sales fell by 1.9 per cent to DM 10,799 million and income before income taxes by 5.4 per cent to DM 880 million.

1990 Bayer Group net sales: DM 41,643 million. Share of sales outside Germany: 78.3 per cent.

Bayer Group capital expenditures: DM 3,687 million. Group research expenses: DM 2,738 million.

Income after taxes for Bayer Group: DM 1,903 million.

Dividend per share: DM 13 per share of DM 50 nominal, which is DM 831 million on capital stock of DM 3,190 million distributed to some 375,000 shareholders.

If you would like to know more about Bayer, please write to Bayer AG, Public Relations Department, 5090 Leverkusen, Germany.

Bayer Aktiengesellschaft Leverkusen

Friendly HOTELS PLC

1990 RESULTS

"Gratifying results in a difficult year"

PRE-TAX PROFIT UP 19.4%

BASIC EARNINGS PER SHARE UP 16.3%

DIVIDENDS UP 49.3%

	1990	1989	1988	1987	1986
£'000	£'000	£'000	£'000	£'000	£'000
TURNOVER	31,236	26,558	20,921	15,463	6,068
PROFIT BEFORE TAX	6,012	5,035	3,771	2,034	781
EARNINGS PER SHARE	34.9p	30.0p	22.6p	14.9p	6.4p
DIVIDENDS	5.0p	3.35p	2.7p	1.8p	1.2p

* The company now operates 20 hotels and 16 Serviced offices.

** It is intended to make further acquisitions when opportunities present themselves to take advantage of the present climate.

*** Gearing remains at a low level aided by £10.1 million lease and leaseback transaction.

**** The company is confident that it will give the best possible account of itself in a difficult year and will progressively improve in 1992.

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Bayer

BUSINESS AND THE ENVIRONMENT

Birds fly the green banner

BOC's first television advertising campaign features thousands of brightly coloured flamingoes flocked on an African lake. The water was reinvigorated by the industrial gases group, which used the birds to promote the company's activities. Research shows the environmental message worked.

Birds appeal to the environmentally conscious; they evoke positive images and emotions - freedom, nurturing, strength, speed - and they look good as logos, in advertising campaigns and on a company's letterhead.

Bovis, the construction group, has a humming bird logo. British Rail Intercity's is a swallow. Woolworth chose the kingfisher, while renewing its holding group, while Samson opted for an eagle to feature in its latest television luggage advertisement. Think of any well known bird and there is probably a product named after it.

Now the Royal Society for the Protection of Birds is hoping to make money from the birds it protects, by linking up with big name brands in mutually advantageous promotion schemes.

Matthew Glaag & Son's Naturefund competition on its one-litre bottle of Famous Grouse whisky is one example. The RSPB gets £1 for every valid competition entry (£1,200 so far). The company enjoys increased sales (one wholesaler reports May sales up 30 per cent on last year). And the consumer has a chance at 400 prizes while feeling good for helping a charity.

Premier Brands is hoping to boost sales of its Allinson cereals with an imminent promotion which will help fund the RSPB's Ban the Wild Bird Trade campaign.

The RSPB plans to increase business links further, by introducing a database for identifying relevant market sectors, companies and products, and by conducting more detailed research of its members' lifestyles. It is also offering companies the services of its ornithologists, should they wish to name a new brand after a bird.

Hilary de Boerr

Environmental legislation is not usually associated with employment opportunities. But a growing number of European Community regulatory posts, closely shadowed by positions in industry and commerce, are needed to cope with the surge in green laws. The result is a mushrooming of demand in the environmental labour market and a staggering skills shortage.

Peter Oye, who works in the Milan office of UK-based consultants Environmental Resources Ltd (ERL), says few people in Italy are qualified to take on such regulatory tasks, at a time when environmental issues in the country are gaining momentum. The picture is similar in the rest of Europe.

Nevertheless, specialist engineers, biologists and chemists, together with a handful of graduates in environmental science, are emerging slowly. What is more difficult to find, however, are people with the profile that Robin Bidwell, ERL's managing director in London, sees as the most sought after: a solid first degree in science or engineering, inter-disciplinary skills at management level and some years' experience in business or public affairs. Ideally, they should also be fluent in second language.

Oye is one of nearly 500 people who have completed the one-year MSc course at the Centre for Environmental Technology, Imperial College, London (ICET). The centre is widely seen as a pioneer in post-graduate environmental management training in Europe. Its graduates can be found in positions of growing influence in a long list of companies and organisations in many countries, from the World Bank, British Gas and National Power, to government departments and non-governmental organisations as far afield as Tibet.

The centre originated from an Imperial College working party in 1976, under the then rector, Sir Brian (now Lord) Flowers, a past chairman of the Royal Commission on Environmental Pollution. The working party saw the need for training and research in the environmental area, and an opportunity to draw on the expertise in Imperial's various departments.

ICET was established in 1977 as Imperial's first interdisciplinary centre and has now become a permanent department. The MSc course was designed from the outset to be the core of ICET's work, though a flourishing PhD and

Chris Clarke examines the MSc course at Imperial College's Centre for Environmental Technology

Skilled in the laws of nature



Students on the ICET course combine hard science with law, economics and policy

research programme has developed alongside it.

In its first year there were 24 students. Since then, the numbers have steadily grown, reaching 60 this year, 11 of them from abroad, including one from Czechoslovakia. More than 300 people have applied for next year's course and the quality of the applicants has improved since the start.

There has been a bigger proportion of women on the course than in most Imperial College departments, at around 50 per cent. Nigel Bell, the centre's director, would like to raise the student intake to about 100, but the present accommodation does not allow it and he is determined to maintain the communal spirit that comes from keeping everything within one building.

The course is split into three elements: a compulsory core course, from October to December; an option selected from five choices, from January to March; and a research project, from April to September. The core course integrates hard scientific units with others covering law, economics and policy.

For many students the legal element of the course is the most important part. Since

many students are from science and engineering backgrounds, the legal aspect is often a completely new experience which they return to in their future careers. Richard Macrory, associate director of the centre, is the only reader in environmental law in Britain, and both he and Bell are advisers to UK parliamentary select committees.

The second-term options are pollution, ecological management, energy policy, water management and radioactivity in the environment. These have changed over the years, mainly in response to staff expertise, and new options are under consideration, such as waste management, transport and environmental impact assessment. The research projects cover a wide range of subjects, often involving extensive engagement with practical problems, and like MBA projects, can lead directly to a job after graduation.

Overall, as with MBAs, the work is intensive and group work is encouraged for some assignments. Both the core course and the options culminate in formal exams, which some of the overseas students find difficult, mainly because

of different examination traditions, according to Bell. Nevertheless, most students manage to get through.

The centre has eight permanent staff and can draw on about 45 from Imperial College as a whole. The close co-operation with Imperial's management school is being stepped up next year. The centre also takes advantage of Imperial's field station at Ascot, to give the students a residential weekend just after they start.

Considerable emphasis is given to contacts with the real world, and senior speakers from industry, government and non-governmental organisations are brought in to give seminars during the year. Students are also encouraged to attend conferences and parliamentary committee meetings, and to make their own contacts in relevant areas.

Companies which conduct annual milk-round presentations at Imperial are encouraged to visit ICET. After a lull period in the early 1980s, the last three or four years have seen a rapid increase in job opportunities, with many placements coming through informal inquiries from companies looking for someone with

to be taken at the centre's annual reunion this weekend.

Companies go nuts over the Amazon

By Victoria Griffith

The Kayapo Indians of the Amazon have an unusual new job these days - gathering Brazil nuts for use in a Body Shop hair conditioner.

"We thought it was important to create an alternative source of income for rain forest inhabitants," said the Body Shop. "The main sources of revenue for the Indians - selling timber or leasing land for mineral extraction - are very harmful to the environment. Collecting nuts is not."

The Body Shop will be using oil from the nuts in a new product scheduled to appear in Body Shop stores in September.

The company is so pleased with the conditioner that it is now negotiating to purchase other exotic Amazonian oils, such as copaiba and babacu.

The Body Shop is not the only company buying direct from the Indians. Cultural Survival, a Boston-based environmental protection group, has signed 75 companies on to its direct purchase programme.

According to Mauro Almeida, a professor at the University of Campinas, the scheme helps preserve the rain forest by increasing the number of people who depend on it to make a living. "The rubber tappers could receive a fair higher price than they do now," he said.

Under the programme, companies agree to pay up to 5 per cent above market price for the rain forest products. They also agree to give a share of profits generated from sales of the product to their Amazonian suppliers. In return, the groups make the scheme's environmental appeal to boost sales.

According to Jason Clay, director of research at Cultural Survival, \$2.5m worth of products were sold under the programme in 1990, its first year in operation. This year, he predicts, sales will total \$2.5m. And Clay says that two more companies will launch new products in January.

Bryan Dare, vice-president of Toronto-based Dare Foods, is enthusiastic about the direct purchase scheme. The group makes a biscuit called Harvest from the Rain Forest, which contains Brazil and cashew nuts from the Amazon. "The biscuit has been well received by consumers in Canada," said Dare. The company is now preparing to launch the product in San Francisco.

Although Harvest from the Rain Forest sells at a price slightly above the group's

other biscuits, Dare says consumers are not put off by the price tag. "We don't need to spend any more on advertising," he said. "The product seems to sell itself. It has a tremendous novelty value."

Producers in the Amazon say direct purchasing has already had a big impact. Through the programme we are able to sell cashew nuts at twice the price we used to," said Luis Ires de Carvalho, commercial director at the Xapuri rubber tappers union. "We did by getting rid of the intermediaries."

Cashew nuts, while not a natural Amazonian product, have been used heavily in restoration projects. The union is now negotiating with Cultural Survival for help in building a rubber plant in the area. By producing rubber themselves, says Ires de Carvalho, rubber tappers could receive a fair higher price than they do now.

According to Mauro Almeida, a professor at the University of Campinas, the scheme helps preserve the rain forest by increasing the number of people who depend on it to make a living. "The rubber tappers have been key in the fight against tree burning," he pointed out.

Companies see the programme as a way of building up their ecological credentials. The packaging of Rain Forest Crunch, an Amazonian nut candy made by Vermont-based Community Products, includes a brief history of the destruction of the rain forest.

The direct purchase scheme can require significant investment, however. The Body Shop had to place a Kayapo-speaking representative to train the Indians in the art of profit-making. "Coaching them on skills like forward planning required a significant investment on our part," the company said.

Market studies show that not all Amazonian products are popular. "We were considering going in for exotic fruits like cupuacu, which makes a delicious ice cream," said Dare. "But our tests show that when consumers do not recognise a flavour, they are not likely to buy it. I'm afraid cupuacu would be a hard sell. We are, after all, mass marketers, and there's a limit to how far we can go with this thing."

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The Insurance Ombudsman provides a complaints settlement service for policyholders and investors who feel that they have been disadvantaged by a company which is a member of the scheme. Due to an increase in workload and in particular in the number of disputes relating to Life insurances and other Financial Services Act issues, Dr Julian Farrand, the Ombudsman, now requires a number of specialists in this area to assist him.

Successful applicants will either be professionally qualified as lawyers or possess relevant assurance or investment expertise and should have significant experience in the field of financial services specifically in compliance or customer dispute resolution. They will be competent to understand the papers relating to a case, negotiate with the policyholder or investor and company, produce a final resolution by settlement or decision communicate the facts and reasons in a clear concise way.

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North
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Companies:

Annual Report Update

ALLIANCE CAPITAL MANAGEMENT L.P.
1990 ANNUAL REPORT



1

Alliance Capital

Alliance Capital Management L.P. is a registered investment adviser, providing investment management services to institutions - pension funds, endowments, and foreign financial institutions - and to individual investors through a broad line of mutual funds and cash management accounts. Client assets under management exceed \$50 billion.



2

AMETEK (AME)

Under the guidance of a new management team this diversified industrial manufacturer moved into 1991 with the highest backlog of orders in its 61-year history. Orders increased as AMETEK's three product groups - Instruments (especially aircraft instruments), Electric Motors (for vacuums, small appliances, business machines) and Engineered Materials (plastics, metal powders) shipped a record \$660 million last year to other manufacturers worldwide. 1990 was also the 41st consecutive year in which AMETEK increased cash dividend payments to its stockholders.



3

BCE Inc.

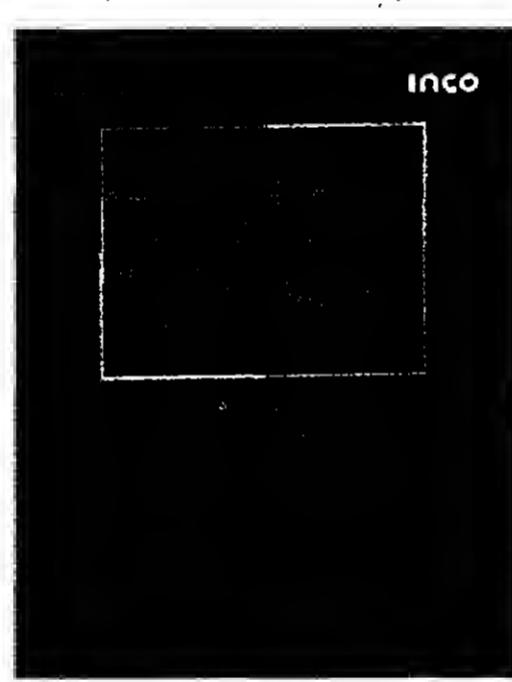
BCE is a Canadian holding company whose principal telecommunications subsidiaries include Bell Canada, Northern Telecom, BCE Mobile Communications and Bell Canada International. BCE also owns Montreal Trust, a financial services company. Net income in 1990 was CA\$1,147 million, on revenues of CA\$18,373 million. The 1991 indicated dividend is CA\$2.56. BCE is listed on exchanges in the U.S., Europe and Japan.



4

CSX Corporation

CSX Corporation, with assets of \$13 billion and 1990 revenue of \$8.2 billion, is an international transportation services company with principal businesses in rail freight, ocean container shipping, inter-modal carriage, inland barging, trucking, warehousing, distribution and related services. The company also has interests in real estate, resorts and technology. Headquarters are in Richmond, VA.



6

Inco Limited

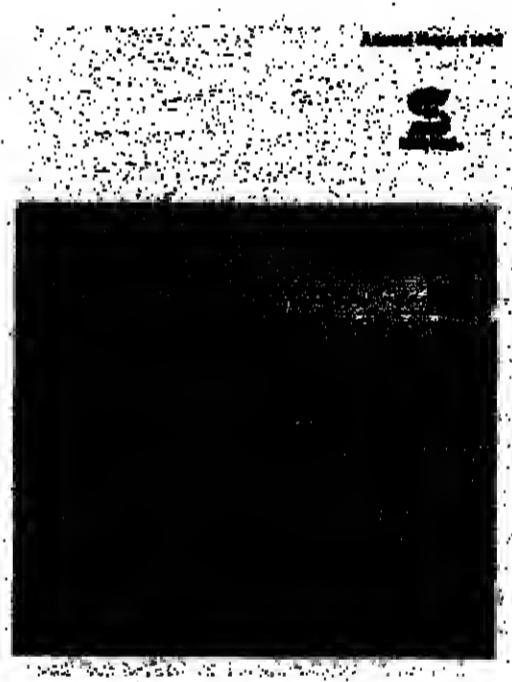
Inco Limited is one of the world's premier mining and metals companies. It is the leading producer of nickel, supplying about one-third of non-communist world demand. It is also a major producer of high-nickel and other alloys. In addition, Inco is an important producer of copper, cobalt and precious metals and is majority owner of a sizable, growing gold company. In 1990, Inco earned US\$441 million on sales of US\$3.1 billion.



7

Reebok International Ltd.

Reebok International Ltd., headquartered in Stoughton, MA, is a leading designer and marketer of active lifestyle and performance products, including footwear and apparel. The Company's operating units include the AVIA, Boston Whaler, Reebok Rockport and Apparel Products (including the Ellese footwear and sportswear brand) divisions. International sales are growing rapidly. Worldwide sales for 1990 totaled \$USD 2.159 billion. Stock Exchange: NYSE (symbol: RBK)



8

Safety-Kleen Corp.

Safety-Kleen provides a variety of services to almost one-half million businesses that generate hazardous and quasi-hazardous waste fluids. The Company is the largest recycler of solvents and the largest re-refiner of used lubricating oil in the world. Substantially all of the waste fluids collected by the Company are recycled or processed for beneficial reuse. 1990 Sales \$588,987,000; Earnings \$55,198,000; EPS \$1.05. (NYSE: SK)

Foundation Health Corporation provides managed health care coverage for more than 1.1 million individuals in two ways: 1) The Company operates the largest IPA model HMO in California, and 2) FH administers the largest U.S. Government contract for managed health care of military personnel and families.

New management has transformed the Company into a profitable, growing managed health care enterprise with earnings of \$11.1 million, or \$1.38 per share in fiscal 1990. The outlook is for further growth in revenues and earnings.

Stock Exchange: American (symbol: PH)



5



10

TransCanada PipeLines

TransCanada PipeLines is a major North American natural gas transportation and marketing corporation. It has 34 years experience delivering Western Canadian natural gas to markets in Canada and the United States. The Company has associated investments in other pipelines and power projects.

The most important achievement of 1990 was the successful culmination of the complex project to deliver gas to the Northeast United States through the Iroquois Gas Transmission System.

Southwestern Bell Corporation is a St. Louis, Mo., based telecommunications company with 1990 net income of \$1.1 billion, revenues of \$9.1 billion, and EPS of \$3.57. SBC provides local telephone service in Texas, Missouri, Oklahoma, Kansas and Arkansas and has one of the fastest-growing cellular operations in the nation. Other businesses include Yellow Pages directories, paging, telephone equipment, international cable TV interests and a partnership in Telmer.

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LONDON STOCK EXCHANGE

Equity rally trimmed before the close

A PROMISING attempt by UK stocks to rally after testing the low end of the trading range early in the session was checked yesterday when Wall Street made a slow start to its new trading day. The initial rally in London appeared all the more encouraging in that it brushed aside the fall of 63 Dow points in New York overnight, but trading volumes remained poor in London, and by the time the Footsie was still only eleven points above 2,450, the bottom end of the 2,450 to 2,550 trading range.

Investors remained cautious of further developments in either the Tokyo or New York markets, or in the foreign exchange markets, which have still to show any marked response to the meeting of Group of Seven finance ministers in London last weekend.

Caution on bid for Davy

SHARE PRICES of Trafalgar House and engineering group Davy Corporation reacted sharply to the news that Trafalgar was making an agreed offer for the equity of the ill-starred engineering group. Trafalgar, which also announced a 231m rights issue which would more than cover the £114m bid, lost 32 to 21p on a turnover of 14m, and relieved Davy investors saw their share advance 18 to 60p.

The Trafalgar bid represents 50p a share now and a further 45p shortly after Davy's troubled Emerald oil rig conversion contract in the Shetlands is settled - estimated to be some time in December. Trafalgar's bid means it cannot now buy stock in the market above 50p.

Analysts argued that shareholders would be wise to take profits now rather than wait for the total 95p to come through. Mr Robert Speed of securities house Olliff and Partners said there was still heavy risk surrounding Emerald. Mr Peter Deighton of County NatWest said there could be quite a lot of Davy stock overhanging during the next six months, but it was likely that enough investors would wait for the price to reach 65p to prevent problems for Trafalgar.

Some observers wondered whether Trafalgar had been considering a rights issue for some time in order to stave off possible bidding and the Davy opportunity came at an apt moment.

British Aerospace, which had been rumoured to have the Trafalgar construction to ship complements in its sights for some time, gained a penny a share to 555p.

Beazer setback

A heavy fall in Beazer, the contracting and aggregates group, followed a meeting with its bankers to seek support for plans to reshuffle up to £1bn of debt. The stock market was shaken by disclosure that net debt is considerably higher than previously forecast.

The market focused in particular on yesterday's statement that Beazer is to re-examine its dividend policy for the year ending June 1992, taking it as a hint that the dividend would be cut. The shares dropped 25% to 118%.

Mr Mark Gibbons of BZW cut

Account	Dealing Dates
First Dealings	June 17
July 1	July 10
Options Dealings	July 27
Last Dealing	July 11
July 28	July 28
Accepted Day	July 22
Aug 5	Aug 5
Previous dealings may take place from July 26 to business days earlier.	

Nervousness over the near-term outlook for rates in Germany yesterday provided an extra reason for uncertainty over the prospects for further reductions in UK base rates in the short term.

In early trading, which was overshadowed by Wall Street's overnight fall and by news of a strike at the building materials plant, the FTSE 100 Index slipped 8.6 to 2,446.5 with professional traders unhappy as the 2,450 support line was lost.

However, the market rallied quickly, led forward by support for the FTSE 100 listed stocks, which in turn benefited from an upturn in the June Footsie futures contract. The advance was extended to more than 10 Footsie points on expectations that Wall Street would open firmer on the back of favourable data on US durable goods orders.

Wall Street proved a faltering guide, however, shedding an early gain to show little change from its overnight levels as the London market closed, and the Footsie index gave back much of its mid-day gains towards the close, if it stood at 2,461.2 for a rise of only 13 points.

Equity turnover remained thin, although there were signs that business increased towards the close when the

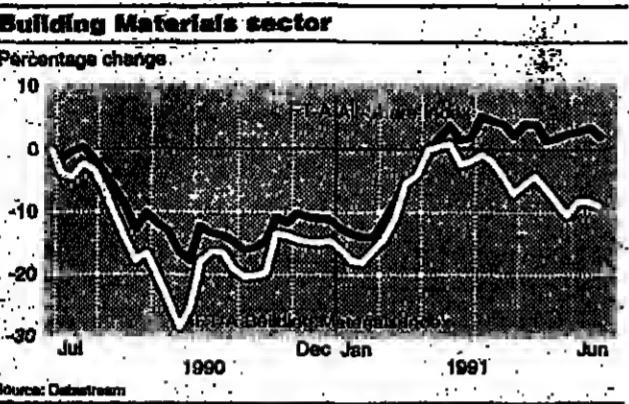
market was shedding its early gains. However, the daily Footsie total, which increased to 40.5m shares yesterday from 37.5m on Monday, includes both intra-market and customer business. Marketmakers are still unwilling to take on major commitments at present, and they try to pass on short or long positions to their rivals as quickly as possible.

The market appeared unperturbed by the rights issues from Trafalgar House to raise £220m in connection with its £11m agreed bid for Davy, the luckless engineering group.

The flow of rights issues, now well on course for the 2,471 total for the year predicted by strategists at several leading securities firms, has continued to mop up institutional cash flows this year, and inevitably acts as a further

brake on institutional activity in the day-to-day stock market. Traders expressed satisfaction with the course of yesterday's market, commenting that FTSE 2,450 appeared to have "proved its worth" as a resistance point. While institutional interest in the cash market yesterday was modest, there were some signs that the funds were again using the futures sector as a relatively cheap way into equities.

At best, the Footsie June future contract touched 2,471 after attracting genuine investment demand, as distinct from specialist marketmaker involvement. Professional traders will watch the stock market closely for the rest of the week for indications that the institutions are moving from futures into the underlying equities.



Building materials continue to be one of the gloomiest sectors of the FT-A All-Share Index in spite of cuts in domestic interest rates. The sector rallied when the UK joined the European exchange rate mechanism, and followed the market higher early this year on hopes of interest rate reductions and of building contracts in Kuwait. Mr Angus Phair, senior expert at County NatWest, believes that while the bad news may endure for some time, the view that rates cannot fall at the moment is "as invalid now as it was in October".

His estimate of Beazer's profits for the year just ending by £10m to £20m, and for the year to June 1992 by £20m to £25m. He said: "We remain negative on the proposed flotation of Beazer Europe, particularly now that a dividend reduction looks inevitable."

Granada take-up

Granada recovered some ground as its rights issue was completed. Sentiment was boosted by the mid-session announcement that the take-up for the 140p a share issue was more than 77 per cent; there had been suggestions at the start of trade yesterday that the figure could be as low as two-thirds. Confidence was further boosted by news that the rump of the issue had been placed by Hoare Govett and Partners at 160p.

Formerly sceptical analysts took a more positive view of the stock as a result. Mr Roy Owens at Smith New Court said he would now be rather a buyer than a seller.

The shares moved ahead 4 to 145p, compared with a price on May 9, the day before the issue

was announced, of 203p.

International issues were largely untouched by the strength of the dollar. The exception was Glaxo, which once again attracted concerted US buying. The shares climbed 25 to 128p on steady turnover of 2.1m.

Fisons lost ground late in the session as analysts and traders said the company was making telephone calls to securities houses to discuss trading. Mr Peter Woods at Fisons said: "I have communicated to one or two analysts but nothing significant was said." The stock ended at 500p, a net 2 up on the day but having lost 3 in the last 60 minutes of trade.

Rank Organisation sold 16 to 620p as Henderson Crosthwaite lowered its profit forecasts. Rank's interim figures are due on July 8 and Henderson has replaced its £12m estimate with one of 800m. It also said that brokers would have to cut full year figures from the current £270m to £310m range to one of £225m to £275m.

Tour operator Airbarts ran into profit-taking after overnight comment on the company's results, which showed

its 1990 sales up 4 to 145p, compared with a price on May 9, the day before the issue

NEW HIGHS AND LOWS FOR 1991

NEW HIGHS (1) CANADIAN CO CORTES IRON, Manganese, CHURCHILL, COAL, COAL & METALS (2) ASHLEY, MATTHEWS (3) HOTELS (4) RING HOTEL, LONDON, GARDEN, STICKLES (5) CANTERBURY, OVERSEAS, ELECTRICALS (6) MILES, GM GREEN, NORTHWEST, TELECOM (7) AIA, HOGG, HSBC, SERV. BLS, LE CRISTAL, CANADA, PAPER (8) RICOH, RICOH (9) BOC, BOC GASES, GEN. 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AMERICANS									
1991	Low Stock	Pri	+ w	Br	Cr	Pr	PE	Per	PE
51	20 Atlantic Laboratories	\$3.1	-	21	1.9	7.4			
255	257 Allegany & W. Inc.	5.6	-	5.8	5.2	1.6			
107	258 Allstate Corp.	2.6	-	2.6	2.5	1.6			
175	259 Allstate Corp. of Am.	1.4	-	1.5	1.5	1.5			
223	260 American Express	2.2	-	2.2	2.1	1.5			
131	261 American T. & T. S.	3.1	-	3.1	3.0	1.5			
28	262 American Stock	3.4	-	3.4	3.4	1.5			
34	263 American Svc. Co.	2.2	-	2.2	2.1	1.5			
24	264 American W. S.	3.1	-	3.1	3.0	1.5			
27	265 American Zinc	2.7	-	2.7	2.6	1.5			
111	266 American Steel & Tube	1.8	-	1.8	1.8	1.5			
125	267 American Steels	1.4	-	1.4	1.4	1.5			
97	268 American Water Int.	1.7	-	1.7	1.7	1.5			
41	269 American Zinc	1.4	-	1.4	1.4	1.5			
57	270 American Zinc	1.4	-	1.4	1.4	1.5			
252	271 American Zinc	1.4	-	1.4	1.4	1.5			
124	272 American Zinc	1.4	-	1.4	1.4	1.5			
124	273 American Zinc	1.4	-	1.4	1.4	1.5			
27	274 American Zinc	1.4	-	1.4	1.4	1.5			
111	275 American Zinc	1.4	-	1.4	1.4	1.5			
175	276 American Zinc	1.4	-	1.4	1.4	1.5			
223	277 American Zinc	1.4	-	1.4	1.4	1.5			
111	278 American Zinc	1.4	-	1.4	1.4	1.5			
175	279 American Zinc	1.4	-	1.4	1.4	1.5			
223	280 American Zinc	1.4	-	1.4	1.4	1.5			
111	281 American Zinc	1.4	-	1.4	1.4	1.5			
175	282 American Zinc	1.4	-	1.4	1.4	1.5			
223	283 American Zinc	1.4	-	1.4	1.4	1.5			
111	284 American Zinc	1.4	-	1.4	1.4	1.5			
175	285 American Zinc	1.4	-	1.4	1.4	1.5			
223	286 American Zinc	1.4	-	1.4	1.4	1.5			
111	287 American Zinc	1.4	-	1.4	1.4	1.5			
175	288 American Zinc	1.4	-	1.4	1.4	1.5			
223	289 American Zinc	1.4	-	1.4	1.4	1.5			
111	290 American Zinc	1.4	-	1.4	1.4	1.5			
175	291 American Zinc	1.4	-	1.4	1.4	1.5			
223	292 American Zinc	1.4	-	1.4	1.4	1.5			
111	293 American Zinc	1.4	-	1.4	1.4	1.5			
175	294 American Zinc	1.4	-	1.4	1.4	1.5			
223	295 American Zinc	1.4	-	1.4	1.4	1.5			
111	296 American Zinc	1.4	-	1.4	1.4	1.5			
175	297 American Zinc	1.4	-	1.4	1.4	1.5			
223	298 American Zinc	1.4	-	1.4	1.4	1.5			
111	299 American Zinc	1.4	-	1.4	1.4	1.5			
175	300 American Zinc	1.4	-	1.4	1.4	1.5			
223	301 American Zinc	1.4	-	1.4	1.4	1.5			
111	302 American Zinc	1.4	-	1.4	1.4	1.5			
175	303 American Zinc	1.4	-	1.4	1.4	1.5			
223	304 American Zinc	1.4	-	1.4	1.4	1.5			
111	305 American Zinc	1.4	-	1.4	1.4	1.5			
175	306 American Zinc	1.4	-	1.4	1.4	1.5			
223	307 American Zinc	1.4	-	1.4	1.4	1.5			
111	308 American Zinc	1.4	-	1.4	1.4	1.5			
175	309 American Zinc	1.4	-	1.4	1.4	1.5			
223	310 American Zinc	1.4	-	1.4	1.4	1.5			
111	311 American Zinc	1.4	-	1.4	1.4	1.5			
175	312 American Zinc	1.4	-	1.4	1.4	1.5			
223	313 American Zinc	1.4	-	1.4	1.4	1.5			
111	314 American Zinc	1.4	-	1.4	1.4	1.5			
175	315 American Zinc	1.4	-	1.4	1.4	1.5			
223	316 American Zinc	1.4	-	1.4	1.4	1.5			
111	317 American Zinc	1.4	-	1.4	1.4	1.5			
175	318 American Zinc	1.4	-	1.4	1.4	1.5			
223	319 American Zinc	1.4	-	1.4	1.4	1.5			
111	320 American Zinc	1.4	-	1.4	1.4	1.5			
175	321 American Zinc	1.4	-	1.4	1.4	1.5			
223	322 American Zinc	1.4	-	1.4	1.4	1.5			
111	323 American Zinc	1.4	-	1.4	1.4	1.5			
175	324 American Zinc	1.4	-	1.4	1.4	1.5			
223	325 American Zinc	1.4	-	1.4	1.4	1.5			
111	326 American Zinc	1.4	-	1.4	1.4	1.5			
175	327 American Zinc	1.4	-	1.4	1.4	1.5			
223	328 American Zinc	1.4	-	1.4	1.4	1.5			
111	329 American Zinc	1.4	-	1.4	1.4	1.5			
175	330 American Zinc	1.4	-	1.4	1.4	1.5			
223	331 American Zinc	1.4	-	1.4	1.4	1.5			
111	332 American Zinc	1.4	-	1.4	1.4	1.5			
175	333 American Zinc	1.4	-	1.4	1.4	1.5			
223	334 American Zinc	1.4	-	1.4	1.4	1.5			
111	335 American Zinc	1.4	-	1.4	1.4	1.5			
175	336 American Zinc	1.4	-	1.4	1.4	1.5			
223	337 American Zinc	1.4	-	1.4	1.4	1.5			
111	338 American Zinc	1.4	-	1.4	1.4	1.5			
175	339 American Zinc	1.4	-	1.4	1.4	1.5			
223	340 American Zinc	1.4	-	1.4	1.4	1.5			
111	341 American Zinc	1.4	-	1.4	1.4	1.5			
175	342 American Zinc	1.4	-	1.4	1.4	1.5			
223	343 American Zinc	1.4	-	1.4	1.4	1.5			
111	344 American Zinc	1.4	-	1.4	1.4	1.5			
175	345 American Zinc	1.4	-	1.4	1.4	1.5			
223	346 American Zinc	1.4	-	1.4	1.4	1.5			
111	347 American Zinc	1.4	-	1.4	1.4	1.5			
175	348 American Zinc	1.4	-	1.4	1.4	1.5			
223	349 American Zinc	1.4	-	1.4	1.4	1.5			
111	350 American Zinc	1.4	-	1.4	1.4	1.5			
175	351 American Zinc	1.4	-	1.4	1.4	1.5			
223	352 American Zinc	1.4	-	1.4	1.4	1.5			
111	353 American Zinc	1.4	-	1.4	1.4	1.5			
175	354 American Zinc	1.4	-	1.4	1.4	1.5			
223	355 American Zinc	1.4	-	1.4	1.4	1.5			
111	356 American Zinc	1.4	-	1.4	1.4	1.5			
175	357 American Zinc	1.4	-	1.4	1.4	1.5			
223	358 American Zinc	1.4	-	1.4	1.4	1.5			
111	359 American Zinc	1.4	-	1.4	1.4	1.5			
175	360 American Zinc	1.4	-	1.4	1.4	1.5			
223	361 American Zinc	1.4	-	1.4	1.4</td				

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Aberdeen Unit Trusts (1080UH)

16 Castle St, Edinburgh EH2 2RQ

0131 556 4707 1029 1226

Aberdeen Unit Trust Managers Ltd (16400F)

100 Newgate St, London EC1A 7EP

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Aberdeen Fund Managers Ltd (16400F)

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Unit Trust Name	Ref	Price	Yield	Old Price	Old Yield	Offer Price	+/-	Yield	Old Price	Old Yield	Offer Price	+/-	Yield	Old Price	Old Yield	Offer Price	+/-	Yield	Old Price	Old Yield	Offer Price	+/-	Yield	
Standard Trust Unit Trust Mys Ltd C128000				Edinburgh Fund Mys P.L.C.					Grosvenor Life P.L.C.					Amherst General G.P.S. Ltd					Meredith Investors Assurance Co Ltd					
All Overseas St. Subsidy				Exxon Funds					London EC1A 5AE					137 Partners, London EC1M 5DT					Port of the NL Group					
American Fund				American Fund					077-273 4498					1421					91 Wharfside, London W1M 7HA					
British Fund				British Fund					077-273 4498					1529					Position Administration 081-349 9171					
Canadian Fund				Canadian Fund					077-273 4498					1530					Unit Prices 081-349 9145 or 081-349 9171					
European Fund				European Fund					077-273 4498					1531					MI Alternative					
Global Fund				Global Fund					077-273 4498					1532					MI Alternative					
Income Fund				Income Fund					077-273 4498					1533					MI Alternative					
Investment Fund				Investment Fund					077-273 4498					1534					MI Alternative					
Income Fund				Income Fund					077-273 4498					1535					MI Alternative					
Investment Fund				Investment Fund					077-273 4498					1536					MI Alternative					
International Fund				International Fund					077-273 4498					1537					MI Alternative					
Income Fund				Income Fund					077-273 4498					1538					MI Alternative					
Income Fund				Income Fund					077-273 4498					1539					MI Alternative					
Income Fund				Income Fund					077-273 4498					1540					MI Alternative					
Income Fund				Income Fund					077-273 4498					1541					MI Alternative					
Income Fund				Income Fund					077-273 4498					1542					MI Alternative					
Income Fund				Income Fund					077-273 4498					1543					MI Alternative					
Income Fund				Income Fund					077-273 4498					1544					MI Alternative					
Income Fund				Income Fund					077-273 4498					1545					MI Alternative					
Income Fund				Income Fund					077-273 4498					1546					MI Alternative					
Income Fund				Income Fund					077-273 4498					1547					MI Alternative					
Income Fund				Income Fund					077-273 4498					1548					MI Alternative					
Income Fund				Income Fund					077-273 4498					1549					MI Alternative					
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Income Fund				Income Fund					077-273 4498					1571					MI Alternative					
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Income Fund				Income Fund					077-273 4498					1573					MI Alternative					
Income Fund				Income Fund					077-273 4498					1574					MI Alternative					
Income Fund				Income Fund					077-273 4498					1575					MI Alternative					
Income Fund				Income Fund					077-273 4498					1576					MI Alternative					
Income Fund				Income Fund					077-273 4498					1577					MI Alternative					
Income Fund				Income Fund					077-273 4498					1578					MI Alternative					
Income Fund				Income Fund</																				

Intl Price	Offr Price	+ or - Yield	Tell Name	Intl Price	Offr Price	+ or - Yield	Tell Name	Intl Price	Offr Price	+ or - Yield	Tell Name	Intl Price	Offr Price	+ or - Yield	Tell Name	
FT MANAGED FUNDS SERVICE																
N & P Life Assurance Ltd 6-7 Bedford Row, London, WC1R 4LU 071-30 2346	100.0	-0.5		Prospektus Life Assurance Ltd 1 Secones Rd St. Mabyn ME14 1ZB 0620 470555	100.0	-0.5		Royal Heritage Life Assurance Ltd - Contd.	100.0	-0.5		Swiss Life (URO) PLC 101 Lensenstr. Stuttgart 7072 051016	100.0	-0.5		ECHI Partners Plc 145 St. Peter Port, Guernsey GY1 1JL
Life Managed Plc 100.0	100.0	-0.5		Guernsey Funds	100.0	-0.5		Shield Assurance Ltd 90 Utrville Rd, W3 2BS	100.0	-0.5		ECII Partners Plc 145 St. Peter Port, Guernsey GY1 1JL	100.0	-0.5		
Life Deposit Plc 100.0	100.0	-0.5		Initial Fund	100.0	-0.5		Swiss Life (URO) PLC 101 Lensenstr. Stuttgart 7072 051016	100.0	-0.5		Edinburgh Money Management Ltd PO Box 294, St. Peter Port, Guernsey GY1 1JL				
Pension Deposit Plc 100.0	100.0	-0.5		Assured Managed	100.0	-0.5		Starmanns	100.0	-0.5		Fairhaven Financial Services Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Consol. 100.0	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Galaxy Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Growth 100.0	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Gardens Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
UK Equity 100.0	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Fixed Interest 100.0	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Index Listed 100.0	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Diversif. 100.0	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
WTM Funds (1)	100.0	-0.5		Assured Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
National Financial Management Corp PLC 75 Catherine Rd, Aylesbury, HP20 2XH 0296 397559	100.0	-0.5		Providence Capital Life Assocs Co Ltd 2 Barling Way, Hockley RG27 9QA 0296 740888	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Consol. 100.0	100.0	-0.5		Worldwide Recovery	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Growth 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Income 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Income 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Income 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Income 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Managed Income 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
National Mutual Life The Party, Princs Rd, Hertford SG5 2DW 0462 424242	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
National Pension Fund 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
UK Equity 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Fixed Interest 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Index Listed 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Diversif. 100.0	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
WTM Funds (1)	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
National Provident Institution 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		Starmanns	100.0	-0.5		Garrett Fund Managers Ltd PO Box 252, St. Peter Port, Guernsey GY1 1JL				
Northwick Union Asset Management 44 Grosvenor Gardens, London SW1W 0BB 071-23 4240	100.0	-0.5		Global Fund	100.0	-0.5		St								

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Mixed dollar helped by data

ENCOURAGING ECONOMIC news boosted the dollar yesterday, but it had failed to establish a clear trend at the London close. The currency touched DM1.80, on improved US consumer confidence and a larger than expected rise in May durable goods orders, before easing back as the US administration indicated that it is not looking for further gains appreciation.

The US Conference Board said its index of consumer confidence rose to 78.0 in June from a revised 76.4 in May. Durable goods orders climbed 3.8 per cent in May, the biggest gain since March 1990, and well above an expected rise of 1.9 per cent. April orders rose by a revised 3.6 per cent, meaning that May showed the second straight monthly rise, encouraging hopes that the US economy is moving out of recession.

Mr David Mulford, the US Treasury undersecretary, told a Senate banking subcommittee that competitiveness is not being hurt by present dollar levels but the US is not anxious for a further appreciation.

This led to profit-taking in the dollar, leaving it mixed at the London close, but generally firmer against European currencies. It rose to DM1.7985 from DM1.7845; to SF1.5330 from SF1.5335; and to

FFR1.1650 from FFR1.0600, while easing to Y138.80 from Y138.85. The dollar's index improved to 67.8 from 67.6.

The D-Mark was steady around the middle of the Euro-pean exchange rate mechanism despite losing ground to the dollar and the Japanese yen. Speculation about a possible rise in official German interest rates at tomorrow's meeting of the Bundesbank council provided some support.

At the London close the D-Mark had eased to Y77.15 from Y77.80. The yen was underpinned by recovery in Japanese share prices and speculation about dollar sales by a large Japanese securities house in Tokyo.

Sterling lost ground to the dollar and several other major currencies, including the D-Mark. Trading was thin however, lacking any further important economic news to provide direction this week.

EMS EUROPEAN CURRENCY UNIT RATES

Country	Euro Central Rate	Currency	% Change from Central Rate	% Spread in Weeks	Divergence Indicator
Spanish Peseta	133.431	129.913	-1.53	1.78	61
American Dollar	1.6250	1.5277	-0.70	1.78	39
French Franc	1.2050	1.2010	-0.32	1.78	20
Belgian Franc	2.31043	2.31152	-0.21	1.78	14
D-Mark	1.01111	1.01111	-0.19	1.78	17
Irish Pound	0.64960	0.64960	-0.19	1.78	6
Swiss Franc	0.65699	0.65710	-0.67	0.59	-14
Danish Krone	7.84155	7.85257	1.00	0.67	57
Portuguese Escudo	2.00000	2.00000	-0.00	1.78	46

Euro central rates set by the European Commission. Corrections are in brackets relative strength. Percentage changes are for a possible change during a week. Divergence shows the ratio between two specific ECUs. The maximum percentage deviation of the current spot rate from its Ecu central rate.

Adjustment calculated by Financial Times.

£ IN NEW YORK

Jan 25	Last	Previous
1.7025 - 1.7029	1.6902 - 1.6917	
4 weeks	1.719 - 1.7208	1.715 - 1.7168
3 months	2.02 - 2.0205	2.02 - 2.0205
12 months	5.75 - 5.7505	5.75 - 5.7505

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Jan 25	Day's spread	Open	One month	%	Three months	%	P.a.
US	1.6250	1.6460	1.6270 - 1.6280	0.76 - 0.7605	5.68	2.04 - 2.0405	4.98
Canada	1.2050	1.2050	1.2050 - 1.2050	-0.05	1.00	1.10 - 1.1005	1.50
Switzerland	50.95	44.40	44.40 - 45.25	1.45	2.39	2.20 - 2.2005	3.71
Australia	1.01111	1.01111	1.01111 - 1.01111	-0.00	1.00	1.00 - 1.0005	1.00
Denmark	115.45	115.45	115.45 - 115.45	-0.00	1.00	1.00 - 1.0005	115.45
Spain	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	1.00
Portugal	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	1.00
Ireland	0.9215	0.9215	0.9215 - 0.9215	-0.00	1.00	1.00 - 1.0005	0.9215
Italy	217.40	218.00	218.00 - 217.75	0.25	1.00	1.00 - 1.0005	217.40
Belgium	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Germany	1.7773	1.7773	1.7773 - 1.7773	-0.00	1.00	1.00 - 1.0005	1.7773
France	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
Netherlands	12.50	12.50	12.50 - 12.50	-0.00	1.00	1.00 - 1.0005	12.50
Austria	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Sweden	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
United Kingdom	2.5150	2.5150	2.5150 - 2.5150	-0.00	1.00	1.00 - 1.0005	2.5150
Switzerland	50.95	44.40	44.40 - 45.25	1.45	2.39	2.20 - 2.2005	3.71
Denmark	115.45	115.45	115.45 - 115.45	-0.00	1.00	1.00 - 1.0005	115.45
Spain	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Portugal	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Ireland	0.9215	0.9215	0.9215 - 0.9215	-0.00	1.00	1.00 - 1.0005	0.9215
Italy	217.40	218.00	218.00 - 217.75	0.25	1.00	1.00 - 1.0005	217.40
Belgium	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Germany	1.7773	1.7773	1.7773 - 1.7773	-0.00	1.00	1.00 - 1.0005	1.7773
France	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
Netherlands	12.50	12.50	12.50 - 12.50	-0.00	1.00	1.00 - 1.0005	12.50
Austria	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Sweden	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
United Kingdom	2.5150	2.5150	2.5150 - 2.5150	-0.00	1.00	1.00 - 1.0005	2.5150
Denmark	115.45	115.45	115.45 - 115.45	-0.00	1.00	1.00 - 1.0005	115.45
Spain	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Portugal	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Ireland	0.9215	0.9215	0.9215 - 0.9215	-0.00	1.00	1.00 - 1.0005	0.9215
Italy	217.40	218.00	218.00 - 217.75	0.25	1.00	1.00 - 1.0005	217.40
Belgium	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Germany	1.7773	1.7773	1.7773 - 1.7773	-0.00	1.00	1.00 - 1.0005	1.7773
France	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
Netherlands	12.50	12.50	12.50 - 12.50	-0.00	1.00	1.00 - 1.0005	12.50
Austria	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Sweden	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
United Kingdom	2.5150	2.5150	2.5150 - 2.5150	-0.00	1.00	1.00 - 1.0005	2.5150
Denmark	115.45	115.45	115.45 - 115.45	-0.00	1.00	1.00 - 1.0005	115.45
Spain	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Portugal	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Ireland	0.9215	0.9215	0.9215 - 0.9215	-0.00	1.00	1.00 - 1.0005	0.9215
Italy	217.40	218.00	218.00 - 217.75	0.25	1.00	1.00 - 1.0005	217.40
Belgium	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Germany	1.7773	1.7773	1.7773 - 1.7773	-0.00	1.00	1.00 - 1.0005	1.7773
France	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
Netherlands	12.50	12.50	12.50 - 12.50	-0.00	1.00	1.00 - 1.0005	12.50
Austria	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Sweden	1.2050	1.2050	1.2050 - 1.2050	-0.00	1.00	1.00 - 1.0005	1.2050
United Kingdom	2.5150	2.5150	2.5150 - 2.5150	-0.00	1.00	1.00 - 1.0005	2.5150
Denmark	115.45	115.45	115.45 - 115.45	-0.00	1.00	1.00 - 1.0005	115.45
Spain	0.65699	0.65699	0.65699 - 0.65699	-0.00	1.00	1.00 - 1.0005	0.65699
Portugal	0.64960	0.64960	0.64960 - 0.64960	-0.00	1.00	1.00 - 1.0005	0.64960
Ireland	0.9215	0.9215	0.9215 - 0.9215	-0.00	1.00	1.00 - 1.00	

FRANCE (continued)		GERMANY (continued)		NETHERLANDS		SWEDEN (continued)		CANADA																								
June 25	Kr.	+ or -	June 25	Frs.	+ or -	June 25	DM.	+ or -	June 25	Fm.	+ or -	June 25	Krona.	+ or -	Sales Stock	High	Low	Clos.	Chng.	Sales Stock	High	Low	Clos.	Chng.	Sales Stock	High	Low	Clos.	Chng.			
Austrian Airlines	3,200	-10	Banque	2,400	-31	Colonia Versich Pt	605	-10	AN Aire Holdings	38.10	-0.20	Ericsson S Free	204	-1	2250 Crater Rd A	480	478	475	-1	000 Laramie St 1	517.5	517.5	517.5	-1	25500 Pynthetec	516.5	516.5	516.5	-1			
Creditanstalt	5,530	-10	Banque Ind	575	-10	Commerzbank	235.40	-0.10	ACF Corp	58.50	-0.40	Easette S Free	165	-1	5000 Copeland	524.4	524.4	524.4	-1	2000 Laramie St 2	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1			
EA General	1,150	-10	Banque Int'l	1,500	-10	Continental AG	203.50	-0.50	AECON	115.50	-0.40	Centro B Free	225	-1	5000 Corporate	524.4	524.4	524.4	-1	2000 Laramie St 3	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1			
Capri Packaging	5,900	-10	Bank Austria	1,020	-10	Concordia	511	-10	Medicam Int'l	200.50	-0.40	Medicam S Free	200	-1	10000 Deltek A	525	525	525	-1	10000 Laramie St 4	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1			
Carlsberg	1,180	-10	Capri Gmch's	337.20	-47.20	Daimler	149	-10	Prestige Gold	53.00	-0.10	Prestige S Free	195	-1	10000 Deltek B	517.5	517.5	517.5	-1	10000 Laramie St 5	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1			
Deutsche	1,180	-10	Cartier	120	-10	Daimler-Benz	574.80	-1.80	Deutsche Bank	204.50	-0.20	Siemens S Free	195	-1	10000 Deltek C	517.5	517.5	517.5	-1	10000 Laramie St 6	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1			
Perfumeur Zassen	1,180	-10	Castro	120	-10	Deutsche Baloil	186.50	-1.50	Deutsche Bank	204.50	-0.20	Siemens West	520.50	-0.80	Siemens S Free	340	-1	10000 Deltek D	517.5	517.5	517.5	-1	10000 Laramie St 7	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Rover Herstel	1,220	-10	Catena	650	-10	Deutsche Bahn	156	-10	Deutsche Bahn	510	-10	Siemens West	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek E	517.5	517.5	517.5	-1	10000 Laramie St 8	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Rejsenforsen Brs	2,270	-10	Chargers	737	-10	Dow Jones	152.50	-0.50	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek F	517.5	517.5	517.5	-1	10000 Laramie St 9	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Stora Olika	2,112	-10	Christies	520	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek G	517.5	517.5	517.5	-1	10000 Laramie St 10	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek H	517.5	517.5	517.5	-1	10000 Laramie St 11	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek I	517.5	517.5	517.5	-1	10000 Laramie St 12	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek J	517.5	517.5	517.5	-1	10000 Laramie St 13	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek K	517.5	517.5	517.5	-1	10000 Laramie St 14	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek L	517.5	517.5	517.5	-1	10000 Laramie St 15	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek M	517.5	517.5	517.5	-1	10000 Laramie St 16	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek N	517.5	517.5	517.5	-1	10000 Laramie St 17	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek O	517.5	517.5	517.5	-1	10000 Laramie St 18	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek P	517.5	517.5	517.5	-1	10000 Laramie St 19	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek Q	517.5	517.5	517.5	-1	10000 Laramie St 20	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek R	517.5	517.5	517.5	-1	10000 Laramie St 21	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek S	517.5	517.5	517.5	-1	10000 Laramie St 22	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek T	517.5	517.5	517.5	-1	10000 Laramie St 23	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek U	517.5	517.5	517.5	-1	10000 Laramie St 24	517.5	517.5	517.5	-1	2500 Sunbeam	515.5	515.5	515.5	-1
Westerholz	1,180	-10	Cognac	500	-10	Dow Jones	575	-10	Deutsche Bahn	510	-10	Deutsche Bahn	520.50	-0.80	Siemens S Free	179	-1	10000 Deltek V	517.5	517.5												

The FT proposes to publish this survey on July 16 1991. A survey on this dynamic region will be of special interest to around one million FT readers worldwide. If you want to reach this important audience, call Sue Mathieson on 071 873 4129.

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The FT proposes to publish this survey on July 16 1991. A survey on this dynamic region will be of special interest to around one million FT readers worldwide. If you want to reach this important audience, call Sue Mathieson on 071 873 4129 or fax 071 873 3078.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

An important date:

The Annual General Meeting of VIAG AG will be held on 10 July 1991 in the Beethoven-halle, Bonn.

VIAG
AKTIENGESELLSCHAFT
Georg-von-Boeselager-Str. 25
D-5300 Bonn 1

PRICES EXCLUDE ROAD TAX, DELIVERY AND NUMBER PLATES. PRICES CORRECT AT TIME OF GOING TO PRESS *EXCLUDING ST1 MODEL +£1,000 MORE FOR OWNERSHIP

NYSE COMPOSITE PRICES

Chgs																																	
High Low Stock		Div. Yld. E 100s		High Low Stock		Class Prev.		Chgs		High Low Stock		Div. Yld. E 100s		High Low Stock		Class Prev.																	
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NASDAQ NATIONAL MARKET

3:15 pm prices June 25

Stock	P/	Sales	High	Low	Last	Closing	Stock	P/	Sales	High	Low	Last	Closing	Stock	P/	Sales	High	Low	Last	Closing	Stock	P/	Sales	High	Low	Last	Closing		
AccelBld	0.40	24	528	334	324	334	+4	Accel Corp	0.20	7	14	29	20	20	-	Accel Corp	0.20	7	14	29	20	20	Accel Corp	0.18	81	788	623	221	623
ACC Corp	0.13	18	123	152	16	103	+3	Accel Corp	0.05	11	18	8	9	9	-	Accel Corp	0.05	10	25	28	28	28	Accel Corp	1.80	10	25	28	28	28
Accel-E	6	28	93	64	53	53	+4	Accel-E	0.05	12	21	36	4	4	-	Accel-E	0.05	12	21	36	4	4	Accel-E	0.16	23	965	294	275	294
Acme Cpl	19	55	14	14	14	14	-	Acme Cpl	0.06	12	18	26	17	17	-	Acme Cpl	0.06	12	18	26	17	17	Acme Cpl	0.10	10	25	27	27	27
Adaptapac	15	2703	124	115	12	103	+2	Adaptapac	0.18	20	40	34	34	34	-	Adaptapac	0.18	20	40	34	34	34	Adaptapac	0.18	10	25	27	27	27
ADT Tele	26	220	404	304	304	304	-	ADT Tele	0.17	17	30	17	16	16	-	ADT Tele	0.17	17	30	17	16	16	ADT Tele	0.17	10	25	27	27	27
Addington	54	52	20	20	17	75	+7	Addington	0.18	18	30	20	20	20	-	Addington	0.18	18	30	20	20	20	Addington	0.18	10	25	27	27	27
Advo Serv	0.18	17	21	50	20	20	-	Advo Serv	0.18	18	45	45	45	45	-	Advo Serv	0.18	18	45	45	45	45	Advo Serv	0.18	10	25	27	27	27
Adv Sys	0.32	21	5100	40	40	40	-	Adv Sys	0.40	24	7	14	14	14	-	Adv Sys	0.40	24	7	14	14	14	Adv Sys	0.32	10	25	27	27	27
AET Int'l	6.32	5	3030	112	112	112	-	AET Int'l	0.7	37	82	82	82	82	-	AET Int'l	0.7	37	82	82	82	82	AET Int'l	0.7	10	25	27	27	27
America C	7	37	82	82	82	82	-	America C	0.18	18	30	18	18	18	-	America C	0.18	18	30	18	18	18	America C	0.18	10	25	27	27	27
Adv Logic	8	1202	32	12	12	12	-	Adv Logic	0.40	24	20	16	16	16	-	Adv Logic	0.40	24	20	16	16	16	Adv Logic	0.40	10	25	27	27	27
Adv Polys	6	216	42	42	42	42	-	Adv Polys	0.20	20	26	20	20	20	-	Adv Polys	0.20	20	26	20	20	20	Adv Polys	0.20	10	25	27	27	27
Adv Tech	18	2917	22	22	22	22	-	Adv Tech	0.20	20	26	20	20	20	-	Adv Tech	0.20	20	26	20	20	20	Adv Tech	0.20	10	25	27	27	27
Advantage	0.28	6	6740	16	16	16	-	Advantage	0.20	20	26	20	20	20	-	Advantage	0.20	20	26	20	20	20	Advantage	0.20	10	25	27	27	27
Adv Sys	6.64	6	58	58	58	58	-	Adv Sys	0.20	20	26	20	20	20	-	Adv Sys	0.20	20	26	20	20	20	Adv Sys	0.20	10	25	27	27	27
Affiliate	0.57	2	34	42	42	42	-	Affiliate	0.18	18	30	18	18	18	-	Affiliate	0.18	18	30	18	18	18	Affiliate	0.18	10	25	27	27	27
Air Miles	1.08	26	261	25	25	25	-	Air Miles	0.20	20	26	20	20	20	-	Air Miles	0.20	20	26	20	20	20	Air Miles	0.20	10	25	27	27	27
Air Wlsh	1.08	26	261	25	25	25	-	Air Wlsh	0.20	20	26	20	20	20	-	Air Wlsh	0.20	20	26	20	20	20	Air Wlsh	0.20	10	25	27	27	27
Airline A	1.08	26	261	25	25	25	-	Airline A	0.20	20	26	20	20	20	-	Airline A	0.20	20	26	20	20	20	Airline A	0.20	10	25	27	27	27
Airline B	1.08	26	261	25	25	25	-	Airline B	0.20	20	26	20	20	20	-	Airline B	0.20	20	26	20	20	20	Airline B	0.20	10	25	27	27	27
Airline C	1.08	26	261	25	25	25	-	Airline C	0.20	20	26	20	20	20	-	Airline C	0.20	20	26	20	20	20	Airline C	0.20	10	25	27	27	27
Airline D	1.08	26	261	25	25	25	-	Airline D	0.20	20	26	20	20	20	-	Airline D	0.20	20	26	20	20	20	Airline D	0.20	10	25	27	27	27
Airline E	1.08	26	261	25	25	25	-	Airline E	0.20	20	26	20	20	20	-	Airline E	0.20	20	26	20	20	20	Airline E	0.20	10	25	27	27	27
Airline F	1.08	26	261	25	25	25	-	Airline F	0.20	20	26	20	20	20	-	Airline F	0.20	20	26	20	20	20	Airline F	0.20	10	25	27	27	27
Airline G	1.08	26	261	25	25	25	-	Airline G	0.20	20	26	20	20	20	-	Airline G	0.20	20	26	20	20	20	Airline G	0.20	10	25	27	27	27
Airline H	1.08	26	261	25	25	25	-	Airline H	0.20	20	26	20	20	20	-	Airline H	0.20	20	26	20	20	20	Airline H	0.20	10	25	27	27	27
Airline I	1.08	26	261	25	25	25	-	Airline I	0.20	20	26	20	20	20	-	Airline I	0.20	20	26	20	20	20	Airline I	0.20	10	25	27	27	27
Airline J	1.08	26	261	25	25	25	-	Airline J	0.20	20	26	20	20	20	-	Airline J	0.20	20	26	20	20	20	Airline J	0.20	10	25	27	27	27
Airline K	1.08	26	261	25	25	25	-	Airline K	0.20	20	26	20	20	20	-	Airline K	0.20	20	26	20	20	20	Airline K	0.20	10	25	27	27	27
Airline L	1.08	26	261	25	25	25	-	Airline L	0.20	20	26	20	20	20	-	Airline L	0.20	20	26	20	20	20	Airline L	0.20	10	25	27	27	27
Airline M	1.08	26	261	25	25	25	-	Airline M	0.20	20	26	20	20	20	-	Airline M	0.20	20	26	20	20	20	Airline M	0.20	10	25	27	27	27
Airline N	1.08	26	261	25	25	25	-	Airline N	0.20	20	26	20	20	20	-	Airline N	0.20	20	26	20	20	20	Airline N	0.20	10	25	27	27	27
Airline O	1.08	26	261	25	25	25	-	Airline O	0.20	20	26	20	20	20	-	Airline O	0.20	20	26	20	20	20	Airline O	0.20	10	25	27	27	27
Airline P	1.08	26	261	25	25	25	-	Airline P	0.20	20	26	20	20	20	-	Airline P	0.20	20	26	20	20	20	Airline P	0.20	10	25	27	27	27
Airline Q	1.08	26	261	25	25	25	-	Airline Q	0.20	20	26	20	20	20	-	Airline Q	0.20	20	26	20	20	20	Airline Q	0.20	10	25	27	27	27
Airline R	1.08	26	261	25	25	25	-	Airline R	0.20	20	26	20	20	20	-	Airline R	0.20	20	26	20	20	20	Airline R	0.20	10	25	27	27	27
Airline S	1.08	26	261	25	25	25	-	Airline S	0.20	20	26	20	20	20	-	Airline S	0.20	20	26	20	20	20	Airline S	0.20	10	25	27	27	27
Airline T	1.08	26	261	25	25	25	-	Airline T	0.20	20	26	20	20	20	-	Airline T	0.20	20	26	20	20	20	Airline T	0.20	10	25	27	27	27
Airline U	1.08	26	261	25	25	25	-	Airline U	0.20	20	26	20	20	20	-	Airline U	0.20	20	26	20	20	20	Airline U	0.20	10	25	27	27	27
Airline V	1.08	26	261	25	25	25	-	Airline V	0.20	20	26	20	20	20	-	Airline V	0.20	20	26	20	20	20	Airline V	0.20	10	25	27	27	27
Airline W	1.08	26	261	25	25	25	-	Airline W	0.20	20	26	20	20	20	-	Airline W	0.20	20	26	20	20	20	Airline W	0.20	10	25	27	27	27
Airline X	1.08	26	261	25	25	25	-	Airline X	0.20	20	26	20	20	20	-	Airline X	0.20	20	26	20	20	20	Airline X	0.20	10	25	27	27	27
Airline Y	1.08	26	261	25	25	25	-	Airline Y	0.20	20	26	20	20	20	-	Airline Y	0.20	20	26	20	20	20	Airline Y	0.20	10	25	27	27	27
Airline Z	1.08	26	261	25	25	25	-	Airline Z	0.20	20	26	20	20	20	-	Airline Z	0.20	20	26	20	20	20	Airline Z	0.20	10	25	27	27	27
Airline AA	1.08	26	261	25	25	25	-	Airline AA	0.20	20	26	20	20	20	-	Airline AA	0.20	20	26	20	20	20	Airline AA	0.20	10	25	27	27	27
Airline BB	1.08	26	261	25	25	25	-	Airline BB	0.20	20	26	20	20	20	-	Airline BB	0.20	20	26	20	20	20	Airline BB	0.20	10	25	27	27	27
Airline CC	1.08	26	261	25	25	25	-	Airline CC	0.20	20	26	20	20	20	-	Airline CC	0.20	20	26	20	20	20	Airline CC	0.20	10	25	27	27	27
Airline DD	1.08	26	261	25	25	25	-	Airline DD	0.20	20	26	20	20	20	-	Airline DD	0.20	20	26	20	20	20	Airline DD	0.20	10	25	27	27	27
Airline EE	1.08	26	261	25	25	25	-	Airline EE	0.20	20	26	20	20	20	-	Airline EE	0.20	20	26	20	20	20	Airline EE	0.20	10	25	27	27	27
Airline FF	1.08	26	261	25	25	25	-	Airline FF	0.20	20	26	20	20	20	-	Airline FF	0.20	20	26	20	20	20	Airline FF	0.20	10	25	27	27	27
Airline GG	1.08	26	261	25	25	25	-	Airline GG	0.20	20	26	20	20	20	-	Airline GG	0.20	20	26	20	20	20	Airline GG	0.20	10	25	27	27	27
Airline HH	1.08	26	261	25	25	25	-	Airline HH	0.20	20	26	20	20	20	-	Airline HH	0.20	20	26	20	20								

AMEX COMPOSITE PRICES

3:00 pm prices June 25

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FINANCIAL TIMES

AMERICA

Dow steadies after Monday's sharp sell-off

Wall Street

US EQUITIES stabilised yesterday morning, trading in a narrowly mixed range after their sharp sell-off on Monday, writes Karen Zagor in New York.

At 1.30pm, the Dow Jones Industrial Average was unchanged at 2,913.01, after dropping \$2.55 to 2,913.01 on Monday. Volume was relatively light, on the big board, with fewer than 95m shares changing hands by 1pm. Advances led declines by a ratio of four to three.

The economic signals were unclear yesterday. On the one hand, the consumer confidence index firms to 78 in June from 76.4 in May, existing home sales rose 6 per cent in the month and durable goods orders increased by 3.9 per cent. However, optimism was offset by a 1.8 per cent plunge in Ford Motor's mid-June car sales, and the stock market remains concerned about the prospect of weak second-quarter corporate earnings.

IBM dominated trading again, climbing \$1 to 399 in anticipation that it will soon announce a wide-ranging accord with Apple Computer. In active over-the-counter trading, Apple added \$1 to \$42.

Shares in Wells Fargo were halted yesterday morning shortly before the bank said that it expected to take a second-quarter loan loss provision of \$30m, depressing projected net income for the three months to 20 cents, a share from \$4.40 a share after a large pre-tax gain in the 1990 quarter.

When the issue resumed trading at mid-session, it plunged \$4.4 to \$78.4. The news depressed a number of bank stocks including Bank America, which shed 5% to \$26.4; Citicorp, which eased 5% to \$15.6; and Bankers Trust, down 5% to \$61.

Adobe Resources gained 5% to 57% after the company said that it had brought in two banks to look at its options after Minicorp, which holds just under half of Adobe's shares,

said it did not consider it a long-term holding.

Beazer plummeted \$1% to \$7 after the UK construction company said its earnings for the fiscal year ending this month would be at the low end of expectations. Beazer has also said it would reconsider its dividend policy.

International Specialties was unchanged at \$15% in exceptionally active trading, after GAF sold 17.4m shares of the stock at \$15.50 a share.

In the secondary market, the Nasdaq composite was 0.75 higher at 475.88 at midsession, with gains in many of the technology issues that had lost ground on Monday. Intel was \$1 higher at \$45. Sun Microsystems climbed \$2% to 27% after dropping more than \$4 a day earlier, and Microsoft firm \$1 to \$100.

Canada

TORONTO stocks fluctuated in a narrow range by midday. Traders and investors focused on the initial public offering of Petro-Canada, the country's largest integrated oil company.

The composite index gained 1.9 to 3,473.5. Declines led advances by 109 to 92 on volume of 1.9m shares.

Petro-Canada was trading at C\$12, unchanged from the offer price, on volume of 2.26m shares.

Encor knocked Petro-Canada out of the top spot on the most active list after three large block trades at C\$1 each. Encor was down 3 cents at C\$1 on volume of 3.74m shares.

SOUTH AFRICA

INDUSTRIAL stocks fell in Johannesburg as the correction continued, while gold shares edged higher. The industrial index, which hit a record high last Thursday, lost 43 to 3,822, as the all-gold index added 3 to 1,329.

Politics saps strength in France and UK

Antonia Sharpe analyses changes in turnover levels in Europe

FRANCE AND the UK were the main European casualties in volume terms in May, as political uncertainty forced investors on to the sidelines.

French volume dropped 1.1 per cent from April to FF163.5bn, the lowest level since November 1990, while UK volume fell 1.6 per cent to £26.3bn, its lowest total since January this year. Preliminary calculations point to a slightly more cheerful picture for the month, so far, both markets show a small improvement in average daily turnover.

Mr Jean-Claude de la Croix, chairman of County NatWest WoodMac, which supplies the turnover data, blames the big fall in volume on both sides of the Channel on disillusionment with the respective prime ministers. In France, Mrs Edith Cresson was initially popular after her appointment on May 16, but rapidly fell in the opinion polls on fears that she would spend her way out of high unemployment by bringing down interest rates too quickly and increasing the budget deficit. "This evoked memories of the early 1980s when high govern-

ment spending led to a recession," says Mr Cornish.

In the UK, opinion polls indicating a growing Labour lead over the ruling Conservative party and dismal economic data far outweighed improving inflation prospects.

Sentiment in France remains fragile, in spite of evidence that the economic and monetary policy remains firmly in the hands of Mr Pierre Bérégovoy, the finance minister. However, Mr Cornish, along with other analysts, believes that a lack of courage on the part of buyers is preventing them

EUROPE

Takeovers enliven Paris as bourses show resilience

Bourses shrugged off the sharp overnight fall on Wall Street, although the US market's performance early yesterday erased some early gains, writes *Our Markets Staff*.

PARIS was again enlivened by takeover news, which helped to double turnover. Three large blocks in Générals des Eaux, traded by domestic brokers, also boosted the total, as the stock slipped FF16 to FF12.58 on high volume of 163,404 shares. Overall turnover rose to about FF17.6bn from FF14.6bn.

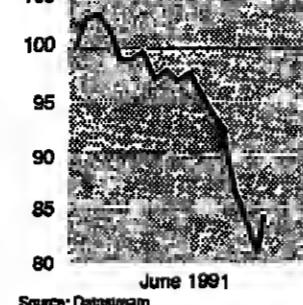
The CAC 40 index closed almost unchanged. The erosion of Wall Street's opening gains helped to wipe out the bourse's 12-point rise, and the index ended 0.10 down at 1,775.53.

Carrefour, the hypermarket group, dropped another FF134 or 5 per cent to FF115 or 4.2 per cent up at FF145. The rise followed news of Trafalgar House's bid for the UK's Davy Corp, in which the French group holds 14.7 per cent.

SNS added FF10 to FF19 after a subsidiary of the food group announced plans to buy

Spie Batignolles

Share price relative to the Paris CAC 40 index



Source: Datamarket

Date values 100 = 29/06/91

June 1991

Source: Datamarket

June 1